



## Environmental Foundation of Jamaica

### *Mission Statement*

The mission of The Environmental Foundation of Jamaica (EFJ) is to serve the public good by promoting and implementing activities designed to conserve and manage the natural resources and environment of Jamaica in the interest of sustainable development and to improve child survival and child development.

### *Vision*

The EFJ will be a national leader in the Child Development and Environment sectors by the year 2012, with effective partnerships to ensure sustainable development in the programmes, policies and practices of the public sector, private sector and civil society.

### *Core Values*

- Good governance that dictates transparency of process and accountability.
- Supporting partnerships and development initiatives consistent with our mission.
- Respecting the value of initiatives coming from the public and private sectors and channeling this interest into partnerships with community groups and other organizations of civil society.
- Developing and maintaining relationships that are consistently ethical while being effective and efficient in doing the organization's business with members, clients and staff.
- Non-discrimination in relation to gender, race, creed and age.



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## Board, Staff and Associates

### BOARD MEMBERS

Dr. Dale Webber	-	<i>Chairman, NGO Representative</i>
Mr. Carlton Levy	-	<i>Vice Chairman, Child Survival Director</i>
Mr. Albert Walker	-	<i>Treasurer, NGO Representative</i>
Mr. Richard Troupe	-	<i>Secretary, /Chair, Membership, NGO Representative</i>
Mr. Peter Knight	-	<i>Representative of the Government of Jamaica</i>
Mr. Sean Osner	-	<i>Representative of the Government of the United States of America</i>
Prof. Ishenkumba Kahwa	-	<i>Representative of the University of the West Indies, Chair, Human Resources, Compliance &amp; Compensation Committee</i>
Mr. Stephen Hodges	-	<i>Chair, Grant Management Committee, NGO Representative</i>
Mr. Franklin McDonald	-	<i>NGO Representative</i>





## MEMBERS OF STAFF

### Executive Office

Mrs. Joan Grant Cummings	-	<i>Chief Executive Officer</i>
Ms. Sydonnie Rothery	-	<i>Executive Secretary</i>

### Finance Department

Mr. Barrington Lewis	-	<i>Finance Manager</i>
Mrs. Marcia Dolphy	-	<i>Coordinator, Accounting Services</i>
Mr. Leighton Cornwall	-	<i>Senior Accounting Clerk</i>

### Human Resources and Administration

Ms. Marcia Johnson	-	<i>Human Resources &amp; Administration Officer</i>
Ms. Audrey Kirkland	-	<i>Receptionist</i>
Ms. Paulette Westcarr	-	<i>Office Attendant</i>
Mr. David Beckford	-	<i>Messenger</i>
Mr. Leonard Reid	-	<i>Gardener</i>

### Programme Department

Mrs. Karen McDonald Gayle	-	<i>Programme Manager</i>
Mr. Derrick Gayle	-	<i>Coordinator, Environment Programme</i>
Ms. Asha Bobb-Semple	-	<i>Coordinator, Child Sector Programme</i>
Mrs. ELECIA MYERS	-	<i>Coordinator, Technical Support and Services</i>
Ms. Charmaine Webber	-	<i>Programme Officer</i>

## STANDING COMMITTEES

### Executive Committee

Dr. Dale Webber	-	<i>Chairman NGO Representative</i>
Mr. Carlton Levy	-	<i>Vice Chairman, Child Survival Director</i>
Mr. Albert Walker	-	<i>Treasurer, NGO Representative</i>
Mrs. Joan Grant Cummings	-	<i>Chief Executive Officer</i>

### Finance and General Purposes Committee

Mr. Albert Walker	-	<i>Treasurer, NGO Representative</i>
Dr. Dale Webber	-	<i>Chairman NGO Representative</i>
Mr. Carlton Levy	-	<i>Vice Chairman, Child Survival Director</i>





Mr. Peter Knight	-	<i>Representative of the Government of Jamaica</i>
Mr. Sean Osner	-	<i>Representative of the Government of the United States of America</i>
Mrs. Joan Grant Cummings	-	<i>Chief Executive Officer</i>
Mr. Barrington Lewis	-	<i>Finance Manager &amp; Administration Manager</i>
Mrs. Karen McDonald-Gayle	-	<i>Programme Manager</i>

