

ENVIRONMENTAL FOUNDATION OF JAMAICA

2004-2005 ANNUAL REPORT



Mission Statement

The mission of The Environmental Foundation of Jamaica is to serve the public good by promoting and implementing activities designed to conserve and manage the natural resources and environment of Jamaica in the interest of sustainable development and to improve child survival and child development

Vision

The EFJ will be a national leader in the Child Development and Environment sectors by the year 2012, with effective partnerships to ensure sustainable development in the programmes, policies and practices of the public sector, private sector and civil society.

Core Values

- Good governance that dictates transparency of process and accountability.
- Supporting partnerships and development initiatives consistent with our mission.
- Respecting the value of initiatives coming from the public and private sectors and channeling this interest into partnerships with community groups and other organizations of civil society.
- Developing and maintaining relationships that are consistently ethical while being effective and efficient in doing the organization's business with members, clients and staff.
- Non-discrimination in relation to gender, race, creed and age.



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Board, Staff and Associates

BOARD MEMBERS

Mr. James Rawle	Chairman, Treasurer, NGO Representative Director
Prof. Elsa Leo-Rhynie, C.D.	Vice Chair, NGO Child Survival Representative /Director
Ms. Nicole Foga	Hon. Secretary, Chair Compensation & Compliance Committee, NGO Representative/Director
Mrs. Patricia Sinclair-McCalla	Representative of the Government of Jamaica/Director
Dr. Kevin Rushing	Representative of the Government of the United States Of America/Director
Prof. Susan Walker	Representative of the University of the West Indies/Director, Chair, Grant Management Committee
Mr. Robert Kerr	NGO Representative/Director, Chair Membership Committee
Mrs. Joan Grant-Cummings	NGO Representative/Director
Mr. John McFarlane	NGO Representative/Director

MEMBERS OF STAFF

Executive Office

Lt. Cdr. John McFarlane, J.P.	Executive Director
Ms. Sydonnie Rothery	Executive Secretary
Ms. Karlene Russell	Strategic Planning and Development Manager

Finance Department

Mr. Kurt Hollingsworth	Financial Manager
Ms. Joanna Prendergast	Assistant Manager, Treasury
Mrs. Marcia Dolphy	Coordinator, Accounting Services
Mr. Leighton Cornwall	Senior Accounting Clerk
Mr. Rohan Shaw	Information Systems Consultant

Human Resources and Administration Department

Mrs. Andrea Jarrett	Human Resources and Administration Manager
Ms. Marcia Johnson	Receptionist
Ms. Audrey Kirkland	Office Attendant/Relief Receptionist
Ms. Paulette Westcarr	Office Attendant
Mr. David Beckford	Messenger
Mr. Leonard Reid	Gardener



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Programme Department

Mrs. Lisa Harrison	Programmes Manager
Mr. Derrick Gayle	Coordinator, Environment Programmes
Ms. Janice Blake	Coordinator, Child Sector Programmes
Mrs. Elecia Myers	Coordinator, Technical Support and Services
Mrs. Charmaine Webber	Programme Administrator
Ms. Khalaliah Hamilton	Programme Administrator

STANDING COMMITTEES

Executive Committee

Mr. James Rawle	Chairman, Treasurer, NGO Representative Director
Prof. Elsa Leo-Rhynie, C.D.	Vice Chair, NGO Child Survival Representative /Director
Ms. Nicole Foga	Hon. Secretary, Chair Compensation & Compliance Committee, NGO Representative/Director
Mr. John McFarlane	NGO Representative/Director
Lt Cdr John A. McFarlane, J.P.	Executive Director

Finance and General Purposes Committee

Mr. James Rawle	Chairman, Treasurer, NGO Representative Director
Prof. Elsa Leo-Rhynie, C.D.	Vice Chair, NGO Child Survival Representative /Director
Ms. Nicole Foga	Hon. Secretary, Chair Compensation & Compliance Committee, NGO Representative/Director
Mrs. Patricia Sinclair-McCalla	Representative of the Government of Jamaica/Director
Dr. Kevin Rushing	Representative of the Government of the United States Of America/Director
Lt Cdr John A. McFarlane, J.P.	Executive Director
Mr. Kurt Hollingsworth	Financial Manager



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Grant Management Committee

Prof. Susan Walker	Representative of the University of the West Indies/Director, Chair, Grant Management Committee
Prof. Elsa Leo-Rhynie, C.D.	Vice Chair, NGO Child Survival Representative /Director
Mrs. Patricia Sinclair-McCalla	Representative of the Government of Jamaica/Director
Dr. Kevin Rushing	Representative of the Government of the United States Of America/Director
Mr. Robert Kerr	NGO Representative/Director, Chair Membership Committee
Mrs. Joan Grant-Cummings	NGO Representative/Director
Lt Cdr John A. McFarlane, J.P.	Executive Director
Mrs. Lisa Harrison	Programmes Manager

Compliance and Compensation Committee

Ms. Nicole Foga	Hon. Secretary, Chair Compensation & Compliance Committee, NGO Representative/Director
Mr. James Rawle	Chairman, Treasurer, NGO Representative Director
Prof. Elsa Leo-Rhynie, C.D.	Vice Chair, NGO Child Survival Representative /Director
Lt. Cdr. John A. McFarlane, J.P.	Executive Director
Mrs. Andrea Jarrett	Human Resources and Administration Manager
Mr. Kurt Hollingsworth	Financial Manager

Membership Committee

Mr. Robert Kerr	NGO Representative/Director, Committee Chair
Mr. John McFarlane	NGO Representative/Director
Association of Developmental Agencies, National Environmental Societies Trust Council of Voluntary Social Services	
Lt Cdr John A. McFarlane, J.P.	Executive Director
Mrs. Elecia Myers	Coordinator, Technical Support and Services

Endowment Fund Trustees

Nicole Foga
Earl Jarrett
Prof. Elsa Leo-Rhynie, C.D.
Mr. James Rawle
Mrs. Jeanne Robinson, O.D.



