

Environmental Foundation of Jamaica



2007 Congressional Report on Jamaica's Enterprise for the Americas Initiative (EAI) Fund

Jamaica

In 1991, the Environmental Foundation of Jamaica (EFJ) was established out of two bilateral debt reduction agreements between the Governments of Jamaica and the United States of America. The two funds created reduced USAID and PL480 debt by \$311 million. The interest on the remaining \$95 million is projected to provide the Fund with a total of \$21.5 million over a 19-year period to 2012. Operations of the EFJ began in May 1993.

Mission Statement of the Environmental Foundation of Jamaica (EFJ):

The mission of the EFJ is to serve the public good by promoting and implementing activities designed to conserve and manage the natural resources and environment of Jamaica in the interest of sustainable development and to improve child survival and child development.

Major Achievements in 2007

This report covers the achievements within the fiscal year August 1, 2006 – July 31, 2007. In continuing to be guided by its Strategic Plan (2004-2009), the EFJ has accomplished the goals set out in its Annual Work Plan. These include:

- ❑ **Streamlining and Strengthening the Grant Making Programme.** The EFJ further improved and enhanced its grant management process by refining the themes in the Call for Proposals, improved the proposal review mechanism and introduced an impact assessment tool. As well the EFJ is on a path to generating further changes assisted by the improved data collection and analysis of our grant making with the application of the GIFTS® grant management software.
- ❑ **Strengthening the Capacity of Grantees and Members.** More than 250 grantees continued to benefit from capacity building programmes focused on areas such as project cycle management, monitoring and evaluation, advocacy and negotiation skills, institutional strengthening as well as proposal writing. In addition, the EFJ hosted a successful membership forum on resource leveraging entitled *“Partnerships and Possibilities: Collaborating for Change”*.
- ❑ **Formulation and Strengthening of Partnerships.** The EFJ executed a project co-financing agreement with the Global Environment Facility (GEF) -Small Grants Programme.

- ❑ **Two Successful “Calls for Proposals”** - Two ‘Calls’ were advertised resulting in 275 proposals being reviewed, with 63 approved for funding. For 2006/07, disbursements of **JMD\$232.70M** were made to a total of 158 projects;
- ❑ **Successful Year’s Implementation of the Discretionary Grants Programme** The discretionary grants programme exceeded all expectations and proved to be a critical mechanism for small cost, low maintenance, responsive and impact-ful grants. The mechanism is accessed outside of the Call process and assisted 45 grantees for a total of \$6,708,105 of grants of \$200,000 or less.
- ❑ **Implementation of GIFTS®.** This grant management software is now integrated with the organization’s accounting programme towards the creation of a seamless process between the programme and finance departments that have oversight for the day-to-day grant disbursements and reporting mechanisms;
- ❑ **Staging of the 2nd Annual Public Lecture Series.** In furthering our strategic objective of developing public awareness on the EFJ’s mission, the 2nd Annual Public Lecture was held and focused on the child survival and development aspect of our mandate. It was delivered by Prof. Elsa Leo-Rhynie and was entitled “*Social Toxins and Our Children: Can the Pollution Be Stopped?*”. Over 450 persons attended. The EFJ continued to support other public education activities such as the Jamaica Foundation for Children’s **Annual Children’s Expo** and education activities for several international days of action on the environment;
- ❑ **Employee Learning and Growth.** The EFJ introduced a Performance Review Tool linked to staff development as well as a Staff Recognition programme. In addition, there is an on-going process to improve operational efficiencies and maintaining fiscal prudence.

Secretariat Management

The Board of Directors of the EFJ continued their active involvement in the organisation and their commitment to improve the internal business processes and to build staff competencies. The EFJ continued to revise and update all internal policies, particularly in the areas of human resources, procurement, asset acquisition and management. This was done while remaining compliant with the administrative expense requirements of the Foundation’s governing agreements. For the financial year 2006/07 administrative

expenses were \$54.1 million and represented 23.25% of grant disbursements, which is below the maximum 25% stipulated.

Grant making activities

The Foundation's programmatic approach to grant making was enhanced through the implementation of the GIFTS® grant making software. This software, which is integrated with the Foundation's financial management system, provides enhanced visibility and allows the organisation to better capture information, generate reports and monitor grants thereby creating a more efficient and effective grant making process.

