

Environmental Foundation of Jamaica (A foundation limited by guarantee)

Financial Statements 31 July 2020

(A foundation limited by guarantee) Index 31 July 2020

| | Page |
|--|--------|
| Independent Auditor's Report to the Members | |
| Financial Statements | |
| Statement of changes in the Americas' and TFCA's Funds | 1 |
| Statement of financial position | 2 |
| Administrative Income & Expenditure Statement | 3 |
| Statement of cash flows | 4 |
| Notes to the financial statements | 5 – 39 |



Independent auditor's report

To the Members of Environmental Foundation of Jamaica

Report on the audit of the financial statements

Our opinion

In our opinion, the financial statements give a true and fair view of the financial position of Environmental Foundation of Jamaica (the Foundation) as at July 31, 2020, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards and with the requirements of the Jamaican Companies Act.

What we have audited

The Foundation's financial statements comprise:

- the statement of financial position as at July 31, 2020;
- the statement of changes in the Americas' and TFCA's Funds
- the administrative income and expenditure statement;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Foundation in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.



Responsibilities of management for the financial statements

Management is responsible for the preparation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and with the requirements of the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.



Evaluate the overall presentation, structure and content of the financial statements, including the
disclosures, and whether the financial statements represent the underlying transactions and events in
a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying financial statements are in agreement therewith and give the information required by the Jamaican Companies Act, in the manner so required.

Price water who Corpers
Chartered Accountants
Kingston, Jamaica

9 June 2021

(A foundation limited by guarantee)
Statement of Changes in the Americas' and TFCA's Funds
Year ended 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | (Americas) Fund I \$'000 | (Americas) Fund II \$'000 | (TFCA) Fund III \$'000 | 2020 \$'000 | 2019 \$'000 |
|---|------|--------------------------------|---------------------------------|------------------------------|----------------|----------------|
| Fund Receipts | | - | - | 49,944 | 49,944 | 48,677 |
| Investment income earned | | 1,224 | 248 | 2,748 | 4,220 | 5,014 |
| Foreign exchange losses | 11 | | | | | (344) |
| | | 1,224 | 248 | 52,692 | 54,164 | 53,347 |
| Unrealised (loss)/gain on FVPL investments | 11 | (21,437) | | | (21,437) | 35,098 |
| | | (20,213) | 248 | 52,692 | 32,727 | 88,445 |
| Less: | | | | | | |
| Project grants disbursed, net | 5 | - | - | (6,261) | (6,261) | (27,499) |
| Transfers to administration | | - | - | (24,944) | (24,944) | (29,677) |
| Investment advisers' fees | 9 | (685) | (127) | - | (812) | (719) |
| Expected credit loss | 11 | | | | | (164) |
| | | (685) | (127) | (31,205) | (32,017) | (58,059) |
| Surplus for year | | (20,898) | 121 | 21,487 | 710 | 30,386 |
| Reclassification (prior year ECL) | | - | 164 | - | 164 | - |
| Fund balance at beginning of year | | 33,794 | 88,602_ | 117,471 | 239,867 | 209,481 |
| Fund balance at end of year | | 12,896 | 88,887 | 138,958 | 240,741 | 239,867 |

(A foundation limited by guarantee)
Statement of Financial Position
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

| Non-Current Assets | Note | 2020 \$'000 | 2019 \$'000 |
|--|--------|----------------|----------------|
| | | | |
| Property, plant and equipment | 10 | 17,368 | 20,044 |
| Beneficial interest in endowment fund | 12 | 1,032,206 | 983,560 |
| Investment securities | 11 | 84,270 | 104,071 |
| | | 1,133,844 | 1,107,675 |
| Current Assets | | | |
| Other assets | 13 | 12,535 | 14,436 |
| Short term investment | 11, 12 | 133,418 | 115,693 |
| Cash and bank | 14 | 123,332 | 232,749 |
| | | 269,285 | 362,878 |
| Current Liabilities | | | |
| Accounts payable and accrued charges | 15 | 9,370 | 7,905 |
| Due to endowment fund | | 20,532 | 20,532 |
| Managed funds | 16 | 110,268 | 217,971 |
| | | 140,170 | 246,408 |
| Net Current Asset | | 129,115 | 116,470 |
| | | 1,262,959 | 1,224,145 |
| Equity and Capital | | | |
| Administration fund-expenses recoverable | 17 | (20,044) | (9,810) |
| Capital reserves | 18 | 10,134 | 10,584 |
| Funds in Trust - Endowment Fund | | 1,032,128 | 983,504 |
| TFCA funds | | 138,958 | 117,471 |
| Americas' funds | | 101,783 | 122,396 |
| Total Equity and Capital | | 1,262,959 | 1,224,145 |

Approved on behalf of the Board of Directors on May 26, 2021 and signed on its behalf by:

Dale Webber Chairman Ian Watson Treasurer

(A foundation limited by guarantee)
Administrative Income & Expenditure Statement
Year ended 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

| | Note | 2020 \$'000 | 2019 \$'000 |
|---|-------|----------------|----------------|
| Income | | | |
| Transfers from TFCA | | 24,944 | 29,677 |
| Transfers from Capital Reserves | | 450 | 663 |
| Administration Fees | 16(b) | 13,119 | 31,200 |
| Other Income | | 4,265 | 4,960 |
| | | 42,778 | 66,500 |
| Expenditure | | | |
| Administrative Expenses | 7 | (48,122) | (46,248) |
| Other Expenses – Managed Funds | | (4,890) | (9,926) |
| Total Expenditure | | (53,012) | (56,174) |
| (Deficit)/Surplus Income over Expenditure | | (10,234) | 10,326 |

(A foundation limited by guarantee)

Statement of Cash Flows

Year ended 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

| | 2020 \$'000 | 2019 \$ '000 |
|--|----------------|------------------------|
| Cash Flows from Operating Activities | | |
| Surplus for year | 710 | 30,386 |
| Adjustments for: | | |
| Depreciation | 3,337 | 3,428 |
| (Decrease)/increase in amount due to Administration Fund | (10,234) | 10,326 |
| Unrealised loss on foreign exchange | · | 344 |
| Investment income | (17,217) | (76,106) |
| Expected credit loss on financial instruments | | 164 |
| | (23,404) | (31,458) |
| Changes in operating assets and liabilities: | | |
| Other assets | 1,901 | (9,527) |
| Accounts payable and accrued charges | 1,465 | 169 |
| Managed funds | (107,703) | 159,508 |
| Cash (used in)/provided by operating activities | (127,741) | 118,692 |
| Cash Flow from Investing Activities | | |
| Investments | 19,801 | (1,227) |
| Endowment Fund | (48,646) | (125,377) |
| Investment in property, plant and equipment | (661) | (321) |
| Interest received | 17,359 | 40,112 |
| Cash used in investing activities | (12,147) | (86,813) |
| Cash Flow from Financing Activities | | |
| Increase in Funds in Trust | 48,646 | 125,321 |
| Capital Reserves | (450) | (663) |
| Cash Flow from Financing Activities | 48,196 | 124,658 |
| (Decrease)/Increase in cash and cash equivalents | (91,692) | 156,537 |
| Effect of exchange rate changes on cash and cash equivalents | - | (344) |
| Cash and cash equivalent at beginning of year | 348,442 | 192,249 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 256,750 | 348,442 |
| Represented by: | | |
| Cash and bank | 123,332 | 232,749 |
| Short term investments | 133,418 | 115,693 |
| | 256,750 | 348,442 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

1. Identification and Activities

Environmental Foundation of Jamaica (the Foundation) is limited by guarantee and was incorporated in Jamaica on 18 November 1992. The Foundation was established pursuant to an agreement between the Government of the United States of America and the Government of Jamaica concerning the establishment of an Enterprise for the Americas Initiative. This agreement referred to as "The Enterprise for the Americas Initiative Framework Agreement" (EAI Agreement) was signed on 26 November 1991 and amended effective 27 August 1993. The agreement provides for the creation of a special Americas Fund to be administered by the Foundation in accordance with agreement terms and the Foundation's memorandum and articles of association.

The main objectives of the Foundation which are in conjunction with the EAI Agreement are as follows:

- (i) to promote and implement activities designed to conserve and manage the natural resources and environment of Jamaica in the interest of sustainable development and;
- (ii) to encourage the improvement of child survival and child development in Jamaica.

The Foundation pursues its objectives mainly through the granting of funds to organisations, for qualified projects based on established criteria, by carrying out specific educational activities and rendering technical assistance towards its objectives. Operations commenced in August 1993.