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Attorneys

Myers, Fletcher & Gordon
Park Place
21 East Street
Kingston

Auditors

PricewaterhouseCoopers
Scotiabank Centre
Corner of Duke & Port Royal Streets
Kingston

Commercial Bankers

National Commercial Bank Jamaica Limited
Private Banking Branch
The Atrium
32 Trafalgar Road
Kingston 5

Investment Managers

Barita Portfolio Management Limited
First Global Financial Services Limited
National Commercial Bank Jamaica Limited
Scotia Jamaica Investments Limited



Chairman's Message

In these dynamic times we are constantly challenged to raise our performance to increasingly higher levels in order to maintain our relevance and effectively discharge our mandate. If we are to be truly effective and efficient, then the modus operandi has to be one of adaptation, innovation and renovation. These must be underpinned by the facilitatory factors of speed, focus, and flexibility.

The EFJ is on target as an organization that reflects all these qualities, as we seek to execute our mandate that requires us to promote and implement activities to foster sustainable development of Jamaica's natural resources and the environment, as well as to raise the level of development and survival rate of our children. These are the 'what'.

It is in the 'how' that we have the major challenges – how we work with our stakeholders and civil society to achieve the mandate; how we ensure that capacity is built and sustained; how we ensure that skills are transferred, absorbed and internalized to drive behavioural change in the wider community so that the organization's mandate can be truly realized. These are not new challenges to the EFJ but given the pace of change, coupled with current and emerging issues globally and locally, we certainly need new approaches and strategies to implement the 'how'. These often require challenging the status quo.

We therefore have to be bold in our approaches, draw on past experiences and learnings, stay abreast of change and anticipate the future.

It is within this context that we, through a participatory and inclusive approach, completed our strategic plan 2004 – 2009 in August 2004. This plan clearly reiterates and cements our vision, mission, core values, and primary functions - how we do our work, and highlights our customers and audiences, decision making processes, and key factors linked to our success, i.e. 'looking in' – how the



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organization will look, and “looking out “ – the changes that we will see in our sphere of influence.

In keeping with this, during the year under review, we focused on our People - including our customers, and our Processes and Systems.

In the area of people we finalized and fine-tuned the organizational structure that deploys the resources to successfully execute the strategies. This included strengthening the staff complement with the recruitment of Managers responsible for Human Resources, Strategic Planning and Information Support and Technology. Members of staff were also exposed to workshops in motivation and Customer Relations.

We continued to strengthen linkages with regional and international grant-making foundations.

In October 2004, through a grant to the Jamaica Foundations and Corporate Donors (JFCD), we provided resources to host the VI Annual Assembly of the Latin American and Caribbean Network of Environmental Funds (RedLAC). In addition, we participated in the International Committee Meetings and Annual Conference of the Council of Foundations (September 2004, February and April 2005). We also sponsored the participation of a staff member, a board member, and a member organization at the United Nations International Meeting of Small Island Developing States (SIDS) in Mauritius (January 2005).

The benefit is that we were able to take full advantage of the opportunities presented to network and share with new partners, demonstrating our commitment to continuous learning and capacity building.

In the areas of processes and systems, we continued the use of the Call System (instituted the previous year) for Grant Proposals. The demand for Grant Funds



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continued to increase resulting in a very competitive process for grant approvals. This led to improvement in the methodology used to review and approve grant applications which involved increased contact with applicants and a rationalization of the application review process. Monitoring mechanisms were also strengthened and reporting formats simplified. Total grant disbursement for the year amounted to JMD390M which represented a 50% increase over the previous year.

The Foundation continued to increase its activity/reach into rural communities with JMD128M of total disbursement being made to grantees operating outside the Kingston Metropolitan Region.

Notwithstanding the Call System we demonstrated flexibility in our Grant making outside the 'Call' following the passage and adverse impact of Hurricane Ivan in September 2004. Grants amounting to JMD40M were approved to support immediate recovery needs and restoration of damaged infrastructure. It is worth noting that within three days of the passage of the hurricane, we disbursed a total of JMD15M to three relief organizations engaged in the immediate response to the disaster – The Adventist Disaster Relief Agency (ADRA), The Salvation Army and the Red Cross Society of Jamaica.

While primarily serving the not-for-profit sector (NGO's, CBO's and academic institutions) the Foundation increased its engagement with private sector environmental programmes through its contribution to a partnership loan facility involving the United States Agency for International Development's Development Credit Authority and the RBTT Bank Jamaica Limited. The facility provides subsidized loan financing to small and medium-sized private sector companies to implement environmentally friendly systems, including retro-fitting of their operations.

In the area of membership activities we made positive efforts to engage and involve members through increased dialogue and feedback. In December 2004 a one-day



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membership conference under the theme “*Strengthening Partnerships for Development*” was held. This dialogue will continue as we go forward.

We are pleased to report that the Administrative Expenses amounted to JMD53M, which represents 13.59% of Grant Disbursements, well within the limit of the 25% stipulated in our governing agreement. We have revised and updated all internal policies in the areas of human resources, procurement, asset acquisition and management.

From the Financial Statements it will be seen that at the end of the year our investment property holding at Seymour Park was liquidated and the proceeds pooled with the fixed income portion of the investment portfolio.

It is evident we had a successful year and this would not have been achieved without the invaluable contribution of the Board members and staff who all gave unselfishly of their time and expertise.