### **Grant Management Committee**

Mr. Stephen Hodges	-	<i>Committee Chair, NGO Representative</i>
Prof. Ishenkumba Kahwa	-	<i>Representative of the University of the West Indies,</i>
Mrs. Winsome Townsend	-	<i>Alternate Representative of the Government of Jamaica</i>
Mr. Sean Osner	-	<i>Representative of the Government of the United States Of America</i>
Mr. Carlton Levy	-	<i>Child Survival Director</i>
Mr. Richard Troupe	-	<i>NGO Representative</i>
Mrs. Joan Grant Cummings	-	<i>Chief Executive Officer</i>
Mrs. Karen McDonald Gayle	-	<i>Programme Manager</i>
Mr. Barrington Lewis	-	<i>Finance Manager &amp; Administration Manager</i>

### **Human Resources, Compliance and Compensation Committee**

Prof. Ishenkumba Kahwa	-	<i>Committee Chair - Representative of the University of the West Indies,</i>
Dr. Dale Webber	-	<i>Chairman NGO Representative</i>
Mrs. Joan Grant Cummings	-	<i>Chief Executive Officer</i>
Mr. Barrington Lewis	-	<i>Finance Manager &amp; Administration Manager</i>
Mrs. Karen McDonald-Gayle	-	<i>Programme Manager</i>

### **Membership Committee**

Mr. Richard Troupe	-	<i>Committee Chair, NGO Representative</i>
Mrs. Winsome Townsend	-	<i>Alternate Representative of the Government of Jamaica</i>
Mr. Franklin McDonald	-	<i>NGO Representative</i>
Association of Development Agencies		
National Environmental Societies Trust		
Council of Voluntary Social Services		
Mrs. Joan Grant Cummings	-	<i>Chief Executive Officer</i>
Mrs. Karen McDonald Gayle	-	<i>Programme Manager</i>



**Endowment Fund Trustees**

Ms. Nicole Foga  
Mr. Earl Jarrett  
Prof. Elsa Leo-Rhynie, C.D.  
Mr. James Rawle  
Mrs. Jeanne Robinson, O.D.

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Park Place  
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**Auditors**

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Kingston

**Commercial Bankers**

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**National Commercial Bank Jamaica Limited**  
Private Banking Branch  
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32 Trafalgar Road  
Kingston 10

**Investment Managers**

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**BPM Financials Limited**  
**First Global Financial Services Limited**  
**National Commercial Bank Jamaica Limited**  
**Scotia DBG Investments Limited**  
**RBTT Bank Jamaica Ltd.**



## CHAIRMAN'S MESSAGE

It is a distinct pleasure to address you for the first time as Chairman of the Environmental Foundation of Jamaica. These are challenging yet interesting times for the Foundation as we seek to grapple with the issue of our own sustainability, a challenge we regularly pose to our members and grantees.

Though the Board of Directors is relatively young in our new role, we are confident that we are up to the task at hand. The rigour with which the EFJ staff operate as well as the time and effort put into the deliberations of not only the grant making process, but the follow up with the over 200 grantees at a time, is phenomenal. The cadre of staff is to be commended for its consistent high performance even with the increased workload occasioned by the departure of one staff member; the Foundation bade farewell to Mrs. Elecia Myers. The greatest difficulty I have had, so far as Chairman, is recognising the limitations of the organisation to successfully meet the needs of all applicants based on the high quality of applications and the limited funds available. Based on all I have seen of EFJ operations, I see an exciting year of possibilities ahead.

You will remember that the current source of funding to the EFJ comes to an end in 2012 and while 2 other similar funds from the Latin American and Caribbean Network of debt reduction funds have closed, it is now the number one effort of the EFJ Board to secure funding that will guarantee continuing operations beyond 2012.

During the past months, it has been an enriching and a rewarding experience to interact with members, grantees, donor partners, our Governing partners, international partners, as well as other stakeholders. We recognize that in addition to excelling in our grant making and grant management it is critical to give voice to and showcase the work that the EFJ has facilitated over the past 16 years.

A key task of the new Board is the development of a new Strategic Plan for the EFJ to guide its operations over the next three years. Members will recall that the current plan expires in 2009. It is within this context that we are working to attain our goal of financial sustainability through second generation funding; increasing our public relations and communications efforts; continuing to facilitate the strengthening of members and grantees; as well as supporting employee learning, growth and retention. As usual, the involvement of members, grantees, government agencies, other donors and stakeholders, are essential to the creation of a holistic, relevant, achievable and manageable plan.

During the 2008-2009 financial year, the EFJ disbursed a total of J\$197.397M, this includes disbursements to 43 new grants that were approved at a total of J\$136.25M. Under the Discretionary Grants programme 29 grants of J\$200,000 or less were approved between calls for a total of J\$5.180M. Despite a reduction in spending on the administrative expenses, the administrative ratio exceeded the Governing Agreement ratio of 25% as a result of our obligation to include a calculation of depreciation on an M.I.S. project that was capitalised. This issue was resolved within the period and no further complications are anticipated. The EFJ continued in its commitment to capacity building among its members and grantees in civil society. We provided support and students to the UWI-accredited courses led by the Association of Development Agencies in Proposal Writing and Business Planning specifically for NGOs.