The EFJ strategically focussed on the development of universal indicators to facilitate recording and reporting of the national impact of the grants programme. There will also be a concentration on the monitoring of grant activities to ensure the achievement of the positive national impact and thus the concentration for the upcoming fiscal year will be a one call per year system.

The Grant Management Committee (GMC) met seven (7) times for the year reviewing 275 proposals from the existing two-call system and recommended 63 proposals to the EFJ Board.

The calls were in October 2006 and March 2007. The Themes were as follows:

For the October 2006 Call:

Environment:

- **Waste Management**
 - Waste Water Recycling and Reuse
 - Solid Waste Recycling
 - Hazardous Waste Management
- **Watershed and Coastal Zone Management**
 - Upper Watershed reforestation
 - Beach Management
 - Coastal Habitat Protection

Child Survival and Development:

- **Early Childhood Interventions**
 - Training of Professionals
 - Enrichment Programmes
 - Early stimulation & training of parents

For the March 2007 Call:

Environment:

- **Biological Diversity** with a focus on
 - Habitat Conservation and Management
 - Endemic/Endangered Species Conservation and Management
- **Alternative Energy Systems** with emphasis
 - Hybrid Systems (wind, solar, biogas)
- **Community Green Spaces**

Child Survival and Development:

- **Children in Challenging Circumstances** with a focus on:
 - Abandoned and Institutionalised Children
 - Abuse and Violence Prevention
 - Adolescents -at -Risk
- **Children With Special Needs** with a focus on:
 - Development Programmes/Therapies
 - Accommodations and Facilities
 - Equipment

The GMC recommended proposals to the EFJ Board were valued at \$178,464,769.37. This means that since 1993 the foundation has approved for funding 993 projects valuing JM\$1.8805 billion.

Comparative Grants Approved by Themes and Year of Award 05/06 - 06/07

Themes	Number of Grants Approved 2005/2006	Value of Grants Approved 2005/2006	Number of Grants Approved 2006/2007	Value of Grants Approved 2006/2007
Environment	46	\$163,653,284.00	31	\$ 93,144,698.00
Child Survival & Development	31	\$ 81,653,562.28	32	\$ 85,320,071.37
Total	77	\$245,288,846.28	63	\$178,464,769.37

Comparative Approval and Disbursement Rates

	Received	Approved	Amount Approved (J\$M)	Amount Disbursed (J\$M)
1993/1994	108	30	17.90	10.30
1994/1995	228	95	77.51	27.50
1995/1996	218	94	57.70	49.35
1996/1997	134	81	44.68	36.90
1997/1998	90	39	18.35	40.32
1998/1999	48	30	25.52	24.94
1999/2000	87	52	79.38	45.81
2000/2001	106	40	92.46	59.10
2001/2002	76	45	69.82	97.57
2002/2003	80	52	112.40	100.50
2003/2004	442	148	526.76	261.55
2004/2005	394	148	334.25	390.1
2005/2006	305	77	245.29	274.74
2006/2007	275	63**	178.47	232,27
TOTAL	2591	993	1880.50	1650.95

***Since approval of the Grants, two Grantees have requested that their proposals be withdrawn.*

Discretionary Grants

The Discretionary Grants programme had its first full year of implementation. 58 proposals were reviewed and 45 recommended for approval to the Board, for a total of JMD\$6,708,105 of grants of \$200,000 or less. The Programme is responsive, low maintenance and yields 'high returns'. It is an unqualified success. In the last year, the Foundation was able to provide a number of critically useful discretionary grants to assist in various programmes. Below is a grouping of the types of grants issued:

- *Child Institutions - Infrastructure (6 grants totalling \$1,035,000)*
- *Child Sector - Activities (5 grants totalling \$669,000)*
- *Environmental Entities - Infrastructure (2 grants totalling \$364,065)*
- *Environmental Stewardship Activities (8 grants totalling \$1,384,500)*
- *Community Governance Activities (17 grants totalling \$2,230,000)*

- *Travel (Local/International Conferences) (7 grants totalling \$1,025,540)*

Grant Awards during the year in detail:

PL480 GRANTS - Environmental Conservation & Management

Theme: Alternative Energy Systems

Organization	Project Name	Amount Approved
Dallas Castle Community Development Council	The Application of Solar Electrical System and Utilisation of Biodigester Technology at the Dallas Castle Agroprocessors Production Facility	\$4,609,000.00
University of the West Indies (Bursary)	Alternative Energy Systems	\$6,698,000.00
St. Peter & St. Paul School	Green School Energy Efficiency Program	\$3,600,000.00
Irwin High School	Irwin High School - Solar Energy	\$880,000.00
Mango Valley Visionaries	Demonstration and Use of Solar Energy and Biodigester Technology at the Mango Valley Pride Agroprocessing Facility	\$5,141,386.00
Total		\$20,928,386

Theme: Coastal Habitat Protection

Fletcher's Grove/ Mount Pelier Circuit of Baptist Churches	Expansion of Coastal Zone Solid Waste Management Initiative in Sandy Bay, Hanover	\$2,885,000.00
Total		\$2,885,000.00

Theme: Endemic & Endangered Species Conservation and Management

Dolphin Head Trust	Towards Sustainable Operations of Biodiversity Conservation Initiatives	\$4,500,000.00
Total		\$4,500,000.00

Theme: Habitat Conservation and Management

Organization	Project Name	Amount Approved
Portland Environmental Protection Association	Mangrove Habitat Conservation and Endemic Specie Protection Programme	\$2,732,700.00
University of Technology, Jamaica: Faculty of Health & Applied Science	DNA Fingerprinting of Jamaica Endemic Medicinal Plant	\$5,535,630.00
St. Thomas Environmental Protection Agency	The Great Morass, Bowden Morass and Associated Coastal Areas: Community Awareness Campaign	\$2,405,000.00
St. Thomas Emancipation and Cultural Foundation	The Great Morass Park and Trails St. Thomas	\$4,980,000.00
Total		\$15,653,330.00

Theme: Hazardous Waste Management

UWI, Department of Chemistry	Asbestos Removal from Succaba Pen, Old Harbour	\$6,429,385.00
	- PHASE 2	
Total		\$6,429,385.00

Theme: Solid Waste Recycling

Hope Pastures Citizens Association	Greening of Hope Pastures Community	\$1,376,100.00
Jamaica Environment Trust	Developing Community Support for Recycling Programmes in Jamaica (** <i>withdrawn</i>)	\$1,383,500.00
Jeffery Town Farmers Association Limited	The Jeffrey Town Farmers Association Vermicomposting, Soil Conservation and Watershed Reforestation Project	\$6,000,000.00
Total		\$8,759,600.00

Theme: Upgrade/Establishment of Community Parks

Organization	Project Name	Amount Approved
Melrose Mews Citizens Association	Establishment of Melrose Mews Multipurpose Community Park	\$2,309,500.00
Kiwanis Club of St. Georges	Promoting social interaction and Aesthetic appreciation through Development of Community Green Space	\$1,390,000.00
Lluidas Vale Community Development Committee	Lluidas Vale Park	\$430,000.00
Jamaica Baptist Union	The Salters Hill Historical Community Heritage Park and Nature Trail	\$2,530,000.00
Falmouth Gardens Citizens Association	The Restoration of Falmouth Gardens Park	\$2,392,000.00
Total		\$9,051,500.00

Theme: Upper Watershed Reforestation

Lions and Leo Clubs of Mona	Reforestation of 25 Hectares of Degraded Forest Reserve in Wallenford and Rose Hill	\$6,246,625.00
LA Zin Farmers Association	Institutional Strengthening and Capacity Building for La Zin Farmers Association	\$2,819,147.00
South St. James Social & Economic Development Trust	Great River Watershed Reforestation and Blue Hole Nature Park Resuscitation	\$3,666,000.00
Negril Area Environmental Protection Trust	Reforestation of the Upper Orange River Watershed	\$2,951,500.00
Total		\$15,683,272.00

Theme: Waste Water Recycling and Reuse

Organization	Project Name	Amount Approved
Elsie Bemand Home Trust	Upgrading of Sewage and Wastewater Disposal System	\$1,071,000.00
Negril Coral Reef Preservation Society	Water Hyacinth: The Answer to Negril's Nutrient Pollution	\$3,060,000.00
Total		\$4,131,000.00