Special recognition is due to Mrs. Jeanne Robinson, O.D., retired Board Member and former Chairperson, for her stellar contribution in shaping the policies and programmes of the EFJ. We are indebted to Mrs. Robinson for her tireless service to the Foundation and thank her for the guidance provided throughout the years. She has left behind a legacy of high professionalism, which we will continue to perpetuate in the coming years.

I would like to extend a special welcome to our newest Board Member and Deputy Chairperson, Prof. Elsa Leo-Rhynie, C.D., who joined us in April 2005 as the Child Sector Representative.

On behalf of the Board I wish to thank the former Executive Director Lt. Commander John McFarlane, who resigned in August 2005 to pursue other career options, for his service to the Foundation. Commander McFarlane joined the organization at a



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time when significant operational changes were being made and must be commended for leading the organization during this period.

The work of the Foundation remains critical, especially at this time when we are faced with many challenges to meet our national development goals and targets. In the coming years, the Foundation will continue to focus on responding to the needs of our stakeholders, addressing the emerging challenges that affect our operations and pursuing activities that will add value to our work.

I am confident that the EFJ team is fully capable and committed to meeting the considerable challenges that undoubtedly lie ahead, and take this opportunity to commend the staff of the Foundation for their dedication and commitment to the business of the organization. I look forward to their continued support as we strive to achieve our goals.

James E. D. Rawle
October 2005



Grant Management

The push towards a Programme Based Approach to grant making continued with a narrowing of the themes advertised in the Calls for Proposals, which sharpened the focus of EFJ's work through the year. The themes for the Call which closed in January 2005 were:

Environmental Management and Natural Resource Conservation:

1. Biodiversity, with a focus on
 - a. Habitat Conservation and Management
 - b. Public Awareness and Education
2. Alternative Energy

Child Survival and Development:

1. Children in Challenging Circumstances, with a focus on
 - a. Prevention of Violence Against Children
 - b. HIV/AIDS in Children
2. Children with Special Needs and Disabilities, with a focus on
 - a. Training for Child Development Facilitators

The themes for the Call which closed in July 2005 were:

Environmental Management and Natural Resource Conservation:

1. Waste Management, with a focus on
 - a. Waste Water Recycling and Reuse
 - b. Solid Waste Recycling
 - c. Hazardous Waste Management
2. Watershed and Coastal Zone Management, with a focus on
 - a. Upper Watershed Reforestation
 - b. Beach Management
 - c. Coastal Habitat Protection



Child Survival and Development:

1. Early Childhood Interventions with a focus on
 - a. Training and Licensing of Professionals
 - b. Enrichment Programmes
 - c. Early Stimulation and Training of Parents

The Grant Management Committee, which is the sub-committee of the Board with responsibility for grant approval and management, met eleven times during the 2004/05 financial year. At these meetings the committee reviewed proposals and made recommendations to the Board. Two hundred and forty-nine (249) proposals were reviewed and the Board approved one hundred and forty-eight (148)¹ for \$334.25 M. Disbursements for the year amounted to \$111.1M.

Hurricane Relief

On September 12, 2004, Hurricane Ivan passed south of Jamaica causing major damage to the island and its infrastructure. Many of EFJ's members and grantees were adversely affected by the hurricane, prompting the Foundation to put in place a mechanism to assist these organisations in their recovery. As a result, the EFJ approved over J\$40M in grants for hurricane relief to thirty-one (31) organisations.

¹ One hundred and forty-four grant were issued; the Association for Development Agencies acted as a conduit for four of the smaller grants issued for Hurricane Relief.



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Comparative Approval and Disbursement Rates

	Received	Approved	Amount Approved (J\$M)	Amount Disbursed (J\$M)
1993/1994	108	30	17.90	10.30
1994/1995	228	95	77.51	27.50
1995/1996	218	94	57.70	49.35
1996/1997	134	81	44.68	36.90
1997/1998	90	39	18.35	40.32
1998/1999	48	30	25.52	24.94
1999/2000	87	52	79.38	45.81
2000/2001	106	40	92.46	59.10
2001/2002	76	45	69.82	97.57
2002/2003	80	52	112.40	100.50
2003/2004	442*	148	526.76	261.55
2004/2005	394*	144	334.25	390.10
TOTAL	1175	850	1456.73	1143.94

Grants Approved by Category

Category	Number of Grants Approved	Value of Grants Approved
Capacity Building	30	56,476,142.00
Environmental Conservation & Management	30	115,467,371.00
Child Survival & Development	57	122,308,053.94
Hurricane Relief	27*	40,000,243.14
TOTAL	144	334,251,810.08

The Grant Management Committee is also responsible for the management of active grants and monitored the progress of these grants through reports from the staff of the Programme Department. These staff members monitored the work of grantees through project visits; telephone calls; and written and verbal reports. There are over two hundred active projects at this time.

* Includes proposals from second Call to be assessed in next Financial Year.

• Twenty-seven (27) grants were issued to thirty-one (31) organisations; the Association for Development Agencies acted as a conduit for four of the smaller grants



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In an effort to implement best practices and therefore provide a higher quality of service, Board and Staff participated in training and peer learning sessions addressing grant management and customer care among other topics.