On 30 September 2012, the final disbursement from the Government of Jamaica under the EAI Agreement was received. The Board of Directors approved the finalisation of a proposal to merge with Forest Conservation Fund, to raise additional funds and continue the operations of the Foundation.

On 29 June 2015, an Assignment, Assumption and Amendment Agreement referred to as the "Assignment Agreement" was entered into by The Government of Jamaica (GOJ), The Nature Conservancy (TNC), The Jamaica Protected Area Trust Limited (JPAT) and the Environmental Foundation of Jamaica (EFJ). The agreement resulted in the transfer of the rights and obligations of JPAT under the "Forest Conservation Agreement" dated 21 September 2004 to EFJ and the agreement of this transfer of rights and obligations by GOJ and TNC.

On 26 October 2016, the terms under the Assignment, Assumption and Amendment agreement were executed resulting in the assets and liabilities of JPAT being transferred to EFJ.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies

(a) Basis of preparation

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements comply with IFRS as issued by the International Accounting Standards Board (IASB). These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets.

The preparation of financial statements in conformity with International Financial Reporting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Although these estimates are based on management's best knowledge of current events and actions, actual results could differ from these estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant for the financial statements are disclosed in Note 4.

The accompanying financial statements have been prepared on a going concern basis, which contemplates the realisation of assets and settlement of liabilities in the normal course of business.

Standards, interpretations and amendments to published standards effective in current year Certain interpretations and amendments to existing standards have been published that became effective during the current financial year. The Foundation has assessed the relevance of all such new standards, interpretations and amendments, and has adopted the following, which are immediately relevant to its operations.

• Amendment to IFRS 9, 'Financial Instruments', on prepayment features with negative compensation and modification of financial liabilities (effective for annual periods beginning on or after January 1, 2019 (August 1, 2019 for the Foundation). This amendment confirmed two points: i.) that reasonable compensation for prepayments can be both negative or positive cash flows when considering whether a financial asset solely has cash flows that are principal and interest and ii.) that when a financial liability measured at amortised cost is modified without this resulting in de-recognition, a gain or loss should be recognised immediately in profit or loss. The gain or loss is calculated as the difference between the original contractual cash flows and the modified cash flows discounted at the original effective interest rate. This means that the difference cannot be spread over the remaining life of the instrument which may be a change in practice from IAS 39. There was no significant impact from the adoption of this amendment.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

- 2. Summary of Significant Accounting Policies (Continued)
 - (a) Basis of preparation (continued)
 - IFRS 16, 'Leases', (effective for annual periods beginning on or after January 1, 2019 (1 August 2019 for the Foundation). This standard replaces the current guidance in IAS 17 and is a far-reaching change in accounting by lessees. Under IAS 17, lessees were required to make a distinction between a finance lease (on statement of financial position) and an operating lease (off statement of financial position). IFRS 16 now requires lessees to recognise a lease liability reflecting future lease payments and a 'right-of-use asset' for virtually all lease contracts. The IASB has included an optional exemption for certain short-term leases and leases of low-value assets; however, this exemption can only be applied by lessees. For lessors, the accounting stays almost the same. However, as the IASB has updated the guidance on the definition of a lease (as well as the guidance on the combination and separation of contracts), lessors will also be affected by the new standard. At the very least, the new accounting model for lessees is expected to impact negotiations between lessors and lessees. Under IFRS 16, a contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The adoption of this standard did not have a significant impact on the Foundation.

Standards, interpretations and amendments to published standards that are not yet effective and have not been early adopted by the Foundation

The Foundation has concluded that the following standards which are published but not yet effective are relevant to its operations and will impact its accounting policies and financial disclosures as discussed below. These standards and amendments to existing standards are mandatory for the Foundation's accounting periods beginning on or after 1 August 2019, but the Foundation has not early adopted:

- Amendments to IAS 1 and IAS 8 on the definition of material, (effective for annual periods beginning on or after 1 January 2020, (1 August 2020 for the Foundation)). These amendments to IAS 1, 'Presentation of financial statements' and IAS 8, 'Accounting policies', changes in accounting estimates and errors', and consequential amendments to other IFRSs: i) use a consistent definition of materiality throughout IFRSs and the Conceptual Framework for Financial Reporting; ii) clarify the explanation of the definition of material; and iii) incorporate some of the guidance in IAS 1 about material information. The Foundation does not expect any significant impact on the financial statements arising from future adoption of the standard.
- Amendments to IFRS 9, IAS 39 and IFRS 7 interest rate benchmark reform, (effective for annual periods beginning on or after 1 January 2020, (1 August 2020 for the Foundation)). These amendments provide certain reliefs in connection with interest rate benchmark reform. The reliefs relate to hedge accounting and have the effect that inter-bank offered rate (IBOR) reform should not generally cause hedge accounting to terminate. However, any hedge effectiveness should continue to be recorded in the income statement. Given the pervasive nature if hedges involving IBOR based contracts, the reliefs will affect companies in all industries. The Foundation does not expect any significant impact on the financial statements arising from future adoption of the standard.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(a) Basis of preparation (continued)

- Amendments to IFRS 16, 'Leases' COVID-19 related rent recession, (effective for annual periods beginning on or after 1 June 2020). As a result of the coronavirus (COVID-19) pandemic, rent concessions have been granted to lessees. Such concessions might take a variety of forms, including payment holidays and deferral or lease payments. On 28 May 2020, the IASB published an amendment to IFRS 16 that provides an optional practical expedient for lessees from assessing whether a rent concession related to COVID-19 is a lease modification. Lessees can elect to account for such rent concessions in the same way as they would if they were not lease modifications. In many cases, this will result in accounting for the concession as variable lease payments in the period(s) in which the event of condition that triggers the reduced payment occurs. The Foundation does not expect that this amendment will have a significant impact on its operations.
- Amendments to IAS 1, Presentation of financial statements on classification of liabilities, (effective for annual periods beginning on or after 1 January 2022). There narrow-scope amendments to IAS 1, 'Presentation of financial statements', clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means where it refers to the 'settlement' of a liability. The Foundation does not expect any significant impact on the financial statements arising from future adoption of these amendments.

There are no other new or amended standards and interpretations that are published but not yet effective that are expected to have an impact on the accounting policies or financial disclosures of the Foundation.

(b) Government of Jamaica Receipts

Government of Jamaica payments received by the Foundation under the Enterprise of the Americas Initiative Framework Agreement are recorded when received and credited directly to the Americas' Funds Account until disbursed.

(c) Income recognition

Interest income is recognised in the Americas' Funds for all interest-bearing instruments which is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit impaired. For credit impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance). Interest income is recognised where it is earned from financial assets that are held for cash management purposes. Interest income includes income earned on cash and cash equivalent accounts held.

Dividends are recognized when the Foundation's right to receive payment is established, it is probable the economic benefits will flow to the Foundation and the amount can be measured reliably. The Foundation recognizes dividends in Statement of Changes in the Americas' and TFCA's Funds (profit and loss account).

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(d) Foreign currency translations

Functional and presentation currency

Items included in the financial statements of the Foundation are measured using the currency of the primary economic environment in which the Foundation operates. The financial statements are presented in Jamaican dollars, which is the Foundation's functional and presentation currency.

Translation and balances

Foreign currency transactions are accounted for at the exchange rates prevailing at the dates of the transactions. At the year end date monetary assets denominated in foreign currency are translated using the closing exchange rate. Exchange differences arising from the settlement of transactions at rates different from those at the dates of the transactions and unrealised foreign exchange difference on unsettled foreign currency monetary assets are recognised in the Americas' Funds.

(e) Employee benefits

Employees' entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the year-end date.

(f) Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on the straight-line basis at annual rates that will write off the carrying value of each asset over the period of its remaining useful life. Annual depreciation rates are as follows:

| Building | 2.5% - 12.5% |
|------------------------|--------------|
| Motor vehicles | 20% |
| Computers | 25% |
| Furniture and fixtures | 10% |

Freehold land is not depreciated.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Repairs and maintenance are charged as administrative expenses during the financial period in which they are incurred. Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining administrative fund balance.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(g) Financial instruments

A financial instrument is any contract that gives rise to both a financial asset in one entity and a financial liability or equity of another entity.

The Foundation classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value through profit or loss (FVPL), and
- those to be measured at amortised cost.

The classification depends on the Foundation's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will be recorded in profit or loss (statement of changes in Americas' and TFCA's Funds). For investments in equity instruments that are held for trading, Management has accounted for the equity investment at fair value through profit and loss (FVPL).