We are also proud to see the fruits of our support to the National Environmental Education Committee (NEEC) and Panos International with the “Voices for Climate Change” project. This project involves working with Jamaican singers to sensitise the average Jamaican to the issues of Climate Change using music and other media. Climate Change remained at the fore of the EFJ agenda with our support to the bi-annual Conference of the Jamaica Institute of Environmental Professionals on Climate Change as well as the University of the West Indies’ Conference on the Environment. We expect that these and other similar initiatives will enhance Jamaica’s position in Copenhagen where we will be supporting both GOJ and civil society members.

We were also extremely pleased to have played a pivotal role in Green Expo 2009, which saw the return, after a four year hiatus, of this important event hosted by the Jamaica Conservation Development Trust. The event saw approximately 5,800 persons in attendance. Feedback from the exhibitors and the visitors was that Green Expo 2009 was an excellent event – interesting, informative and useful for business and learning. During the review period, we also hosted our 4th Annual Public Lecture, organised in partnership with the CVSS. The Lecture, entitled “From Violence to Peace: Directions for our Youngest People”, was presented by Professor Julie Meeks Gardener. In her presentation Professor Meeks Gardner raised awareness and promoted much dialogue on the impact of violence in the lives of children. Over 250 persons were in attendance and has been re-broadcast on national cable to maximise its outreach.

This year also saw the conclusion of the “Kingston Inner City Child Support Project” done in partnership with the Bernard van Leer Foundation (BvLF). This project demonstrated yet again EFJ’s vision in initiating ground-breaking pilot programmes. The support for Early Childhood interventions in the unique Inner City environment through Peace Clubs and a home Caregivers programme were a proven success. It is our hope that the successes and lessons learned by the organizations and communities involved will be sustained in current and future work.

As promised, the EFJ has moved on improving and enhancing its communication mechanisms with members, grantees and the wider community. Our work on re- designing the EFJ website, and the establishment of an EFJ Facebook page, as well as more frequent email updates to members and grantees demonstrate the responsiveness of the Foundation. In addition, greater attention is being paid to the use of other media such as newspapers, radio and television. The Foundation continues to tackle the process and best means of identifying its impact. This year, an evaluation of 5 grantees and 29 grants found that generally grantees have not identified any policies, or plans to which they contribute or follow.

However, it is evident that the projects are aligned with various policies and strategies. The projects have conformed to various laws, policies and guidelines including the National Solid Waste Management Act; the ongoing Protected Areas System Plan; and various eco-tourism projects should follow TPDCO’s Recreational Use of Rivers Guidelines.

The projects have also contributed to various strategies including: the National Integrated Watershed Management Programme; Protected Area Strategic Plan (2005); Early Childhood Commission Strategies and Guidelines; National Biodiversity Strategy and Action Plan; and the National Environmental Education Committee Strategies.



The projects' contributions included: enhancement of awareness and education; built capacity of communities; enhancement of parenting skills; improved child development; built grantee capacity (contributing to vision, strategic plans); enhanced conservation; expanded facilities and infrastructure for child development; children with disabilities; grantee administration; income generation; open spaces (parks); eco-tourism ventures and many partnerships and alliances developed to enhance projects and overall effectiveness. The EFJ continues to be a mover and shaker for NGO and community innovation and research. In a similar way that our support to individual wind turbine projects and research into wind energy led to Jamaica's first commercially producing wind farm, our demonstration of savings from alternative energy in one high school played a major part in a newly signed international project to carry out a feasibility study for the introduction of solar energy systems in 34 public schools across the island.

We also continue to push the envelope and challenge our Jamaican stakeholders to become involved. The majority of our grant awards for this year were able to demonstrate not only some leveraging of funds, but also some sweat equity from the communities involved. Our community water systems projects, for example, provided much needed technical experts and materials on condition of the community members and leaders matching our contributions with the labour and related needs to make it happen. You will see more about these projects in the detailed report.

Similarly our work in the solid waste sector has been focussed on community recycling efforts and has provided equipment to promote efficiency and effectiveness to match the on-the-ground efforts of the grantees. The Foundation is proud to be a leader in the current efforts of community recycling across Jamaica. In the last 3 years, the EFJ has dedicated over \$44million to activities focused on recycling. This includes activities to sensitize persons on the value of recycling, initiating recycling in communities, strengthening existing recycling efforts, and reusing waste products particularly in composting and bio-fuel experimentation.