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Grant Awards

PL480 GRANTS – Environmental Conservation & Management

Theme 1: Alternative Energy \$7,140,403.00

Organisation	Project Name	Amount Approved
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New Horizon Christian Outreach Ministries	Solar Powered Greenhouse and Bioponics Operations	\$6,099,653.00
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UWI, Department of Physics	Feasibility Study on Wind Hybrid	\$1,040,750.00
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Theme 2: Biological Diversity \$80,648,577.00

Organisation	Project Name	Amount Approved
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Dolphin Head Trust	Dolphin Head Appropriate Resource Utilization Project 2005	\$6,000,000.00
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International School of Jamaica	St. Mary Biodiversity Education and Action Project	\$4,160,000.00
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Irish Town Redlight & Middleton Community Development Association Limited	Shamrock Glen Children's Play Area Sporting & Educational Facilities	\$3,000,000.00
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Island Advisory Council, Jamaica 4H Clubs	Integrated Environmental Challenge	\$5,570,000.00
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Jamaica 4H Clubs	4H Garden Revitalization Initiative	\$4,211,000.00
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Jamaica 4H Clubs (Western Region)	Jamaica 4H Clubs Western Region Quiz Competition	\$1,009,750.00
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Jamaica Conservation and Development Trust	Enforcement in Blue and John Crow Mountains National Park	\$6,113,064.00
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Jamaica Environment Trust/ Joint Board of Teacher Education	Implementing Professional Development Workshops and Projects on Biological Diversity in Teachers' Colleges Island-wide	\$5,983,450.00
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Michael Manley Foundation, The	Awards for Community Self-Reliance and Environmental Conservation	\$1,073,000.00
Natural History Society of Jamaica	Publishing and Distribution of the Blue and John Crow Mountain Guide	\$1,612,500.00
Nature Preservation Foundation	Improving the Health and Beauty of Trees on the Hope Estates, Replacing Lost Trees	\$940,998.00
Negril Area Environmental Protection Trust	Negril Blue Flag Campaign	\$5,970,000.00
Northern Jamaica Conservation Association	Community Outreach Education and Advocacy for Biodiversity Conservation In Northern Jamaica	\$6,000,000.00
Portland Environmental Protection Association	Portland Biodiversity Rehabilitation and Education Project	\$2,107,000.00
Southern Trelawny Environmental Agency	Conserving Cockpit Country Biodiversity through Sustainable Development	\$5,828,300.00
UWI, Department of Life Sciences	The Mangroves and Seagrass Beds of Kingston Harbour: Investigation of	\$848,460.00
UWI, Department of Life Sciences	Conservation of the Jamaican Iguana In the Hellshire Hills	\$1,764,000.00
UWI, Department of Life Sciences	Digitizing Jamaica's National Heritage Of Plant Biodiversity Collections	\$4,646,379.00
UWI, Department of Life Sciences	The Structure, Regeneration Ecology and Amphibian Fauna of Jamaica's remaining Limestone Forests	\$5,909,616.00
UWI, Department of Life Sciences	The Crocodiles at the Fringe of Human Settlements	\$2,589,000.00
UWI, Department of Chemistry	Assessment of the Capacity of the Black River Upper Morass to Assimilate Nutrients Inputs from Agricultural, Domestic and Industrial Activities	\$4,975,500.00



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Theme 3: Coastal Zone and Marine Management \$8,891,711.00

Organisation	Project Name	Amount Approved
EAST Project/Jamaica Hotel and Tourist Association	EAST Project/JHTA Educational Symposium and Green Tourism Conference	\$615,000.00
Negril Coral Reef Preservation Society	Maintenance and Expansion of the Swimmer's Lane within the Negril Marine Park and Installation of the Non-motorized Zone.	\$5,490,811.00
Rae Town Fishing Cooperative Society Limited	Environmental Restoration and Preservation of the Rae Town Fishing Beach, Kingston Harbour	\$2,363,900.00
St. Elizabeth Environmental Association (SEEPA)	Development and Preservation of SEEPA Land on Crane Road, Black River	\$430,000.00

Theme 3: Integrated Water Management \$19,115,240.00

Organisation	Project Name	Amount Approved
Buff Bay Development Action Committee	Integrated Water Project	\$3,975,000.00
Clarendon Association for Street People	Sanitation Improvement Project	\$240,000.00
Compuskills	Waste Management System for McIntyre Housing Scheme	\$3,320,000.00
Council of Voluntary Social	Waste water Management in Children's Homes	\$6,000,000.00
Ginger Ridge Community Development Committee	Ginger Ridge Water Supply Rehabilitation	\$1,765,000.00
Negril Area Environmental Protection Trust	Royal Palm Reserve Conservation	\$3,815,240.00



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Theme 4: Capacity Development \$44,230,092.00

Organisation	Project Name	Amount Approved
Council of Voluntary Social Services	The National Registry of Volunteers Project Phase II	\$5,496,000.00
Coalition for Community Participation In Governance	International Meeting on Sustainable Development of Small Island States (Barbados + 10)	\$1,400,000.00
Christine Scott-Dunkley	Research for Major Paper, Master of Environmental Studies	\$200,000.00
Dolphin Head Trust	Dolphin Head Trust Institutional Strengthening Project	\$2,953,000.00
Dayne Buddo	First Brazilian Symposium on Invasive Species	\$146,510.00
Jamaica Conservation and Development Trust	Blue and John Crow Mountains Park Vehicle Support Programme	\$2,381,037.00
Jamaica Foundations and Corporate Donors	RedLAC VI Annual Meeting	\$2,610,000.00
Jamaica Environment Trust	International Meeting on Sustainable Development of Small Island States (Barbados + 10)	\$399,750.00
Jamaica Institute of Environmental Professionals	JIEP Second National Conference on the Environment 2005-08-29	\$1,049,100.00
Karla-Gae Sterling	Scholarship in Urban and Regional Planning	\$306,000.00
National Environmental Societies Trust	Capacity Assessment of EFJ Members for Managing Biodiversity	\$2,472,000.00
National Wildlife Foundation	Public Education on Animal Conservation Through Improved Zoo Signage	\$336,560.00