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on settlement date. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Foundation has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

Debt Instruments

Measurement of debt instruments depends on the Foundation's business model for managing the asset and the cash flow characteristics of the asset. The Foundation classifies its debt instruments into two measurement categories:

- Amortised cost: Assets that are held for collection of contractual cash flows, where those cash flows represent solely payments of principal and interest, are measured at amortised cost. Interest income from these financial assets is included in the income statement using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss. Impairment losses are presented as a separate line item in the income statement.
- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is measured at FVPL is recognised in profit or loss in the period in which it arises.

The Foundation subsequently measures all equity investments at fair value. Changes in the fair value of financial assets at FVPL are recognised in the income statement.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(g) Financial Instruments (continued)

(iv) Impairment

The Foundation assesses its financial assets at amortised costs on a forward-looking basis the expected credit losses (ECL) associated with its financial assets classified at amortised cost and debt instruments measured at FVPL.

Application of the General Model

The Foundation applied the 'general model' as required by IFRS 9 for debt instrument other than trade receivables. Under this model, the Foundation is required to assess on a forward-looking basis the ECL associated with its debt instrument assets carried at amortised cost and FVPL. The ECL will be recognised in the profit or loss before a loss event has occurred. The measurement of ECL reflects an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes.

The probability-weighted outcome considers multiple scenarios based on reasonable and supportable forecasts. Under current guidance, impairment amount represents the single best outcome; the time values of money and reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

ECL is calculated by multiplying the Probability of default (PD), Loss Given Default (LGD) and Exposure at Default (EAD). The impairment model uses a three-stage approach based on the extent of credit deterioration since origination:

Stage 1 – 12-month ECL applies to all financial assets that have not experienced a significant increase in credit risk since origination and are not credit impaired. The ECL will be computed using a 12-month PD that represents the probability of default occurring over the next 12 months.

Stage 2 – When a financial asset experiences a significant increase in credit risk subsequent to origination but is not credit impaired, it is considered to be in Stage 2. This requires the computation of ECL based on lifetime PD that represents the probability of default occurring over the remaining estimated life of the financial asset. Provisions are higher in this stage because of an increase in risk and the impact of a longer time horizon being considered compared to 12 months in Stage 1.

Stage 3 – Financial assets that have an objective evidence of impairment will be included in this stage. Similar to Stage 2, the allowance for credit losses will continue to capture the lifetime ECL.

The Foundation uses judgement when considering the following factors that affect the determination of impairment:

Assessment of credit risk; this is done on a relative basis. To assess whether the credit risk on a financial asset has increased significantly since origination, the Foundation compares the risk of default occurring over the expected life of the financial asset at the reporting date to the corresponding risk of default at origination, using key risk indicators that are used in the Foundation's existing risk management processes. At each reporting date, the assessment of a change in credit risk will be individually assessed for those considered individually significant and at the segment level for retail exposures. This assessment is symmetrical in nature, allowing credit risk of financial assets to move back to Stage 1 if the increase in credit risk since origination has reduced and is no longer deemed to be significant.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(g) Financial Instruments (continued)

Macroeconomic Factors and Forward-Looking Information
 The Foundation applies an unbiased and probability weighted estimate of credit losses by evaluating a range of possible outcomes that incorporates forecasts of future economic conditions.

Macroeconomic factors and forward-looking information are incorporated into the measurement of ECL as well as the determination of whether there has been a significant increase in credit risk since origination.

Measurement of ECLs at each reporting period reflect reasonable and supportable information at the reporting date about past events, current conditions and forecasts of future economic conditions. The Foundation uses three scenarios that are probability weighted to determine ECL.

Expected Life when measuring ECL, the Foundation considers the maximum contractual period over which the Foundation is exposed to credit risk. All contractual terms are considered when determining the expected life, including prepayment options and extension and rollover options. For certain revolving credit facilities that do not have a fixed maturity, the expected life is estimated based on the period over which the Foundation is exposed to credit risk and where the credit losses would not be mitigated by management actions.

The Foundation classifies its investments as fair value through profit and loss (FVPL) and amortized cost investments. Management determines the classification of its investments at initial recognition and reevaluates this designation at every reporting date.

(h) Cash and cash equivalents

Cash and cash equivalents are carried at the year end at cost. For the purposes of the cash flow statement, cash and cash equivalents comprise cash and bank balances, deposits held on call with banks, other short-term highly liquid investments with maturity dates of less than 90 days.

(i) Accounts payable

Accounts payable are stated at historical cost.

(i) Administration fund/deferred income

Where funds received for administration expenses are insufficient to cover these expenses, the over expended balance, referred to as Administration Fund - expenses recoverable, is recoverable from the Americas' Funds. While funds received for administration expenses, which are unexpended, are referred to as Administration Fund - deferred income. Refer to note 17 for details.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

2. Summary of Significant Accounting Policies (Continued)

(k) Capital reserves

The cost of property, plant and equipment acquired from Government of Jamaica EAI receipts, for administrative purposes, is credited directly to capital reserves and is written off to the administration fund account over the useful lives of the relevant assets.

(I) Americas' funds

As outlined in Note 1, the EAI Agreement provides for the establishment of a special Americas' Fund to be administered by the Foundation in pursuit of its objectives. Under this arrangement, specific amounts due by the Government of Jamaica to the Government of the United States of America are paid into the fund in accordance with provisions of two debt reduction agreements (Agreement I and Agreement II). Agreement I relate to funds owed under the U.S. PL480 programme and Agreement II relates to funds owed under a specific USAID debt Agreement.

In accordance with the EAI Agreement, all funds deposited into the Fund, including investment income earned belongs to the Government of Jamaica until disbursed in accordance with stipulated guidelines.

The two funds should not be co-mingled.

(m) Impairment of non-current assets

Property, plant and equipment and other non-current assets are reviewed for impairment losses whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of an asset's net selling price and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

(n) Provisions

Provisions are recognised when the Foundation has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

3. Financial Risk Management

The Foundation's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The Foundation's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Foundation's financial performance.

The Foundation's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-to-date information systems. The Foundation regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the Foundation's risk management framework. The Board provides principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, and investment of excess liquidity.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(a) Credit risk

The Foundation takes on exposure to credit risk, which is the risk that a party will cause a financial loss for the Foundation by failing to discharge its contractual obligations. Credit risk is a very important risk for the Foundation's business; management therefore carefully manages its exposure to credit risk. Credit exposures arise principally from the Foundation's cash and investment activities. The Foundation structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to a single counterparty or groups of related counterparties.

Credit review process

Management performs ongoing analyses of the ability of borrowers and other counterparties to meet repayment obligations.

(i) Investments

The Foundation limits its exposure to credit risk by investing mainly in liquid securities, with counterparties that have high credit quality and Government of Jamaica securities. Accordingly, management does not expect any counterparty to fail to meet its obligations.

(ii) Cash

Cash transactions are limited to high credit quality financial institutions. The Foundation has policies that limit the amount of credit exposure to any financial institution.

Maximum exposure to credit risk

The Foundation's maximum exposure to credit risk at year end was as follows:

| | 2019 |
|-----------|--------------------------------|
| \$'000 | \$'000 |
| 1,181,056 | 1,114,700 |
| 123,332 | 232,749 |
| 12,535 | 14,069 |
| 1,316,923 | 1,361,518 |
| | 1,181,056 123,332 12,535 |

Exposure to credit risk for investment securities

The following table summarises the Foundation's credit exposure for investment securities at their carrying amounts, as categorised by issuer:

| | 2020 \$'000 | 2019 \$'000 |
|-------------------------------------|----------------|----------------|
| Endowment Fund | 1,032,206 | 983,870 |
| Government of Jamaica Securities | 15,432 | 15,137 |
| Corporate | 133,418 | 115,693 |
| | 1,181,056 | 1,114,700 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(b) Liquidity risk

Liquidity risk is the risk that the Foundation maybe unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the ability to close out market positions.

Liquidity risk management process

The Foundation's liquidity management process includes:

- (i) Maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (ii) Optimising cash returns on investment; and

The maturities of assets and liabilities are important factors in assessing the liquidity of the Foundation and its exposure to changes in interest rates and exchange rates.

Undiscounted cash flows of financial liabilities

The maturity profile of the Foundation's financial liabilities at year end based on contractual undiscounted payments was as follows:

| | Within 1 Month | 1 to 3 Months | 3 to 12 Months | Total |
|--------------------------------------|-------------------|------------------|-------------------|---------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| | | 2020 |) | |
| Accounts payable and accrued charges | 485 | 69 | 8,816 | 9,370 |
| Due to Endowment Fund | - | - | 20,532 | 20,532 |
| Managed funds | - | 109,267 | 1,001 | 110,268 |
| | 485 | 109,336 | 30,349 | 140,170 |
| | | 2019 |) | |
| Accounts payable and accrued charges | 339 | 242 | 7,324 | 7,905 |
| Due to Endowment Fund | - | - | 20,532 | 20,532 |
| Managed funds | _ | 216,970 | 1,001 | 217,971 |
| | 339 | 217,212 | 28,857 | 246,408 |

Assets available to meet all of the liabilities and to cover financial liabilities include cash and short-term investments.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(c) Market risk

The Foundation takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks mainly arise from changes in foreign currency exchange rates and interest rates. Market risk exposures are measured using sensitivity analysis. There has been no change to the Foundation's exposure to market risks or the manner in which it manages and measures the risk.