In closing, I must thank Ishenkumba Kahwa, Albert Walker, and Richard Troupe who accepted responsibilities for chairing committees of the board as newly selected members. I also want to thank Mr. Carlton Levy and Stephen Hodges who as returning board members accepted responsibilities as Vice-Chair and Grants Management Committee Chair respectively. The effort of these directors combined with the continued support of Franklin McDonald, and the Government Representatives Winsome Townsend and Sean Osner made what appeared to be a difficult transition far easier as three long serving directors ended board service at the start of the year. It is reassuring that the majority of this board will again be available for the next year as only 2 director positions will need to be selected for 2009-10. With the support of the Foundation's members, staff and the board, I look forward to a year of challenges with anticipation and expectation as together we improve the environment and child landscape in Jamaica.

**DR DALE WEBBER**  
**November 2009**



## GRANT MANAGEMENT

The EFJ Board approved a total of 72 grants for the financial year, and disbursed J\$141,437,307. The sub-committee of the EFJ Board responsible for review and recommendations on grant management and approval is the Grant Management Committee (GMC). The GMC met three (3) times for the financial year

Forty-three (43) of the two hundred (200) proposals received in the 2009 Call for Proposals were awarded EFJ grants. This year the Call for Proposals was opened from February 1 to March 27, 2009. Further information on the details of the grant awards are detailed later in this section.

The Discretionary Grants Committee also approved 29 (15 Child Sector and 14 Environment) grants of \$200,000 or less totaling J\$5,180,145. These Discretionary Grants continued to make useful interventions on behalf of the EFJ to critical activities that were outside the Call Process in either timing or funding needs. The Discretionary Grants funded activities in the following areas:

- Events (workshops, meeting coordination) or publications - 11 grants
- Individual support (scholarships, attendance at critical events) - 7 grants
- Infrastructural Support (equipment, materials, technology) - 11 grants

Under the Call for Proposals for 2009, the Themes were reviewed in conjunction with EFJ and Jamaican stakeholders and were as follows:

### **ENVIRONMENTAL MANAGEMENT AND NATURAL RESOURCES CONSERVATION**

#### **ECOSYSTEMS MANAGEMENT**

- Upper watershed reforestation – Timber and Agro forestry
- Sustainable Livelihood Practices
- Improved Management of Endemic Plants and Animal species that are threatened
- Coastal Habitat Management
- Public Education in support of Ecosystems Management

#### **WASTE AND WATER MANAGEMENT**

- Collection and Processing of Non degradable (plastic) waste and recycling of biodegradable waste for income generation
- Public Education and Prevention Programmes in support of Waste Management



## **WATER HARVESTING SYSTEMS**

- Entombment of springs
- Rehabilitation of small water systems in isolated communities

## **ALTERNATIVE ENERGY**

- Solar Energy
- Wind Energy
- Bio Fuel
- Hybrid Systems – (wind, solar, bio fuel)

## **CHILD SURVIVAL AND CHILD DEVELOPMENT**

### **EARLY CHILDHOOD INTERVENTIONS (FOR Children 0-8 years)**

- Early stimulation and training of parents and caregivers (including in service teacher training to enhance the learning environments of children)
- Provisions for long term programmes for early detection and treatment of special learning needs and disabilities) e.g.: dyslexia, sight, hearing

### **CHILDREN IN CHALLENGING CIRCUMSTANCES**

- Institutionalised Children (with focus only on capacity building of staff/staff training, greening and enhancement of facilities and social interaction spaces – not infrastructure)
- Adolescents-at-Risk - 9-18 years with focus only on skills training, literacy, counselling and treatment (including prevention of abuse and violence programmes) and parenting programmes)
- Children with special needs and disabilities (with focus only on development therapies/ programmes and provision of therapy equipment and materials especially through collaborative initiatives)



### Comparative Approval and Disbursement Rates

	Received	Approved	Amount Approved (J\$M)	Amount Disbursed (J\$M)
1993 - 2000	913	421	321.04	235.12
2000/2001	106	40	92.46	59.10
2001/2002	76	45	69.82	97.57
2002/2003	80	52	112.40	100.50
2003/2004	442	148	526.76	261.55
2004/2005	394	148	334.25	390.1
2005/2006	305	77	245.29	274.74
2006/2007	275	63	178.17	232.70
2007/2008	503	141	282.52	226.32
2008/2009	200	43	136.25	<b>197.39</b>
<b>Total</b>	<b>3294</b>	<b>1177</b>	<b>2298.97</b>	<b>2082.06</b>