Theme: Scholarship

Peter Edwards	Marine Policy PhD. Graduate Degree, Coral Reef Resource Economic Valuation	\$1,396,560.00
LaToya Wilmot-Brown	MSc. and Certification in Audiology at the University of Southampton, UK	\$500,000.00
Suzanne Davis	Doctor of Philosophy in Geography and Environmental Studies	\$264,577.00
Daveia Angus	Urban and Regional Planning	\$160,000.00
UWI, Biotechnology Centre	Tuition Grant for Students in Natural Product Development of Pharmaceutical and Nutraceutical Herbs	\$1,000,000.00
Total		\$3,321,077.00

Theme: Capacity Building

Jamaica Institute of Environmental Professionals	Staging of Third Biennial Conference on Environment May 14- 16, 2007	\$2,302,088.00
Total		\$2,302,088.00

AID DEBT GRANTS - Child Survival & Development

Theme: Abandoned and Institutionalized Children

Organization	Project Name	Amount Approved
Anderson's Children's Home	Anderson's Facilities Enhancement Project	\$1,138,750.00
Mount Olivet Boys Home (United Church)	Using Recreational Activities to Curb Violent and Disruptive Behaviour and Enhance Childhood Development	\$1,541,000.00
Sunbeam Children's Home	Sunbeam Life Enrichment Programme - Providing Academic and Social Development Opportunities to Mal-adjusted Boys	\$4,045,300.00
Total		\$6,725,050.00

Theme: Abuse and Violence Prevention

Hope For Children Development Company	An Ounce of Prevention- Better than a Pound of Cure	\$5,449,800.00
Hope Wellness Centre	Pre Adolescent Resiliency Programme	\$4,495,600.00
Family and Parenting Centre	Assessing and Treating Traumatized Children from Schools in Montego Bay and its Environs	\$5,182,488.00
Home of Charlottes Children Foundation (HCCF)	Continued Support and Development for Children Who are Exposed to Violence (** <i>withdrawn</i>)	\$715,000.00
Total		\$15,842,888.00

Theme: Adolescents-at-Risk

Longville Park Parents Support Group	Longville Park Joint Communities Youth at Risk Workshop	\$768,000.00
Rural Family Support Organization	The Roving Caregivers and Male Adolescent Programmes	\$4,385,000.00
Caribbean Youth Summit Association	Manning Boys Home Upliftment Programme	\$493,700.00

Ewarton Community Development Action Committee (ECODAC)	The Ewarton Life Skills Training/Youth at Risk Project	\$2,201,948.00
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Total		\$7,848,648.00
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Theme: Development Programmes/Therapies

Organization	Project Name	Amount Approved
Jamaica Down's Syndrome Foundation	Establishment of A Support Group for Jamaican Families with Children with Down's Syndrome: Addressing their Many and Varied Medical and Psycho-Social Problems.	\$1,376,000.00
Genesis Academy	Strengthening the Assessment and Therapy Intervention provision for Mentally Challenged Students.	\$5,482,800.00
UWI, Faculty of Medical Sciences	Development of Training Programme in Speech Therapy, Occupational Therapy and Audiology at the UWI, Mona Campus	\$6,295,750.00
St. James Programme - Rural Services for Children with Disabilities	Expansion of Assessment and Early Intervention Services - St. James	\$6,356,000.00
Total		\$19,510,550.00

Theme: Early Stimulation Activities & Training Parents and Caregivers

Organization	Project Name	Amount Approved
University of Technology, Jamaica: Faculty of Health & Applied Science	Study on Nutritional Education of Parents from Low Income Interventions (0-8yrs) Communities	\$1,135,200.00
Jamaica Association For the Deaf Assessment Project II	Hearing Awareness and Interventions (0-8yrs)	\$6,700,000.00
Dudley Grant Memorial Trust	St. Thomas Early Childhood Resource Centre and Poor Communities Across the Parish	\$4,345,000.00
Total		\$12,180,200.00