Currency risk

Currency risk is the risk that the fair value of future cash flows of financial instruments will fluctuate because of changes in foreign exchange rates. The Foundation is exposed to foreign exchange risk arising from currency exposures, primarily with respect to the US dollar. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities.

The Foundation manages its foreign exchange risk by ensuring that the net exposure in foreign assets and liabilities is kept to an acceptable level by monitoring currency positions. The Foundation further manages this risk by discussing with Fund Managers the projected exchange rates and divert into Jamaican dollar investments where adverse exchange rate movements are expected.

Concentrations of currency risk:

The table below summarises the Foundation's exposure to foreign currency exchange rate risk at 31 July.

| | | 2020 | |
|---------------------------------------|-------------|------------------|-----------|
| | Jamaican \$ | United States \$ | Total |
| | J\$'000 | J\$'000 | J\$'000 |
| Financial Assets | | | |
| Investments | 84,270 | • | 84,270 |
| Short term investments | 133,418 | - | 133,418 |
| Beneficial interest in endowment fund | 933,852 | 98,354 | 1,032,206 |
| Cash and bank | 122,010 | 1,322 | 123,332 |
| Other assets | 12,535 | | 12,535 |
| Total financial assets | 1,286,085 | 99,676 | 1,385,761 |
| Financial Liabilities | | | |
| Accounts payable and accrued charges | 9,224 | 146 | 9,370 |
| Due to Endowment fund | 20,532 | - | 20,532 |
| Managed funds | 110,268 | | 110,268 |
| Total financial liabilities | 140,024 | 146 | 140,170 |
| Net financial position | 1,146,061 | 99,530 | 1,245,591 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(c) Market risk (continued)

Currency risk (continued)

| | | 2019 | |
|---------------------------------------|-------------|------------------|------------------|
| | Jamaican \$ | United States \$ | Total J\$'000 |
| | J\$'000 | J\$'000 | 39 000 |
| Financial Assets | | | |
| Investments | 104,071 | - | 104,071 |
| Short term investments | 115,693 | - | 115,693 |
| Beneficial interest in endowment fund | 901,756 | 81,804 | 983,560 |
| Cash and bank | 231,538 | 1,211 | 232,749 |
| Other assets | 14,436 | | 14,436 |
| Total financial assets | 1,367,494 | 83,015 | 1,450,509 |
| Financial Liabilities | | | |
| Accounts payable and accrued | 7 750 | 4.40 | 7.005 |
| charges | 7,759 | 146 | 7,905 |
| Due to Endowment fund | 20,532 | - | 20,532 |
| Managed funds | 217,971 | | 217,971 |
| Total financial liabilities | 246,262 | 146 | 246,408 |
| Net financial position | 1,121,232 | 82,869 | 1,204,101 |

Foreign currency sensitivity

The following tables indicate the currencies to which the Foundation had significant exposure on its monetary assets and liabilities and its forecast cash flows. The change in currency rates below represents management's assessment of the possible change in foreign exchange rates. The sensitivity analysis shows the impact of translating outstanding foreign currency denominated monetary items, assuming changes in currency rates shown in the table below. The sensitivity was primarily as a result of foreign exchange gains and losses on translation of US dollar-denominated investments. The correlation of variables will have a significant effect in determining the ultimate impact on market risk, but to demonstrate the impact due to changes in variable, variables had to be on an individual basis. It should be noted that movements in these variables are non-linear.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(c) Market risk (continued)

Currency risk (continued)

| | % Change in Currency Rate 2020 | Effect on Equity and Capital 2020 \$'000 | % Change in Currency Rate 2019 | Effect on Equity and Capital 2019 \$'000 |
|-----------|---|--|---|--|
| Currency: | | | | |
| USD | +2 | (1,992) | +4 | (3,333) |
| USD | -6 | 5,972 | -6 | 4,991 |

Interest rate risk

Interest rate risk is the risk that the value or future cash flows of financial instruments will fluctuate because of changes in market interest rates. Floating rate instruments expose the Foundation to cash flow interest risk, whereas fixed interest rate instruments expose the Foundation to fair value interest risk.

The following table summarises the Foundation's exposure to interest rate risk. It includes the Foundation's financial instruments at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

| | Within 1 Month | 1 to 3 Months | Non-Interest Bearing | Total |
|---|-------------------|------------------|-------------------------|-----------|
| | \$'000 | \$'000 | \$'000_ | \$'000 |
| | | 20 | 20 | |
| Assets | | | | |
| Investments – FVPL | - | 15,432 | 68,838 | 84,270 |
| Beneficial interest in endowment fund | - | 1,032,206 | - | 1,032,206 |
| Short term investments | 133,418 | - | - | 133,418 |
| Cash and bank | 123,332 | - | - | 123,332 |
| Other assets | | - | 12,535 | 12,535 |
| Total financial assets | 256,750 | 1,047,638 | 81,373 | 1,385,761 |
| Liabilities Managed funds being total financial liabilities | | - | (140,170) | (140,170) |
| Total interest repricing gap | 256,750 | 1,047,638 | (58,797) | 1,245,591 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(c) Market risk (continued)

Interest rate risk (continued)

| | Within 1 Month | 1 to 3 Months | Non-Interest Bearing | Total |
|---|-------------------|------------------|-------------------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$¹00 <u>0</u> |
| | | 20 | 19 | |
| Assets | | - | | • |
| Available-for-sale-investments | • | 14,972 | 89,099 | 104,071 |
| Beneficial interest in endowment fund | - | 983,560 | - | 983,560 |
| Short term investments | 115,693 | - | - | 115,693 |
| Cash and bank | 232,749 | - | - | 232,749 |
| Other assets | | - | 14,436 | 14,436 |
| Total financial assets | 348,442 | 998,532 | 103,535 | 1,450,509 |
| Liabilities Managed funds being total financial liabilities | | | (217,971) | (217,971) |
| Total interest repricing gap | 348,442 | 998,532 | (114,436) | 1,232,538 |

Interest rate sensitivity

The following table indicates the sensitivity to a reasonable possible change in interest rates, with all other variables held constant, on the Foundation's statement of changes in the Americas' Funds.

The sensitivity of the statement of changes in the Americas' Funds is the effect of the assumed changes in interest rates on net deficit based on non-trading financial assets. The sensitivity of changes in the Americas' Funds is calculated by revaluing fixed rate FVPL financial assets for the effects of the assumed changes in interest rates. The correlation of variables will have a significant effect in determining the ultimate impact on market risk, but to demonstrate the impact due to changes in variable, variables had to be on an individual basis. It should be noted that movements in these variables are non-linear.

| | Effect on | Effect on |
|-------------------------|------------|------------|
| | Equity and | Equity and |
| | Capital | Capital |
| | 2020 | 2019 |
| | \$'000 | \$'000 |
| Change in basis points: | | |
| -1% (2019: -1%) | (354) | (205) |
| +1% (2019: +1%) | (354) | 205 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(d) Capital management

The Foundation's objectives when managing capital are to safeguard its ability to continue as a going concern in order to provide benefits for stakeholders. There were no changes to the Foundation's approach to capital management during the year.

In Accordance with the Assignment, Assumption & Amendment Agreement dated June 29, 2017, Section 4.1(d), the total administrative expenses should not exceed a maximum combined amount of US\$450,000 without the unanimous approval of the permanent Directors.