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Nature Conservancy, The	Support for NGO Attendance at TNC Conservation Training Week Activities	\$800,000.00
Nature Preservation Foundation	Funding Support for Business Operations Plan at Hope Gardens	\$1,800,000.00
Negril Chamber of Commerce	World Conservation Congress	\$132,000.00
Negril Area Environmental Protection Trust	3 rd IUCN World Conservation Congress	\$273,585.00
Negril Coral Reef Preservation Society	Basic Core Funding for the Negril Coral Reef Preservation Society to Manage the Negril Marine Park for Six Months (Phase III)	\$5,330,000.00
Northern Jamaica Conservation Association	Endowment Funds for Seven Oaks Sanctuary for Wildlife	\$6,000,000.00
Peter Edwards	Masters Degree – Marine Policy Programme	\$1,662,250.00
People’s Action for Community Transformation (PACT)	EFJ/PACT Project Monitoring Mechanism III	\$3,115,000.00
Sheridah Watkis	Bachelor’s Degree in Environmental Management at College of Agriculture Science and Education	\$400,000.00
United Way of Jamaica	Institutional Strengthening – Workplace Philanthropy	\$3,907,300.00
UWI, Department of Life Sciences	Hydrodynamic and Water Quality Modeling of the Southeast Hellshire Coast of St. Catherine	\$1,060,000.00



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Hurricane Relief \$40,000,243.14

Organisation	Project Name	Amount Approved
Adventist Disaster Relief Agency Of Ja.	Hurricane Ivan Relief Efforts	\$5,000,000.00
Ashe Caribbean Performing Arts Ensemble	Hurricane Ivan Relief Efforts	\$1,000,000.00
Association of Clubs	Hurricane Ivan Relief Efforts	\$400,000.00
Association of Development Agencies	National Response to NGOs and CBOs On Post Ivan Devastation	\$773,000.00
Bowden Pen Farmers Assn	Restoration of the Cunha Cunha Pass Trail	\$275,000.00
Boys Brigade*	Hurricane Ivan Relief Efforts	\$315,000.00
Council of Voluntary Social Services	Hurricane Ivan Relief Efforts	\$300,000.00
Council of Voluntary Social Services	Post-Hurricane Ivan Psycho-Social Intervention for Children in Homes and At-Risk Communities	\$2,050,000.00
Council of Voluntary Social Services	International Volunteer Day	\$700,000.00
Friends of the Sea	Hurricane Ivan Relief Efforts	\$100,000.00
Fyffes Pen Community Centre Management Committee*	Hurricane Ivan Relief Efforts	\$150,000.00
Hyacinth Lightbourne Memorial Association*	Hurricane Ivan Relief Efforts	\$100,000.00
Jamaica Association for the Deaf	Recovery Assistance from Hurricane Ivan	\$283,016.00
Jamaica Association on Mental Retardation*	Hurricane Ivan Relief Efforts	\$300,000.00



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Jamaica Baptist Women's Federation	Hurricane Ivan Relief Efforts	\$300,000.00
Jamaica Conservation and Development Trust	JCDT Hurricane Ivan Relief Efforts	\$2,658,000.00
Jamaica Environment Trust	Hurricane Ivan Relief Efforts	\$111,000.00
Jamaica National Children's Home	Hurricane Ivan Relief Efforts	\$770,000.00
Jamaica Society for the Blind	Hurricane Ivan Relief Efforts	\$641,227.14
Knox Community College	Hurricane Ivan Relief Efforts	\$3,760,000.00
National Wildlife Foundation	Hurricane Ivan Relief Efforts	\$600,000.00
Negril Coral Reef Preservation Society	Hurricane Ivan Relief Efforts	\$750,000.00
Northern Jamaica Conservation Association	Hurricane Ivan Relief Efforts	\$28,000.00
Paediatric Association of Jamaica	Safety of Children (Hurricane Ivan Relief Efforts)	\$1,936,000.00
Peace In Life Counselling Centre	Hurricane Ivan Relief Efforts	\$400,000.00
Red Cross Society of Jamaica	Hurricane Ivan Relief Efforts	\$5,000,000.00
Salvation Army	Hurricane Ivan Relief Efforts	\$5,000,000.00
SOS Children's Village of Jamaica Foundation	Hurricane Ivan Relief Efforts	\$2,500,000.00
UNITAS of Jamaica	Hurricane Ivan Relief Efforts	\$2,500,000.00
VOUCH Ltd.	Hurricane Ivan Relief Efforts	\$300,000.00
Young Women Christian Association	Hurricane Ivan Relief Efforts	\$1,000,000.00

*These grants were given as part of the grant made to the Association of Development Agencies.



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AID DEBT GRANTS – Child Survival & Development

Theme 1: Parenting Skills \$16,079,743.68

Organisation	Project Name	Amount Approved
3D Projects	Parent Training and Development the Key to Childcare and Protection – Disability Sector	\$3,180,000.00
Fyffes Pen Primary School Parents/Teachers Association	Programme to Equip Parents With The Requisite Skills to Build 'Well Children' and a Healthy Society	\$3,079,360.00
Gravel Hill All Age School/ Gravel Hill Basic School PTA	Promoting Children Development Through Improvement in Education, Parenting and a Healthy and Safe School Community / Environment	\$1,366,383.68
Longville Park Citizens Association	Parenting Skills Training Workshop	\$450,000.00
Operation Friendship	Inner-city Parenting Project (ICPP)	\$2,254,000.00
Roy Edwards Human Development Centre	Wee Angels Daycare Centre Parenting Education Programme	\$2,800,000.00
St. James Parent Support Advisory	Training of Parents and Parent Support Group Team Leaders	\$1,750,000.00
St. Thomas Sustainable Development Organization	Integrated Training Through Project Development and Implementation	\$1,200,000.00