### Comparative Grants Approved by Themes and Year of Award 07/08 – 08/09

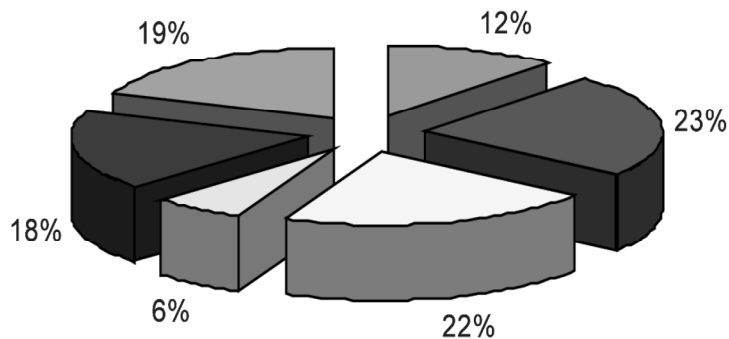
Themes	Number of Grants Approved 2007/2008	Value of Grants Approved 2007/2008	Number of Grants Approved 2008/2009	Value of Grants Approved 2008/2009
Environment	53	\$150,887,512.87	17	\$79,865,400.00
Child Development	88	\$131,635,580.00	26	\$56,391,762.00
<b>Total</b>	<b>141</b>	<b>\$282,523,092.87</b>	<b>43</b>	<b>\$136,257,162.00</b>





## Approvals by Thematic Areas/PL480 and AID –

Approvals by Thematic and Sub Thematic Areas - Call 2009



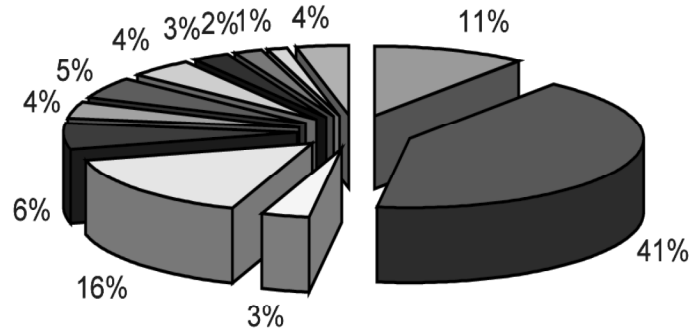
- |                               |                                       |
|-------------------------------|---------------------------------------|
| Alternative Energy            | Children in Challenging Circumstances |
| Ecosystems Management         | No Code Specified                     |
| Early Childhood Interventions | Waste and Water Management            |

Early Childhood Interventions (23%) and Waste and Water Management (22%) had the highest approvals in Child and Environment sectors respectively. The No Code Specified category refers to the Hurricane Disaster Mitigation Project which promotes preparedness of EFJ grantees in a bid to reduce the over \$100M that EFJ has spent on post hurricane recovery activities in the last 5 years.



## Approvals by Parish

Approvals by Parish - Call 2009



■ St. Catherine - J\$14,482,700.00	■ St. Andrew - J\$56,580,329.00	□ Clarendon - J\$4,537,400.00
□ Kingston - J\$21,271,733	■ St. James - J\$8,512,000.00	■ Hanover - J\$5,220,000.00
■ St. Mary - J\$6,720,000.00	□ Westmoreland - J\$5,910,000.00	■ Manchester - J\$3,697,000.00
■ Portland - J\$2,591,000.00	□ St. Thomas - J\$4,995,000.00	■ St. Ann - J\$1,740,000.00

Although St. Andrew featured a higher percentage of approvals, it reflected the geographic location of the Grantee Secretariat Office with many of the Projects having an islandwide reach.

## Donor Partnerships

### *Bernard van Leer Foundation*

The Bernard van Leer Foundation Inner City Child Support Project Jamaica Phase II closed in this Financial Year. The EFJ served as Fund Managers for the project, which was initially slated to close in April but was extended to July 2009. It involved three (3) NGOs and other stakeholders working on implementation of various components.

Direct beneficiaries under the project were 4,800 children ages 0-6 years in the 12 inner city communities of Bennett Land, Greenwich Town, Whitfield Town, Rose Town, Allman Town, Kingston Gardens, Fletcher's Land, Swallowfield, Jones Town, Arnett Gardens, Tavern, and Cedar Valley. Approximately 3,600 of these children attended some 60 Basic Schools in the target communities.



Another 1,200 were pre-school children 0-3 years. Some 250 parents, 30 school principals, 140 teachers and members of the parent teachers associations in the respective communities were also direct beneficiaries. Indirect beneficiaries included some 15 Social Work Students who were placed with the programme, representatives of Non-Governmental and Community-Based Organizations who interacted with beneficiaries under the project and acquired new knowledge themselves, for instance, about new delivery modalities for their programmes. Members of the broader target communities who attended and participated in consultations, public displays and other activities under the project also benefited indirectly.