Theme: Enrichment Programmes to Benefit Children

Organization	Project Name	Amount Approved
Clifton Basic School	Basic School Refurbishing Programme to Enhance and Facilitate Quality Learning	\$500,000.00
Pal-Mair Basic School	Education and Playing Equipment for the Early Childhood Institutions in Northwest Manchester	\$3,000,000.00
Greenvale Anglican Basic School & Day Care Centre	Enrichment Programmes for Children 0-6 Years at Basic School and Day Care Centre	\$600,000.00
Cedar Grove Learning Centre	Upgrading of the Cedar Grove Learning Centre to Meet ECC Requirements	\$400,000.00
Christ Church (Anglican) Childhood Education Centre	Early Creative Techniques for Stimulation of Children at Christ Church Early Childhood Centre in Vineyard Town	\$846,000.00
Linton Park Basic School	Learning Enrichment Programme for the Linton Park Basic School	\$500,000.00
Mile End Basic School	Seating for Students/Teachers - Appropriate Environments Lead to more Focused Students	\$300,000.00
Exchange Basic School	Early Childhood Intervention Project for the Exchange Basic School	\$500,000.00
Jamaica Christian Boys Home	A Reliable Motor Vehicle to Transport Children To and From School - Phase II	\$1,346,735.37
Parottee Citizens Association Benevolent Society	Parottee Basic School Early Childhood Stimulation Activity Project	\$440,000.00
Enfield Community Development Committee	Construction of Basic Schools in Epsom & Juno Pen, St. Mary	\$2,600,000.00
Total		\$11,032,735.37

Training of Professionals in field

Organization	Project Name	Amount Approved
Manchester Early Childhood Parish Board Project (Phase 1)	Early Childhood Teacher/Practitioner Training	\$5,760,000.00
Council of Voluntary Social Services	National Volunteer Centre	\$5,920,000.00
Total		\$11,680,000.00

SUMMARY

Environmental Conservation & Management	(31)	\$ 93,144,698.00
Child Survival & Development	(32)	\$ 85,320,071.37
Total - 63 Projects	(63)	\$178,464,769.37

Project Impacts

The EFJ continues to make in-roads and impact in Jamaica at both a local and a national level. Towards this end, the EFJ is moving to the next level where the assessment of the Foundation's overall impact in specific areas as well as the sustainability of the activities of the grants are being monitored and evaluated. There have been significant results due to EFJ grant making in 2007.

Child Survival and Child Development

- Through grants to a number of NGOs and education institutions, the EFJ has been pivotal in moving ahead the nation's plan for early childhood development. The plan outlined by Jamaica's Ministry of Education and the Early Childhood Commission (ECC) enjoys extremely strong support from the civil society organizations within the sector. The ECC has developed a comprehensive national plan for the delivery of early childhood programmes and services, as well as an accreditation process for of all early childhood institutions (ECIs). The EFJ has been instrumental in facilitating the compliance of a number of ECIs through supplying infrastructural items such as perimeter/security fencing, learning materials, the appropriate playground equipment, and requisite furniture. IN 2006/07 10 rural based Early Childhood Institutions were assisted. In this way, over 526 children in 14 communities benefited. This programme is on going.

- The EFJ supported the launch of the Jamaica Downs Syndrome Association, which will provide support, education and awareness of the issues with over 150 families already registered.
- The Special Training and Empowerment (STEP) Programme provides young people with training in management, information technology, youth development and youth issues.

The EFJ assisted in a project to increase the skills of people who work with children with multiple disabilities in the area of speech, communication and oral motor function. The project also focussed on teaching parents to recognize how their children communicate, through subtle signals as well as more basic sounds.

The project has significantly benefited the children and parents who were involved, as Individual Therapy Programmes were incorporated within each child's Individual Education Plan to allow for a more targeted and wholesome intervention. Parents were included through parent conferences and one on one consultation with child, parent and therapist. With the provision of support for therapists and SPL tools there have been notable improvements in the children's ability to communicate both verbally and non-verbally.

Furthermore, six workshops were held with a total of 130 attendees including representatives from similar organisations and practitioners in the field to disseminate techniques and raise awareness amongst professionals. The Centre is now better equipped and continues to enrol children with disabilities.

Environmental Conservation and Management

- Assistance was provided to the Jeffrey Town Farmers' Association in Vermicomposting, Soil Conservation and Watershed Reforestation. Over 50 farmers were assisted and the group was recognized nationally winning the Michael Manley Foundation Environmental Award for Community Self-Reliance.
- Assistance to the University of the West Indies Department of Chemistry, to remove and safely dispose of asbestos pipe debris from a closed asbestos factory. The asbestos had remained for over 30 years, in Succaba Pen, a low income community in central Jamaica. Residents of the over 500 households in the area had been living with the public health hazard of tonnes of asbestos materials that were being used for housing foundations, roadways, flowerpots, culverts, roofing, gateposts, and even to fill a pond in the area. The activity saw a number of impressive partnerships, including one with the residents, many of whom were trained and hired over a 3-month period to assist with the safe removal of

this waste. The University also worked with the National Housing Development Corporation (NHDC) and as a result of the clean up, the settlement will be regularised to ensure land ownership for the residents who had endured the condition over many years.