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Theme 2: Children With Disabilities \$6,783,847.00

Organisation	Project Name	Amount Approved
Jamaica Association for the Deaf	Both Languages Spoken Here	\$3,120,000.00
Jamaica Association for the Deaf	I'm Deaf Too Phase II	\$311,350.00
Lister Mair/Gilby High School for the Deaf	Transitional Programme for Deaf and Hard of Hearing School Leavers	\$3,352,497.00

Theme 3: Children in Challenging Circumstances \$10,212,228.00

Organisation	Project Name	Amount Approved
Addiction Alert Organization	Children's Care Institutions Staff Training	\$5,836,000.00
Jamaica Coalition on the Rights of The Child	Child Rights Awareness Building Project II	\$3,611,000.00
Maxfield Park Children's Home	Upgrade Facilities and Equipment at Maxfield Park Children's Home (MPCH)	\$765,228.00

Theme 4: Children in Challenging Circumstances – Violence Prevention \$15,135,029.00

Organisation	Project Name	Amount Approved
Home of Charlottes Children Foundation	Psychological Intervention, Support and Development for Children Who are Exposed to Violence	\$3,578,533.00
Hope for Children Development Company	Community Response to the Protection of Children from Violence and Abuse	\$4,855,966.00
Jacks Hill Community Council	Dealing With Violence, Drugs and Early Pregnancy in Jacks Hill Youth	\$1,247,530.00
Jamaica Association of Guidance Counsellors in Education, The	Violence Prevention and Positive Attitude Formation in Selected Jamaican Schools	\$4,053,000.00



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St. Catherine High School	St. Catherine High School – Counselling Centre	\$1,400,000.00
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Theme 5: Special Needs and Disabilities **\$14,708,000.00**

Organisation	Project Name	Amount Approved
Jamaica Association for the Deaf	Hearing Awareness and Assessment Project	\$4,561,000.00
Lion's Club of Kingston	Sight Conservation of School Children in the Kingston Metropolitan Area	\$2,750,000.00
Rural Services for Children with Disabilities (St. Elizabeth Chapter)	Expansion of Support Programme for Children with Disabilities in St. Elizabeth	\$4,065,000.00
Section of Child Health – University Of the West Indies	Development Programmes for Child Development Therapy & Masters in Child Development	\$3,332,000.00

Theme 6: Child Care and Protection **\$34,522,722.13**

Organisation	Project Name	Amount Approved
Addiction Alert Organization	Youth Conference to Network & Showcase Innovative Island-wide Programmes	\$564,283.00
Best Care Foundation	Training of Caregivers Project	\$50,000.00
Children of Faith Ltd.	Human Development of Children at Risk Due to HIV/AIDS	\$1,275,736.68
Family Life Ministries (FLM) and Voluntary Organization for the Upliftment of Children (VOUCH)	Healing for the Nation Phase 2	\$935,345.00
Female Prisoners Welfare Project – Hibiscus Jamaica Ltd.	Back to School 2002 & On	\$1,964,485.00
Hanover Mediation Centre	Provision of Office Furniture	\$99,588.15



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Jamaica National Children's Home	Facilitating the Holistic Development of our Children Through Proper Dental Hygiene and Safe and Beautifully Landscaped Environment	\$3,450,000.00
Morningside Primary School Parent Teachers' Association	Morningside Enhanced learning Environment Project	\$1,287,466.00
National Initiative for Street Children	Support structure	\$1,980,000.00
PALS Jamaica	Towards Creating a Gentler Society	\$3,421,250.00
Rock Hall Citizens Association	Establishment of 'Explorers Club' at the Rock Hall All Age School	\$550,000.00
Sam Sharpe Centre for Child and Adolescent Development (SSCADA)	Providing Positive Alternative for Youth at risk	\$3,335,000.00
Scout Association of Jamaica, The	Development of Structured Supervised After-School Activities in Vulnerable Communities	\$2,659,440.00
St. John Bosco Children's Home	Self-Sufficiency Projects	\$1,770,000.00
St Margaret's Church	St. Margaret's Liguanea Community Youth Programme	\$2,000,000.00
UTECH Centre for the Arts	Tomorrow's Children Phase II	\$1,909,370.00
Woman Inc. – Montego Bay	Support System for Children of Abused Women Dubbed "S. Scaw" Phase II	\$960,000.00
Women's Resource and Outreach Centre	Youth Training and Empowerment Programme	\$196,420.00
Yard We Deh Arts Collective	Windsor Girls' Home Recycled Paper Project	\$599,000.00
Youth Opportunities Unlimited	Monitoring and Evaluation System with Enrichment Programme	\$3,530,729.98
Youth Reaching Youth	Rebuilding Communities from the Inside Out	\$1,985,000.00



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Theme 7: Early Childhood Development