### **UNDP Global Environment Facility Small Grants Programme (GEF-SGP)**

The EFJ initiated six (6) project activities that were parallel funded grants to leverage funds from Jamaica's UNDP GEF-SGP facility. The EFJ contributed US\$98,000 to the activities being carried out by the following grantees between 2007 and 2009

- Comfort Hall Community Development Council (Turtle Pond Restoration)
- NEPT (Conservation of Endemic Species in Negril Royal Palm Reserve)
- Sweetwater Agricultural Farmers Co-operative (Sustainable Livelihoods Greenhouse Project)
- Mafoota Farmers' Cooperative (Sustainable Livelihoods Greenhouse Project)
- Mavis Bank Farmers' Group (Sustainable Livelihoods Greenhouse, irrigation and planting Project)
- Negril Chamber of Commerce (Recycling Centre project)

These activities successfully obligated the first Memorandum of Understanding between the EFJ and the UNDP GEF-SGP. A second has already been signed for the upcoming financial year committing US\$50,000 to future parallel funded activities with this donor partner.



## Project Highlights

### *Environmental Conservation and Natural Resources Management*

#### Project Highlights: Solid Waste Recycling

#### **Protect the Environment Trust, Negril Recycling Centre, Fairy Hill, Hope Pastures Plastic Collection Projects**

During the last financial year the Foundation realized significant outputs from the operations of a number of solid waste management projects. These ventures have targeted Jamaica's chronic problem arising from the disposal of plastic containers that consistently impact negatively on the environment. One organization, PET received support to purchase a truck as well as other equipment that have enabled expansion and increased efficiency in the collection and shredding of the plastics, which are collected mainly from the corporate area. In addition the communities of Fairy Hill in Portland and Hope Pastures in Kingston now have coordinated community-based projects that collect and supply plastic to PET. The shredded material is exported to markets overseas.

The Negril Recycling Centre that has been in operation for over 5 years continues to tackle the problem in Western Jamaica. That organization is currently attempting to develop value added products from plastic and glass.



**Protect the Environment Trust  
Collection Truck**



**Fairy Hill Collection Site**



## Community Water Systems.

The EFJ continues to support Jamaica's national progress towards Millennium Development Goal 7 by increasing access to safe drinking water. The EFJ has focused on rehabilitating and supporting isolated rural communities that have small water systems that have fallen in disrepair. The Foundation provides 'Challenge Grants' to such communities that forge links with their local representatives and public sector agencies such as Health and Water Ministries.

This collaboration, which has been established, seeks to ensure effective implementation and sustainable post project operations of the water systems by the communities. Grantees therefore are selected based on their level of collaboration with the government entities and their own in-kind contributions, such as labour and maintenance arrangements as part of the project. Two successful outputs during the year were Williamsfield in St Catherine and Beeston Spring in Westmoreland. These refurbished systems are now providing potable water to over 2000 persons.

Refurbished storage tank and washing under construction at Beeston Spring



**Refurbished Storage Tank at Williamsfield**



## Upgrading of Beeston Spring Water Source



## Habitat Conservation and Management

Jamaica's rich biodiversity and cultural heritage is well known locally and internationally. Two of the island's designated protected areas, the Cockpit Country and Blue and John Crow Mountain National Park received support that enabled resident and buffer communities to improve their capacity for more sustainable interactions.

The EFJ provided funding to develop three (3) Local Forest Management Committees (LFMCs) around the Cockpit Country. Selected members of the communities were trained in various areas relevant to community based resource marketing and management. Grant support was also provided for infrastructure repair and office equipment for a new visitor centre at Wait Bit in Trelawny. In the Blue and John Crow Mountains the historically significant Charles Town Maroons were supported to reopen the 2-mile Sambo Hill Trekking trail complete with rest stops, sanitary facilities and siting of the Nanny Monument. The wider community now benefits from these developments by providing guided tours and sale of local produce such as craft, honey and fruits. These project outputs have therefore enabled the groups to protect local heritage through friendly livelihood activities.



**Newly established visitor Centre  
in Wait-A- Bit, Trelawny**

### Child Survival and Development Programme

#### Literacy and Learning Intervention- Early Childhood and Adolescent Levels

EFJ continues to support the national priority of ensuring that children have attained the necessary level of literacy before advancement in the academic system. As such projects that impact on this area have spanned two main themes of focus – Early Childhood Interventions and Adolescents-At-Risk.