(e) Fair values of financial instruments

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

The following table provides an analysis of financial instruments held as at the date of the statement of financial position that, subsequent to initial recognition, are measured at fair value. The financial instruments are grouped into levels 1 to 3 based on the degree to which the fair value is observable, as follows:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical instruments;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within level 1 that are observable for the instrument, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the instrument that are not based on observable market data (unobservable inputs).

| | Level 1 \$'000 | Level 2 \$'000 | Level 3 \$'000_ | Total \$'000 |
|-----------------------------|-------------------|-------------------|--------------------|-----------------|
| | | 2020 | | · |
| Investments at FVPL | | | • | |
| Quoted equities | 68,838 | - | - | 68,838 |
| Government of Jamaica bonds | - | 15,432 | - | 15,432 |
| | 68,838 | 15,432 | • | 84,270 |
| | | 2019 |) | |
| Investments at FVPL | | | | W |
| Quoted equities | 89,099 | - | - | 89,099 |
| Government of Jamaica bonds | - | 15,136 | - | 15,136 |
| Expected credit losses | - | (164) | _ | (16 <u>4)</u> |
| | 89,099 | 14,972 | | 104,071 |
| | | | | |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

3. Financial Risk Management (Continued)

(e) Fair values of financial instruments (continued)

The fair value of financial instruments traded in active markets is based on quoted market prices at the date of the statement of financial position. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets is the current bid price. These instruments are grouped in Level 1.

The fair value of financial instruments not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

4. Critical Accounting Judgement and Key Source of Uncertainty

The management of the Foundation makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the Foundation's accounting policies

In the process of applying the Foundation's accounting policies, the management has not made any significant judgements that would cause a significant impact on the amounts recognised in the financial statements.

(b) Key sources of estimation uncertainty

In the process of applying the Foundation's accounting policies, the management has not made any significant estimate that would cause a significant impact on the amounts recognised in the financial statements.

(A foundation limited by guarantee) Notes to the Financial Statements 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

5. Project Grants Disbursed

| Projects' disbursement, net | Fund III \$'000 6,261 |
|--------------------------------------|-----------------------------|
| Disbursements allocated as follows: | |
| Dolphin Head Cooperative | 620 |
| Jamaica Organic Agriculture Movement | 1,368 |
| Lions Club of Mona | 3,262 |
| UWI Discovery Bay Marine Lab | 1,053 |
| | 6,303 |
| Refunds | |
| 4-H Club | (42) |
| Net Disbursements | 6,261 |

6. Administration Fund

In accordance with the Assignment, Assumption & Amendment Agreement dated June 29, 2015 Section 4.1(d), the total administrative expenses should not exceed a maximum combined amount of US\$450,000 without the unanimous approval of the permanent Directors. Permanent Directors comprise one Director appointed by the Government of Jamaica, one Director appointed by the United States Government and one Director appointed by The Nature Conservancy.

Total administrative expenses during the year was below the threshold permitted and indicated below:

| | 2020 | 2019 |
|---|----------|----------|
| | \$'000 | \$'000 |
| Jamaican Dollar equivalent of US\$450,000 | 66,104 | 60,562 |
| Less: Administrative expenses for the year (note 7) | (48,122) | (46,248) |
| Excess | 17,982 | 14,314 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

| 7. Expenses by Nature | | |
|---------------------------------------|------------------------|----------------|
| | 2020 \$ '000 | 2019 \$'000 |
| Advertising and public relations | 255 | 384 |
| Auditors' remuneration | 1,100 | 1,100 |
| Depreciation (Note 10) | 3,337 | 3,428 |
| Legal and professional fees | 195 | 1,217 |
| Local and foreign travelling expenses | 222 | 67 |
| Motor vehicle expenses | 1.124 | 1,409 |
| Office and general expenses | 1,931 | 1,624 |
| Printing and stationery | 524 | 158 |
| Repairs and maintenance | 1,573 | 1,326 |
| Staff costs (Note 8) | 31,696 | 29,499 |
| Security | 2,655 | 2,656 |
| Utilities | 2,484 | 2,644 |
| Other expenses | 1,026 | 736 |
| | 48,122 | 46,248 |
| 8. Staff Costs | | |
| | 2020 \$'000 | 2019 \$'000 |
| Wages and salaries | 27,291 | 25,433 |
| Payroll taxes – employer's portion | 2,796 | 2,606 |
| Other | 1,609 | 1,460 |
| | 31,696 | 29,499 |

The number of persons employed by the Foundation at the year-end was 8 (2019 - 8).

718

17,368

212

Environmental Foundation of Jamaica

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

Net Book Value -

31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

| 12. | Apressed in barrialcan donars unic | | 10.00.007 | | | |
|-----|--|--|-----------------------------|---------------|--|------------------------|
| 9. | Investment Advisers' Fees | | | | | |
| | Investment Advisers' fees for the year a | re comprised as f | ollows - | | | |
| | | | | | 2020 \$'000 | 2019 \$ '000 |
| | BPM Financials Limited | | | | 812 | 719 |
| 10 | . Property, Plant and Equipment | | | 2020 | | |
| | | Freehold Land and Building \$'000 | Motor Vehicles \$'000 | Computers | Furniture and Fixtures \$'000 | Total \$'000 |
| | At Cost - | | | | | |
| | At 1 August 2019 Additions | 27,168 - | 11,479 - | 18,761 127 | 7,096 534 | 64,504 661 |
| | At 31 July 2020 | 27,168 | 11,479 | 18,888 | 7,630 | 65,165 |
| | Depreciation - | - | | | | |
| | At 1 August 2019 | 13,493 | 5,549 | 18,605 | 6,813 | 44,460 |
| | Charge for the year | 871 | 2,296 | 71 | 99 | 3,337 |
| | At 31 July 2020 | 14,364 | 7,845 | 18,676 | 6,912 | 47,797 |

12,804

3,634

(A foundation limited by guarantee) Notes to the Financial Statements 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

10. Property, Plant and Equipment (Continued)

| | | | 2019 | | |
|---------------------|--|-----------------------------|---------------------|--|-----------------|
| | Freehold Land and Building \$'000 | Motor Vehicles \$'000 | Computers \$'000 | Furniture and Fixtures \$'000 | Total \$'000 |
| At Cost - | | - | | | |
| At 1 August 2018 | 27,168 | 11,479 | 18,630 | 6,906 | 64,183 |
| Additions | • | - | 131 | 190 | 321 |
| Disposals | | | | | |
| At 31 July 2019 | • | - | | _ | _ |
| Depreciation - | 27,168 | 11,479 | 18,761 | 7,096 | 64,504 |
| At 1 August 2018 | | | · | | |
| Disposals | 12,622 | 3,253 | 18,406 | 6,751 | 41,032 |
| Charge for the year | - | - | - | - | - |
| At 31 July 2019 | 871 | 2,296 | 199 | 62 | 3,428 |
| Net Book Value - | 13,493 | 5,549 | 18,605 | 6,813 | 44,460 |
| 31 July 2019 | 13,675 | 5,930 | 156 | 283 | 20,044 |
| | | | | | |

11. Investment Securities

| | 2020 | 2019 |
|---|--------------|---------|
| | \$'000 | \$'000 |
| At beginning of year | 219,764 | 67,014 |
| Fund receipts (net) | 15,141 | 113,146 |
| Unrealized (loss)/gain on investment | (21,437) | 35,098 |
| Interest earned | 4,220 | 5,014 |
| Exchange differences | - | (344) |
| Expected credit loss | - | (164) |
| At end of year | 217,688 | 219,764 |
| · | | |
| Represented by: | | |
| Short term investments (amortised cost) | | |
| Repurchase agreement | 113,414 | 105,585 |
| Cash deposit | 20,004 | 10,108 |
| · | 133,418 | 115,693 |
| Investments at FVPL | - | |
| Equity instruments (Quoted shares) | 68,838 | 89,419 |
| Debt instruments (Government bonds) | 15,432 | 14,652 |
| · | 84,270 | 104,071 |
| | 217,688 | 219,764 |
| | | |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

12. Beneficial Interest in Endowment Fund

| | 2020 \$'000 | 2019 \$ '000 |
|---|----------------|------------------------|
| Total investments comprised the following - | | |
| Endowment Fund | | |
| Funds held in trust | 1,011,674 | 963,028 |
| Notes receivables | 20,532 | 20,532 |
| | 1,032,206 | 983,560 |
| Investment FVPL (Note 11) | 84,270 | 104,071 |
| Investments at amortised cost (Note 11) | 133,418 | 115,693 |
| , , | 1,249,894 | 1,203,324 |
| | | |

The Board, in recognition that the America's Fund is a reducing source which was established for a limited period of time, approved the establishment of an endowment fund on 23 September 2004 and seeded the fund with \$85,000,000 in January 2013. The purpose of the fund is to ensure that the Foundation has a long-standing and sustained source of income.

In furtherance of the EFJ's merger with Forest Conservation Fund / Jamaica Protected Areas Trust (JPAT):

- the amount of \$633,135,000 designated by JPAT for their Endowment Fund was transferred to the EFJ in 2016/2017,
- the amount of \$48,042,000.00 was transferred in 2017/2018.
- the amount of J\$48,677,000.00 was received in 2018/2019 and
- the amount of J\$49,944,000.00 was received in 2019/2020

These amounts are now being invested in a separate pool of Funds at NCB Capital Markets.