\$24,866,092.45

Organisation	Project Name	Amount Approved
Banks Basic School	Early Childhood Education and Capacity Building	\$495,000.00
Bull Savannah Basic School	Refurbishing of Bull Savannah Basic School	\$909,760.75
Dudley Grant Memorial Trust	Early Childhood Resource Centre Upgrading Programme – St. Thomas Roving Caregivers Training Programme (I)	\$2,961,595.00
Dudley Grant Memorial Trust	Early Childhood Resource Centre Upgrading Programme – St. Thomas Roving Caregivers Programme	\$5,000,000.00
Glad Tidings Early Childhood Development Centre	Relocation, Expansion and Improvement of Glad Tidings Early Childhood Development Centre	\$646,800.00
Gravel Hill Basic School	Basic School Upgrading	\$746,000.00
Greenvale Anglican Basic School & Day Care Centre	Securing Basic School and Day Care Centre with Perimeter Fencing	\$373,241.00
Harkers Hall Basic School P.T.A.	Security Fencing and Play Equipment	\$200,000.00
Harvest Temple Basic School Parent Teachers Association	Refurbishing of Harvest Temple Phase II	\$1,169,947.90
Kensington Citizens Association	Fencing and Supplying Furniture for Kensington Basic School	\$622,050.00
Red Bank Basic School Governing Board	The Expansion and Upgrading of the Social, Physical and Academic Environment of the Red Bank Basic School	\$1,276,308.00
Section of Child Health – University of the West Indies	The Identification of an Appropriate Screening Tool for the Early Detection of Developmental Disorders in Jamaican Children Birth to 3 years	\$3,500,000.00



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Southern Trelawny Environmental Agency	Basic Schools of Trelawny Improvement Project	\$5,515,389.80
Waltham Gardens (Phase I) Citizens Association	Making Early Childhood Education Learner Friendly and Fun	\$1,450,000.00
Theme 8: Capacity Building		\$12,246,050.00

Organisation	Project Name	Amount Approved
Abilities Foundation	Institutional Strengthening of the Corporate Governance Structure Mechanism – Financial and Legal Accountability	\$672,390.00
Dudley Grant Memorial Trust	Dudley Grant Memorial Trust – Strengthening Institutional Capacity	\$3,633,000.00
Jamaica Society for the Blind	Institutional Strengthening of the Jamaica Society for the Blind	\$2,600,500.00
Liberty Academy at the Priory	Building the Capacity of Schools, Practitioners and Support Service Providers For Special Needs Children	\$820,160.00
Rural Services for Children with Disabilities (RSCD)	Community Based Rehabilitation & Support for Children with Disabilities	\$250,000.00
Special Olympics Jamaica	Capacity Building	\$1,620,000.00
The S.T.E.P. Centre	Communication and Oral-Motor Therapy For Verbal and Non-verbal Children	\$2,650,000.00

SUMMARY

Environmental Conservation & Management (53)	\$159,697,463.00
Hurricane (31)	\$ 40,000,243.14
Child Survival & Development (64)	\$134,554,103.94
<hr/>	
Total - 148 Projects	\$334,251,810.08



FINANCE COMMITTEE REPORT

INVESTMENT PORTFOLIO

The investment portfolio stood at J\$1.1B at July 31, 2005 (July 31, 2004, J\$1.3B). Net income earned from investments during the year amounted to J\$191M, resulting in a weighted average yield on funds invested for the year of approximately 17.8% (2004 22.9%) compared with the average Government secured one year fixed income instrument (repo) yield of 15.0%, and 20.45% for the previous year. In keeping with the requirements of the Governing Agreement, this represents a 1.2 percentage point excess over the 16.6% Consumer Price Index as reported by the Bank of Jamaica for the period August 2004 to July 2005 (point to point).

Despite significant gains on the equity portfolio (37.5% for the year), the yield on the portfolio continues to decline, as 90% of the portfolio currently held in fixed income instruments is impacted by the macro-economic conditions of tight monetary policy and a stable exchange rate. The yield has also been affected by the fact that 16% of the portfolio was invested in long-term, reduced yield investments to provide discounted financing facilities for the New Financial Options.

The balance in the portfolio fell due primarily to the level of grant disbursements for the year, in excess of J\$390M, an increase of 50% over the amount disbursed in the previous year. Total disbursements for the year (grants, investment advisors fees and transfers to administration) of J\$442M exceeded the J\$221M inflows (investment income and GOJ deposits to the fund) by J\$219M.



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The following tables indicate the current allocation of the investment portfolio:

Allocation among approved Fund Managers (before IFRS Fair Value Adjustment)

	Balance 31-Jul-05	% age of Total	Balance 31-Jul-04	% age of Total
Barita Portfolio Management Ltd.	397,535,000	36.16%	599,055,000	44.23%
Scotiabank Jamaica Trust and Merchant Bank	440,146,000	40.04%	527,342,000	38.93%
National Commercial Bank	80,102,000	7.29%	52,246,000	3.86%
First Global Financial Services	8,000,000	0.73%	112,777,000	8.33%
RBTT Bank Jamaica Limited	123,599,000	11.24%		0.00%
Property Holdings	0	0.00%	13,000,000	0.96%
Unquoted Equities	50,000,000	4.55%	50,000,000	3.69%
Total Investments	1,099,382,000		1,354,420,000	

Asset Allocation (before IFRS Fair Value Adjustment)

Investment type	Balance at 31-Jul-05	% of Total	Balance at 31-Jul-04	% of Total
GOJ Secured Fixed Income	1,000,321,000	90.99%	1,254,870,000	92.65%
Properties	0	0.00%	13,000,000	0.96%
Quoted Equity	49,061,000	4.46%	36,550,000	2.70%
Unquoted Equity	50,000,000	4.55%	50,000,000	3.69%
Total	1,099,382,000	100.00%	1,354,420,000	100.00%

ADMINISTRATIVE EXPENSES

The administrative expenses of J\$53M for the year amounted to 13.59% of grant disbursements. This represents a compliance with the administrative expense ceiling prescribed at no more than 25% of grant disbursements. The increase of J\$1M, or 2% over the previous year, reflects strict cost control, even with the production of the commemorative publication undertaken during the year. Total expenditure was within budget for the year, primarily because some activities relating to Programme Support targeted and Member and Grantee Capacity Building were facilitated through grants, rather than administration.