The Foundation over the past year has supported the **Point Hill Diagnostic Reading Centre** to identify special learning needs of children from Grades 1-3 from the Point Hill Primary and Junior High School who are operating below their required level. Thus far 34 children have received psycho-education assessment 11 hearing tests and 49 vision tests. Based on results of these tests, **34 children** have received targeted intervention and literacy learning to improve their academic performance in the first year of the project. Collaboration with the teachers of the school helps to ensure progress as 15 students have moved up 1-3 Grade levels and 50% of the students have movement within their Grade level.





EFJ has also supported community learning/homework centers, which provide much needed support to children within immediate and surrounding communities. These include **Woodford Home and Learning Centre** (project now closed), **Irish Town Learning Centre** (both in St. Andrew) and **Golden Grove Cluster, St. Thomas Area Development Committee** (St. Thomas). Together they have assisted **248 children** thus far, with reading, homework assistance, GSAT preparation and CXC preparation.



**Point Hill Diagnostic Reading Centre**

Teachers are recruited from the community and small fees are charged for business services such as faxing, photocopying, printing and use of Internet (where possible) to assist with sustainability.



**Woodford Homework and Learning Centre**



**Irish Town Learning Centre  
(project launch)**





## Institutionalised Children- Hurricane Dean Reconstruction

EFJ has been working with **Construction Resource and Development Centre (CRDC)** a construction NGO to carry out post Hurricane Dean assessments of 10 children's homes and post hurricane repairs.

Funding was also provided for repairs to **4 children's homes** including Manning's Boy's Home (St. Elizabeth), Jamaica National Children's Home, Maxfield Park Children's Home, Jamaica Nest Children's Home. Repairs included replacement of windows and doors, stabilizing roofs and waterproofing of leaking roofs. This project has therefore allowed a total **217 children** to fully utilize their dorms and communal spaces.



CRDC has also assisted Jamaica Association on Mental Retardation - School of Hope (Kingston and St. Andrew) and Voluntary Organization for Uplifting Children (VOUCH) with post hurricane repairs. This has positively impacted **450** and **100 children (0-6 years)** respectively.



**Jamaica Association on Mental Retardation-School of Hope**



## GRANT AWARDS

### **PL480 GRANTS – Environmental Conservation and Management**

#### **Theme: Alternative Energy Systems**

<b>Organization</b>	<b>Project Title</b>	<b>Amount Approved</b>
Foundation for International Self-Help Medical Centre (FISH)	Application of Renewable Energy	\$5,000,000.00
Jeffrey Town Farmers Association Limited	Phase III - Jeffrey Town and Environs Agriculture and Capacity Enhancement Programme	\$5,720,000.00
Western St. Thomas Educational and Development Consortium	Photovoltaic System to produce electricity for Resource and Training Centre in Yallahs	\$4,995,000.00
<b>Total</b>		<b>\$15,715,000.00</b>

#### **Theme: Ecosystems Management**

<b>Organization</b>	<b>Project Title</b>	<b>Amount Approved</b>
Caribbean Coastal Area Management Foundation Limited	Preparation & Dissemination of Management Plan for Three Fish Sanctuaries in the PBPA	\$2,706,400.00
Jamaica Conservation Development Trust	Blue Mountains Sustainable Tourism Institutional Support	\$2,750,000.00
Jamaica Conservation Development Trust	Green Expo 2009	\$4,000,000.00
Jamaica Conservation Development Trust	Public Awareness and Sensitization in Environment Sector	\$3,500,000.00
Knockalva Agricultural School	Knockalva Agricultural School Greenhouse	\$2,710,000.00
Local Initiative Facility For Urban Environment	Institutional Strengthening for LIFE to build capacity of Member Organisations	\$3,500,000.00
Manchester 4H Advisory Council	Recycling of Bio-digester Water Project	\$1,500,000.00
Mavis Bank Farmers' Group	Water to Farmers	\$450,000.00
Mile Gully Producers Marketing Organization (PMO)	Mile Gully PMO Agricultural Sustainability Project: Green House	2,197,000.00



Organization	Project Title	Amount Approved
Negril Chamber of Commerce	Boosting Biodiversity in Negril's Coral Reef through Community Through Recycling and Environmental Education	\$900,000.00
Oracabessa Foundation	A Future for Fishermen: Management Plan Development for the Oracabessa Bay Fish Sanctuary	\$1,000,000.00
UWI, Biotechnology Centre	Enhancing productivity of medicinal plants during cultivation and processing using innovative machines	\$4,200,000.00
<b>Total</b>		<b>\$29,413,400.00</b>