Investment Securities by Adviser

| | Fund 1 \$'000 | Fund II \$'000 | Fund III \$'000 | 2020 \$'000 | 2019 \$'000 |
|---|------------------|-------------------|--------------------|----------------|----------------|
| Endowment Fund | 106,634 | 37,632 | 714,708 | 858,974 | 981,947 |
| Expected credit loss | - | - | - | - | (310) |
| Investments - Barita Portfolio Management Limited | | | | | |
| Securities (FVPL) | 368 | 15,000 | - | 15,368 | 15,095 |
| Quoted equities (FVPL) | 68,838 | - | 171,563 | 240,401 | 89,099 |
| Expected credit loss | - | _ | - | - | (164) |
| Amortised cost | | - | 133,418 | 133,418 | 115,693 |
| | 175,840 | 52,632 | 1,019,689 | 1,248,161 | 1,201,360 |
| Accrued interest | 103 | 99 | 1,531 | 1,733 | 1,964 |
| Total investments | 175,943 | 53,731 | 1,021,220 | 1,249,894 | 1,203,324 |

(A foundation limited by guarantee) Notes to the Financial Statements 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

13. Other Assets

| | 2020 \$'000 | 2019 \$ '000 |
|-------------------|----------------|------------------------|
| Prepayments | 382 | 367 |
| Other receivables | 12,153 | 14,069 |
| | 12,535 | 14,436 |

- (i) The Foundation has been granted a waiver of all taxes in accordance with Article III of the agreement between the Government of Jamaica and the Government of the United States of America concerning an Enterprise for the Americas Initiative and in accordance with the provisions of Charities Act.
- (ii) Other receivables primarily represent administrator fees receivable from the Special Climate Change Adaptation Fund and amounts advanced to grant beneficiaries under the European Union / Forestry Department Fund Administration Agreement.

14. Cash and Bank

| | 2020 \$'000 | 2019 \$'000 |
|--|----------------|----------------|
| Cash and bank | 123,332 | 232,749 |
| 15. Accounts Payable and Accrued Charges | | |
| | 2020 \$'000 | 2019 \$'000 |
| Accounts payable | 146 | 339 |
| Accrued charges | 7,163 | 5,588 |
| Other | 2,061 | 1,978 |
| | 9,370 | 7,905 |

(A foundation limited by guarantee) Notes to the Financial Statements 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds

| | 2020 \$'000 | 2019 \$'000 |
|--|----------------|----------------|
| Northern Jamaica Conservation Association Endowment Fund (a) | 1,001 | 1,001 |
| Special Climate Change Adaptation Fund (b) | 109,267 | 216,970 |
| European Union / Forestry Department Grants (c) | | |
| | 110,268 | 217,971 |

(a) Northern Jamaica Conservation Association

The Foundation has decided to manage separately monies approved for the establishment of an Endowment Fund for Seven Oaks Sanctuary for Wildlife. The amount approved, and interest earned is as follows:

| | 2020 \$'000 | 2019 \$'000 |
|-------------------------|----------------|----------------|
| Opening balance of fund | 1,001 | 1,001 |
| Closing balance of fund | 1,001 | 1,001 |

The agreement between the Foundation and NJCA (amended in December 2007) included the restriction of disbursements to interest earned for a period of five years after which the grant will be eligible for renewal. There were no disbursements in the period.

(A foundation limited by guarantee) Notes to the Financial Statements 31 July 2020 (expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

(b) Special Climate Change Adaptation Fund Phase I

The Adaptation Programme and Financing Mechanism (AP&FM) for the Pilot Programme for Climate Resilience, Jamaica (PPCR) is being executed by the Government of Jamaica (GOJ) through the Ministry of Economic Growth and Job Creation (MEGJC) which has been assigned the responsibility for climate change. The Programme is pursued with funding provided by the Special Climate Change Adaptation Fund (SCCAF) and comprises three (3) components.

The MEGJC wishes to pursue the implementation of Component II of the Programme which relates to the creation and establishment of innovative climate financing mechanisms to help support implementation of climate resilience within Micro, Small and Medium Size Enterprises (MSMEs) and Community Based Organizations (CBOs). The MEGJC has established a Project Executing Unit (PEU) with office located at 16a Half-Way-Tree Road in Kingston. The PEU is responsible for the overall fiduciary, administrative, financial management and technical functions (including planning, coordination, supervision, staffing, procurement, monitoring and evaluation) in the implementation of the AP&FM-PPCR Jamaica.

The total sum allocated for the purposes of performing the activities under Component II is Four Million Seven Hundred Thousand United States Dollars (USD \$4,700,000.00). Broken out as follows:

Year 1: US\$1,200,000.00 Year 2: US\$1,400,000.00 Year 3: US\$1,400,000.00 Year 4: US\$ 700,000.00

Phase II

The PEU has recommended that a Grant Fund be established to allow community groups/organizations to access grant funding to implement projects to construct MICRO Check Dams on individual properties. USD 1.2M of Grant Resources was used to establish the Grant Fund for MICRO Check Dams to implement the construction of 1,800 MICRO Check Dams through the use of grants allocated to community groups/organizations.

The Grant Fund will be similar to the Special Climate Change Adaptation Fund (SCCAF) Phase I which was established under the AP&FM-PPCR, Jamaica in July 2016 through a Fund Administrator Agreement (FAA) between the MEGJC and the Environmental Foundation of Jamaica (EFJ). This arrangement was established via a new FAA in June 3, 2019.

The MEGJC engaged the Environmental Foundation of Jamaica (EFJ) to perform the Services required to implement these activities. Fees for the performance of these services under each Phase were agreed to be 7% of the annual allocations.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

| Statement of changes in fund balance | | |
|---|----------------|----------------|
| | 2020 \$'000 | 2019 \$'000 |
| Balance at beginning of year | (122,669) | (29,207) |
| Add: Fund Receipts – Ministry of Economic Growth & Job Creation | 117,444 | 327,108 |
| Interest Income | 1,025 | - |
| Less: | | |
| Grant Awards- | | |
| paid (i) | (199,652) | (162,494) |
| accrued (i) | (108,146) | (239,645) |
| Uncommitted Funds SCCAF Phase 2 | (14,756) | - |
| Fund Administrator fees- | | |
| paid | (26,444) | (4,946) |
| accrued | - | (13,325) |
| Bank Charges | (76) | (160) |
| Surplus for year | (230,605) | (93,462) |
| Balance at end of year | (353,274) | (122,669) |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

| Statement of cash flows | | |
|---|-----------|----------|
| | 2020 | 2019 |
| | \$'000 | \$'000 |
| Cash flows from operating activities | | |
| Surplus for year | (230,605) | (93,462) |
| Adjustments for: | | |
| Grants awarded but not disbursed | 108,146 | 239,645 |
| Uncommitted Funds SCCAF Phase 2 | 14,756 | - |
| Fund Administrator fees payable | | 13,325 |
| Cash (used in)/provided by operating activities | (107,703) | 159,508 |
| Cash and cash equivalent at beginning of year | 216,970 | 57,462 |
| Fund cash balance at the end of the year | 109,267 | 216,970 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

(b) Special Climate Change Adaptation Fund (continued)

(i) Grants are awarded to eligible organisations through a Call for Proposals. There were no Calls for Proposals during the year. See listing below of projects awarded under Phase I:

| | Amount awarded \$'000 | Amount disbursed \$'000 | Balance \$'000 |
|--|-----------------------|-------------------------|-------------------|
| Alligator Head Foundation | 4,521 | 3,905 | 616 |
| Alpha Institute (2 projects) | 8,158 | 6,937 | 1,221 |
| Ashley Primary and Infant School | 4,931 | 4,831 | 100 |
| Balaclava Development Area Committee | 3,906 | 3,761 | 145 |
| Bartons Community Development Committee | 5,000 | 4,707 | 293 |
| Beeston Spring Community Development Committee | 4,998 | 4,998 | - |
| Bellefield Citizens Development Association | 4,940 | 4,940 | - |
| Best Care Foundation | 3,101 | 3,101 | - |
| Bethabara Primary and Infant Parent Teachers Association | 4,997 | 4,956 | 41 |
| Bright River Cooperative Society Limited | 4,147 | 4,147 | - |
| Brighter Future Farmers Group | 4,999 | 2,532 | 2,467 |
| Brooks Level Citizens Association Benevolent Society | 1,000 | 918 | 82 |
| Bustamante High School | 5,000 | 4,981 | 19 |
| Carron Hall Primary School | 4,827 | - | 4,827 |
| Cave Valley Multi-Purpose Cooperative | 5,000 | 5,000 | - |
| Central Jamaica Social Development Initiative (3 projects) | 14,950 | 14,950 | - |
| Church Teachers College | 5,000 | 4,525 | 475 |
| Clarendon Municipal Corporation (2 projects) | 8,569 | 8,408 | 161 |
| Clarendon Parish Development Committee Benevolent Society (2 projects) | 10,000 | 9,899 | 101 |
| Claude McKay High School | 4,425 | 4,416 | 9 |
| Cockpit Country Local Forest Management Committee | 4,972 | 3,740 | 1,232 |
| College of Agriculture Science and Education (CASE) (3 projects) | 14,994 | 14,994 | - |
| Cross Keys Development Area Committee (2 projects) | 8,432 | 8,142 | 290 |
| Denbigh High School | 5,000 | 3,140 | 1,860 |
| Development Beyond Horizons | 3,657 | 3,325 | 332 |
| Do Good Jamaica | 4,948 | 4,948 | - |
| Earth Strong Agro NGO | 5,000 | 4,992 | 8 |
| Balance carried forward on next page | 159,472 | 145,193 | 14,279 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