NEW FINANCIAL PRODUCTS

During the year, the partnership with USAID and RBTT Bank Jamaica Limited was established, with the EFJ providing 40% (US\$2M) of the US\$5M loan pool, targeted at small and medium sized enterprises in the hotel/tourist and manufacturing sectors. The focus areas for this initiative are:

- a) Conservation & the Sustainable Use and disposal of Resources.
- b) Pollution Control Initiatives.
- c) Energy Conservation and the promotion and use of Renewable Energy Resources.
- d) Recycling and Reuse of Waste

The previous year's redeemable preference share investment in Walkerswood Partners Limited facilitated the completion of the new factory construction expansion project in April 2005.

Combined, the Board's allocation for New Financial Options total J\$173M, approximately 16% of the investment corpus.

STATUS OF INFLOWS UNDER THE ENTERPRISE FOR THE AMERICAS AGREEMENT AS AT JULY 31, 2005

<u>Funding Source</u>	<u>Expiry Date</u>	<u>Total Expected Inflows</u>	<u>Actual Inflows</u>	<u>% Received</u>
Fund 1 - PL480	Sep 2001	9,197,708	9,197,708	100.00%
Fund 2 - AID Debt	Sep 2012	12,292,036	10,476,812	85.23%
Total:		21,489,744	19,674,520	91.55%



Membership Committee Report

Membership in the Environmental Foundation of Jamaica is open to all civil society organisations which have a mandate that is in line with the mandate of the EFJ i.e. the Environment and Child Survival and Development. The current membership of the EFJ is forty-one (41) organisations.

The inclusion of members in the establishment of the EFJ is a reflection of the Foundation's commitment to partnerships with civil society in pursuit of meaningful improvements in Jamaica's environment and the welfare of her children as reflected in the 2005-2009 Strategic Plan.

The EFJ has engaged in a number of activities during the year for the benefit of its membership.

- **Proposal Writing Workshops**

As part of its commitment to the development of NGOs in Jamaica, the EFJ issued an invitation to members and the wider public to attend a series of Proposal Writing Workshops during the course of the year. These workshops addressed the submission of proposals for funding to the EFJ in response to its Call for Proposals. Both members and other potential grantees were exposed to recently re-designed forms and were given guidance on the types of proposals that would be considered and what information was required for a proposal to be looked at favourably.

- **Membership Conference**

On December 2, 2004, the membership of the EFJ attended a one-day conference under the theme "Strengthening Partnerships for Development." 58 persons attended the conference from 40 organisations (excluding EFJ Board and Staff). Conference presentations included information on the EFJ



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2005-2009 Strategic Plan and sector-specific presentations on building and strengthening partnerships.

Members were encouraged to make suggestions as to how the partnership between EFJ and its members could be strengthened and the EFJ has begun to work on some of these suggestions.

The suggestion of Sector Meetings, that would allow members to better understand each other's work and focus on systemic problems and solutions in the sector, has been actively followed up by the EFJ. The first sector meeting was scheduled for July 2005 but was rescheduled due to inclement weather associated with Hurricane Dennis.

- Annual General Meeting

The Annual General Meeting was held on March 3, 2004 at the Hilton Hotel, New Kingston. The meeting was addressed by the Honourable Dean Peart MP, Minister of Land and Environment and Ms. Karen Turner, Mission Director, USAID-Jamaica. NGO Directors Nicole Foga and James Rawle retired. They both offered themselves for re-election and were included on the slate of four nominees which was submitted to the Minister of Land and Environment. Ms. Foga and Mr. Rawle were re-appointed to the Board.

- Capacity Building

Through Capacity Building Grants to NEST and United Way the EFJ was able to assist a number of its members through consultancies and meetings to address pressing needs.

- Membership Guidelines

Guidelines for membership in the EFJ were further refined from a document originally titled 'Membership Charter.' These guidelines will help to define the criteria for and the benefits of membership in the EFJ with the expectation



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that it will open up the organisation to new members. Current members were consulted for their input and their suggestions incorporated into the document.

The Chair of the Membership Committee thanks the committee members for their ongoing commitment to the work of the Foundation. The Committee met seven (7) times during the course of the year to deliberate on issues related to the membership of the organisation. This commitment cannot go unrecognised.



Members

Association of Clubs
Association of Development Agencies
Big Brothers of Jamaica
BirdLife Jamaica
Bluefields Peoples' Community Association
Council of Voluntary Social Services, The
Friends of the Sea
Geological Society of Jamaica
Girls Town Jamaica
Hope for Children Development Company
Hyacinth Lightbourne Memorial Association
ICWI Group Foundation
Jamaica Association for Persons with Mental Retardation
Jamaica Association for the Deaf
Jamaica Baptist Women's Federation
Jamaica Cancer Society
Jamaica Conservation and Development Trust
Jamaica Environment Trust
Jamaica Family Planning Association
Jamaica Foundation for Children
Jamaica Institute of Environmental Professionals
Jamaica National Children's Home
Jamaica Red Cross Society
Jamaica Save the Children
Jamaica Society for Agricultural Sciences
Jamaica Society for the Blind
Jamaican Geographical Society
Portmore Joint Citizens Association
National Development Foundation of Jamaica
National Environmental Societies Trust
Negril Coral Reef Preservation Society
Northern Jamaica Conservation Association
Portland Environment Protection Association
Private Sector Organisation of Jamaica
Raymond's Citizens Association
S-Corner Clinic
Three-D Projects
Unitas of Jamaica Limited
Vouch Limited
Yallahs Community Development Fund Limited
Young Women's Christian Association