- Assistance to the College of Agriculture Science and Education (CASE) for demonstration of Alternative Energy Hybrids for Small Farmers in Jamaica. The project successfully demonstrated two small-scale renewable energy hybrid systems in solar and biogas on the CASE Tutorial Farm.

The systems now serve in the research and development programme of the College as well as a demonstration site for students and the wider farming community, showing affordable alternative systems supporting agriculture. The alternative energy operations have not only resulted in savings in electricity costs for the Institution, but they also now supply power to the national grid from the EFJ-sponsored wind turbine. The bio-fuel produced powers a refrigerator and lamps for both light and heating for the farm activities, independent of the municipal supply.

The EFJ expects that use of the technology will demonstrate alternative energy possibilities for farms or households in isolated areas, or with a desire to use less fossil fuel.

Capacity Development - NGO Strengthening

The EFJ continued to support NGO organizational development and sustainability

During the year the Association of Development Agencies (ADA) and UWI, collaborated on a project, funded by the EFJ to deliver training in key areas:

- Advocacy & Negotiation Skills
- Project Cycle Management -Cycles I
- Basic Proposal Writing
- Cycle II - Monitoring & Evaluation

In all, one hundred and twenty-five (125) persons from seven (7) ADA Member Agencies and fifty - five (55) partnering communities were trained.

Three Workbooks on the Capacity Building courses were also distributed as part of the project to all ADA Member Agencies and other NGOs (approximately 20,000 persons) by our network and via the Internet. The project resulted in participants achieving one credit through the UWI School of Continuing Studies.

Strengthening the Membership

As part of its drive to support the sustainability of its members, the EFJ hosted a membership forum for its forty (40) members entitled “*Partnerships and Possibilities : Collaborating For Change*”. The objectives of the forum included:

- Facilitating collaboration and collective action on the part of the membership in attracting resources to enable implementation of activities critical to national development;
- Sharing of lessons learned from donor organizations, private sector and civil society organizations;
- Facilitating the building of partnerships between civil society organizations and state agencies in national development.

Partnerships and Leveraging EAI Funds:

The EFJ continues its partnership with the Bernard van Leer Foundation (BvLF) in Phase Two of the BvLF’s Kingston Inner City Child Support Project.

In 2007, the EFJ signed an MOU with the United Nations Development Programme’s Global Environment Facility Small Grants Programme (GEF-SGP) to cooperate on parallel funding projects that met the needs of both institutions, up to US\$100,000. This partnership will work to leverage the funds and ensure the collaboration of both entities in Jamaica’s national interest.

Discussions have also begun with UNICEF Jamaica for a similar relationship with a fellow donor in the child sector. The EFJ also extended its collaboration with the Commonwealth Foundation as well as the Inter American Development Bank through joint support of capacity building opportunities for members.

Summary Table

Fund Data					Total
	2002-2004	2005	2006	2007	
No. of proposals submitted	522	394	305	275	1496
No. of proposals approved	200	148	77	63	488
Total approved funding for grants	10.5M	5.4M	3.7M	2.6M	22.2
Total of counterpart match (grantee cost-	-	-	-	-	-
Other leveraged matches (e.g. co-	-	-	-	-	-
Total matching funds as % TFCA grant	-	-	-	-	-
Amount spent on administrative costs	1,829,998	854,250	838,420	788,170	4.311M
Administrative costs as % of grants	30.50%	13.59%	20.06%	23.25%	
Interest and capital gained on TFCA	8.6M	3.1M	1.8M	1.47M	14.97M
Fund balance at the end of the year	23.8M	20.75M	16.3M	12.89M	

All figures in the above table are stated in U.S. Dollars (US\$), converted from the Jamaican equivalent using the following average rates of exchange:

2003 J\$58.93: US\$1.00
 2004 J\$61.37: US\$1.00
 2005 J\$62.06: US\$1.00
 2006 J\$65.73: US\$1.00
 2007 J\$68.64: US\$1.00

Account Balances:	JMD\$M	US\$M
PL-480	526,038	7,664
US AID	358,697	5,226
Total	884,735	12,890