| by openial official of the government, | Amount awarded \$'000 | Amount disbursed \$'000 | Balance \$'000 |
|--|-----------------------|-------------------------------|-------------------|
| Balance brought forward | 159,472 | 145,193 | 14,279 |
| Elliott Farmers Community Group | 4,731 | 4,246 | 485 |
| Enablers of Community Advancement Projects and Initiatives | 4,942 | 4,942 | - |
| Essex Hall Citizens Association | 5,000 | 5,000 | - |
| Fair Prospect Gardens Citizen's Association | 4,995 | 4,546 | 449 |
| Faith Academy Limited | 4,847 | 4,847 | _ |
| Food for the Poor | 5,000 | 3,412 | 1,588 |
| Fort George Primary School | 4,671 | 4,616 | 55 |
| Frankfield Primary and Infant Parent Teachers Association | 4,710 | 4,710 | - |
| Frankfield Primary and Infant School | 4,220 | 4,220 | - |
| Grants Mountain Local Forest Management Committee | 4,910 | - | 4,910 |
| Green Island Friendly Fisherfolks Cooperative | 5,000 | 3,006 | 1,994 |
| Greenwich Town Fisherfolks Cooperative | 5,000 | 3,513 | 1,487 |
| HEART NTA Ebony Park Academy | 5,000 | - | 5,000 |
| Jacks Hill Community Benevolent Society | 1,150 | 1,030 | 120 |
| Jamaica Association for the Deaf | 4,992 | 3,444 | 1,548 |
| Jamaica Conservation and Development Trust | 5,000 | 2,066 | 2,934 |
| Jamaica Greenhouse Growers Association | 5,000 | 5,000 | - |
| Jamaica Surfing Association | 4,706 | 4,685 | 21 |
| James Hill Farmers Group | 2,656 | 2,656 | - |
| Jeffrey Town Farmers Association (2 projects) | 9,800 | 9,670 | 130 |
| Jones Town Baptist Church | 4,956 | 4,523 | 433 |
| Kellits Primary School PTA - Kellits' SWIFT | 4,996 | 4,900 | 96 |
| Kitson Town Community Development Committee | 5,000 | 4,842 | 158 |
| Knockalva Polytechnic College | 4,856 | 1,751 | 3,105 |
| Knockpatrick Citizens Association | 4,576 | 4,576 | _ |
| Knox Community College | 4,950 | - | 4,950 |
| Local Initiative Facility for the Environment (LIFE) | 5,000 | 4,830 | 170 |
| Lucky Valley Primary School | 5,000 | 4,787 | 213 |
| Mafoota Agricultural Cooperative Society (2 projects) | 9,828 | 8,731 | 1,097 |
| Manchester Parish Development Committee | 5,000 | 4,929 | 71 |
| Marlie Hill Community Development Committee | 5,000 | 5,000 | - |
| Maryland Community Development Committee | 5,000 | 5,000 | - |
| Meriene Ottey High School | 4,034 | 2,950 | 1,084 |
| Balance carried forward on next page | 323,998 | 277,621 | 46,377 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

| opecial Chinate Change Adaptation Fund (continued) | Amount | Amount | |
|---|-------------------|---------------------|-------------------|
| | awarded \$'000 | disbursed \$'000 | Balance \$'000 |
| Balance brought forward | 323,998 | 277,621 | 46,377 |
| Mile Gully/Warwick Castle Benevolent Development Society | 4,950 | - | 4,950 |
| Moneague College (3 projects) | 12,512 | 12,512 | - |
| Mount Airy Primary & Infant School | 4,743 | 4,262 | 481 |
| Mount Olivet Boys Home (United Church) | 4,818 | 4,818 | - |
| Nature Preservation Foundation | 5,000 | 3,329 | 1,671 |
| Negril Area Environmental Protection Trust | 5,000 | 4,000 | 1,000 |
| New Horizon Christian Outreach Ministries (NHCOM) | 5,000 | 5,000 | - |
| Northern Caribbean University (3 projects) | 14,987 | 14,887 | 100 |
| Old Harbour Youth Farmers Network | 5,000 | 5,000 | - |
| Parry Town Citizens Association | 4,376 | - | 4,376 |
| Pedrovian Community Benevolent Society | 4,977 | 4,977 | - |
| Pepper Production and Marketing Foundation Limited | 5,000 | 5,000 | - |
| Plant Jamaica | 4,186 | 3,523 | 663 |
| Planters Hall All Age and Infant School | 5,000 | 4,787 | 213 |
| Porter's Mountain Community Development Committee- Climate Resilient Community based Water | 5,000 | 2,691 | 2,309 |
| Ridge Red Bank Community Benevolent Society | 4,990 | 4,990 | - |
| Rock Hall Production and Marketing Benevolent Society | 740 | 573 | 167 |
| Rock Primary and Infant School | 4,931 | 4,831 | 100 |
| Rocky Point Development Council Benevolent Society | 5,000 | 5,000 | - |
| Rose Hall Farmers Group | 4,990 | 4,890 | 100 |
| Rose Town Foundation for the Built Environment | 3,651 | 3,555 | 96 |
| Rose Town Foundation for the Built Environment | 1,463 | 1,463 | - |
| Rural Agricultural Development Authority (RADA) – St Andrew | 3,876 | 3,431 | 445 |
| Rural Water Supply Limited (3 projects) | 14,570 | 12,897 | 1,673 |
| Sanguinetti Farmers Group - Soil Conservation | 5,000 | 4,840 | 160 |
| Seaforth High School | 4,998 | 4,178 | 820 |
| Siloah Community Development Committee | 4,754 | 4,390 | 364 |
| Source Farm Foundation & Ecovillage | 5,000 | 5,000 | - |
| Southern Trelawny Environmental Agency - (2 projects) | 10,000 | 9,952 | 48 |
| St. Elizabeth Agricultural Cooperative Society | 4,940 | 4,940 | - |
| St. Mary Technical High School | 5,000 | 3,985 | 1,015 |
| St. Thomas Bee Farmers Cooperative Limited | 4,844 | 4,816 | 28 |
| Balance carried forward on next page | 503,294 | 436,138 | 67,156 |
| , , , | | | |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

| | Amount awarded \$'000 | Amount disbursed \$'000 | Balance \$'000 |
|--|-----------------------------|-------------------------|-------------------|
| Balance brought forward | 503,294 | 436,138 | 67,156 |
| St. Thomas Environmental Protection Association | 4,910 | 4,710 | 200 |
| Summerfield Community Development Organization | 5,000 | 5,000 | - |
| Sunbeam Children's Home | 5,000 | 5,000 | - |
| Tarrant Baptist Church | 2,324 | 1,966 | 358 |
| The Caribshare Company Ltd. | 4,082 | 4,082 | - |
| The University of the West Indies (7 projects) | 33,354 | 32,168 | 1,186 |
| Troja Primary & Junior High School | 5,000 | 3,643 | 1,357 |
| Unitas of Jamaica | 5,000 | 5,000 | - |
| Upper Rock Spring All Age & Infant School | 4,993 | 4,893 | 100 |
| Vision of Hope / Mountainside Juices Benevolent Society | 4,988 | 1,409 | 3,579 |
| Wesley Frankfield Women's League | 4,920 | 4,920 | - |
| Wesleyan Farmers Group | 3,477 | 3,477 | - |
| Westmoreland Municipal Corporation | 4,990 | 4,990 | - |
| White Horses Botany Bay and Pamphret Development Benevolent Society Limited | 4,999 | 3,912 | 1,087 |
| White River Marine Association (2 projects) | 9,050 | 8,950 | 100 |
| Windalco Kirkvine Joint Communities Council | 4,800 | 4,800 | - |
| Windsor Castle Social Services Home Economics Benevolent Society (2 projects) | 6,446 | 6,276 | 170 |
| York Small Farmers Benevolent Society | 5,000 | 3,671 | 1,329 |
| Total Phase I | 621,627 | 545,005 | 76,622 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

(b) Special Climate Change Adaptation Fund (continued)

Phase II: MICRO Check Dams

| Brandon Hill Patriots Community Development Committee | Amount awarded \$'000 29,789 | Amount disbursed \$'000 24,568 | Balance \$'000 5,221 |
|---|---------------------------------------|---|----------------------------|
| Bull Head Mountain Benevolent Society | 14,991 | 14,644 | 347 |
| James Hill Farmers Group | 13,666 | 12,701 | 965 |
| Kellits Development Area Committee | 29,983 | 23,069 | 6,914 |
| Rural Water Supply Company | 29,998 | 19,979 | 10,019 |
| Summerfield Community Development Committee | 30,000 | 21,942 | 8,058 |
| Total Phase II | 148,427 | 116,903 | 31,524 |

(c) EU / Forestry Department Grants

The Foundation entered into a Fund Administrator Agreement with the Forestry Department on January 31, 2019. The objective of the agreement is for the administration of a specific activity to be undertaken pursuant to the European Union Budget Support Programme; that activity being the upscaling of existing alternative livelihood projects to support forest communities.

The activities related to the Improved Forest Management for Jamaica (IFMJ) programme, between the European Union and Jamaica is to assist the Government of Jamaica in implementing the Forest Policy for Jamaica 2017 (and supporting the National Forest Management and Conservation Plan (2016-2026), to sustainably manage and utilize Jamaica's forest resources to enhance social and economic development and contribute to building Jamaica's climate change resiliency programme.

At year end 46 grants were awarded a total of J\$240 million. These projects are listed in the table below.

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

(c) EU / Forestry Department Grants (Continued)

| | Amount awarded \$'000 | Amount disbursed \$'000 | Balance \$'000 |
|---|-----------------------------|-------------------------------|-------------------|
| Auchtembeddie | 5,280 | - | 5,280 |
| Bamboo Primary School | 3,945 | 3,610 | 335 |
| Bella's Gate Community Development Committee | 5,156 | 4.876 | 280 |
| Cave Valley Multipurpose Cooperative Society | 4,754 | 2,431 | 2,323 |
| Central Jamaica Social Development Initiative | 6,000 | - | 6,000 |
| Clarendon Municipal Cooperation | 3,540 | 3,310 | 230 |
| Cobbla | 5,662 | - | 5,662 |
| Cockpit Country Local Forest Management Committee | 5,241 | - | 5,241 |
| Cockpit Country Local Forest Management Committee – Duanvale | 5,575 | 4,711 | 864 |
| Cockpit Country Local Forest Management Committee – Troy | 4,740 | 4,087 | 653 |
| College of Agriculture Science and Education | 5,538 | 3,019 | 2,519 |
| Crescent Women's Group | 6,000 | 4,632 | 1,368 |
| Croft's Hill Farmer's Group | 4,514 | 3,034 | 1,480 |
| Dolphin Head Local Forest Management Committee Cooperative Society Ltd. | 3,200 | 2,200 | 1,000 |
| Douglas Castle / McNie CDC Benevolent Society | 6,000 | 5,395 | 605 |
| Eamus Hall Women in Agriculture Farmers Group | 5,860 | 4,102 | 1,758 |
| Ebenezer Home for the Mentally Challenged | 3,335 | 3,297 | 38 |
| Enablers of Community Advancement Projects & Initiatives | 5,650 | 4,550 | 1,100 |
| Food for the Poor | 3,166 | 2,071 | 1,095 |
| Forward Step Foundation | 5,435 | 0 | 5,435 |
| Giddy Hall Youth Farmers Movement | 6,000 | 4,200 | 1,800 |
| Golden Value JAS Group | 4,980 | 3,854 | 1,126 |
| Guy's Hill United PMO | 6,000 | 3,069 | 2,931 |
| Jamaica Association for the Deaf | 5,946 | 0 | 5,946 |
| James Hill Farmers Group | 5,148 | 4,944 | 204 |
| Linton Park | 5,999 | 0 | 5,999 |
| Local Initiative Facility for the Environment | 5,200 | 3,241 | 1,959 |
| Balance carried forward on next page | 159,472 | 109,256 | 50,216 |

(A foundation limited by guarantee)
Notes to the Financial Statements
31 July 2020
(expressed in Jamaican dollars unless otherwise indicated)

16. Managed Funds (Continued)

(c) EU / Forestry Department Grants (Continued)

| | Amount awarded \$'000 | Amount disbursed \$'000 | Balance \$'000 |
|--|-----------------------------|-------------------------|-------------------|
| Madras All Age and Infant School | 5,926 | 5,726 | 200 |
| Maryland All Age & Infant School | 3,773 | 3,573 | 200 |
| Mearnsville /Auldayr Community | 4,776 | 48 | 4,776 |
| Morant Farmers Group | 3,965 | 2,460 | 1,505 |
| New Horizon Christian Outreach Ministries | 6,000 | 5.420 | 580 |
| Northern Caribbean University | 5,015 | 3,182 | 1,833 |
| Quickstep Community Development Community | 3,313 | 2,231 | 1,082 |
| Sawyers | 8,661 | - | 8,661 |
| Seventh Day | 6,000 | - | 6,00 |
| Seville Farmers Benevolent Society | 5,998 | 842 | 5,155 |
| Social Services International Ministries Seventh Day Church of God | 6,000 | 1,782 | 4,218 |
| Source Farm Foundation & Eco Village (2 projects) | 11,305 | 8,190 | 3,115 |
| Southern Trelawny Environmental Agency | 4,500 | 4,300 | 200 |
| Southfield Farmer's Benevolent Society | 5,957 | 4,701 | 1,256 |
| Stanmore | 6,000 | - | 6,000 |
| Watermount Community Development Group | 5,909 | 5,365 | 544 |
| White Hall Women's Farmers Group | 4,620 | 4,620 | - |
| Youth Crime Watch | 4,417 | 4,417 | - |
| Total | 240,000 | 131,445 | 108,555 |

J\$108.56 million is payable to grant beneficiaries at year end July 31, 2020.

17. Administrative Fund Expenses Recoverable

| | 2020 | 2019 |
|---------------------------------|----------|----------|
| | \$'000 | \$'000 |
| Opening balance | (9,810) | (20,136) |
| Surplus Income over Expenditure | (10,234) | 10,326 |
| Closing balance | (20,004) | (9,810) |

(A foundation limited by guarantee) Notes to the Financial Statements 31 July 2020

(expressed in Jamaican dollars unless otherwise indicated)

18. Capital Reserves

The cost of capital assets acquired using Government of Jamaica EAI payments received is credited to capital reserves and released to the administration fund over the life of the relevant assets by reference to depreciation charges. The balance is comprised as follows:

| | 2020 \$'000 | 2019 \$'000 |
|---|----------------|----------------|
| Balance at beginning of year | 10,584 | 11,247 |
| Less: | | |
| Transfers to administration fund in current year (depreciation) | (450) | (663) |
| Balance at end of year | 10,134 | 10,584 |

Depreciation noted in the Capital Reserves differ from amount recognised in Note 10 property, plant and equipment as the funds used to acquire (i) some of computers and (ii) Motor Vehicles were obtained from sources external to the America's Fund. The depreciation charges recognise in capital reserves excludes depreciation on these assets.

19. Commitments

As at 31 July 2020, the Foundation had project grant funds committed and not disbursed of approximately \$263,597,000 - SCCAF \$122,894,000 (Note 16); EU/Forestry Department \$108,491,000; TFCA \$26,717,000, PL480 \$5,269,000, Aid Debt \$226,000).

20. Related Party Balances and Transactions

(a) Key management compensation:

| | 2020 \$'000 | 2019 \$'000 |
|------------------------------------|----------------|----------------|
| Wages and salaries | 13,871 | 13,211 |
| Payroll taxes – employer's portion | 1,409 | 1,339 |
| Other | 240 | 240 |
| | 15,520 | 14,790 |
| Directors' fees | Nil | Nil |

At year ended 31 July 2020, grants approved but not disbursed for University of the West Indies amounted to \$4,877,000 from TFCA/PL480/AID Debt, \$5,386,000 is also committed under the Special Climate Change Fund.