**Theme: Waste and Water Management**

Organization	Project Title	Amount Approved
Fletcher's Grove/Mount Pelier Circuit of Baptist Churches	Expansion of Coastal Zone Solid Management Initiative in Sandy Bay Hanover Recycling	\$2,510,000.00
Negril Chamber of Commerce	Turning Trash into Cash	\$3,500,000.00
Portland Environment Protection Association	Non-Biodegradable Recycling for the Benefit of Portland's Natural Environment	\$2,591,000.00
The Moneague College	The Moneague College Waste Management and Recycling Project	\$1,740,000.00
UWI, Department of Geography and Geology (Environmental Management Unit)	Plastic Bottle Recycling Project at the learning institutions in the Mona and Papine areas	\$7,176,000.00
UWI, Department of Geography and Geology (Environmental Management Unit)	Research & Development of Sustainability for Recycling in Jamaica	\$3,500,000.00
<b>Total</b>		<b>\$21,017,000.00</b>

**Theme: Water Harvesting Systemst**

Organization	Project Title	Amount Approved
Glengoffe Community Development Committee and Benevolent Society	Jambos Pond Water Rehabilitation Project	\$1,760,000.00



Organization	Project Title	Amount Approved
Guy's Hill High School	Harnessing Natural Resources at Guy's Hill High School	\$1,950,000.00
Kilmarnock Community Development Committee	Rehabilitation of Kilmarnock Catchment Tank	\$280,000.00
New Works Community Development Committee	Rehabilitation of New Works Catchment Tank	\$1,230,000.00
<b>Total</b>		<b>\$5,220,000.00</b>

**Theme: No Code Specified**

Organization	Project Title	Amount Approved
Construction Resource & Development Centre	Hurricane Disaster Mitigation Project	\$8,500,000.00
<b>Total</b>		<b>\$8,500,000.00</b>

**AID DEBT GRANTS – Child Survival & Development**

**Theme: Children in Challenging Circumstances**

Organization	Project Title	Amount Approved
3D Projects/Community Based Rehabilitation Jamaica (CBRJ)	Providing Access to Services for Children with Disabilities	J\$1,303,200.00
Best Care Foundation	The Upgrading and Expanding The Intervention Program	\$1,620,512.00
Clarendon Peace and Justice Centre (Subsidiary of Mandeville College of Law)	In School Suspension Program	\$1,831,000.00
Hope Wellness Centre	Child Resiliency Programme	\$4,960,000.00
Jamaican Association on Mental Retardation	Development Therapies for Children with Special Needs and Disabilities	\$6,071,000.00
Joy Town Community Development Foundation (JTCDF)	Trench Town Youth Leaders Coalition for Success	\$5,216,100.00
Kiwanis Club of Providence	Hurlock Youth Empowerment and Life Changing Centre	\$1,900,000.00



Organization	Project Title	Amount Approved
Rise Life Management Services	Adolescent Computer Based Literacy and Life Skills Education Programme	\$3,264,000.00
Salvation Army School for the Blind	Provision of Assistive Technology and Training in the Teaching of Mathematics for the Blind Children	\$3,450,000.00
St. Clement's Development Centre	Secure HR/ Homework Centre by installing grills	\$382,817.00
Sunbeam Children's Home	Staff Enrichment to Care for Maladjusted Boys	\$1,769,500.00
Sure Foundation Educational Centre	Equipping Centre for Skills Training in Food Preparation For Adults with Special Needs	\$343,873.00
<b>Total</b>		<b>\$32,112,002.00</b>

**Theme: Early Children Interventions (0-8 Yrs)**

Organization	Project Title	Amount Approved
Council of Voluntary Social Services	Training for Early Childhood Institutions Practitioners in Fire Safety, Disaster and Emergency Preparedness, and Health and Sanitation	\$6,991,760.00
Dudley Grant Memorial Trust	Illustration and Printing of Children's CD Story Book Promoting Collection and Processing of Plastic Waste	\$3,000,000.00
Family and Parenting Centre	Conducting Violence Prevention Training Workshops with Education Stakeholders	\$6,612,000.00
S-Corner Clinic	Enhance the Cognitive and Psychosocial Development of Children 0-6 yrs	\$5,670,000.00
UWI, Tropical Medicine Research Institute, Epidemiology Research Unit, Child Development Research Group	Planning for the Sustainability of An Intervention to Prevent Child Conduct Problems	\$2,006,000.00
<b>Total</b>		<b>\$24,279,760.00</b>



## Summary

Environmental Conservation & Management	(26) \$ 79,865,400.00
Child Survival & Development	(17) \$ 56,391,762.00
<b>Total – 43 Projects</b>	<b>(43) \$136,257,162.00</b>

## FINANCE COMMITTEE REPORT

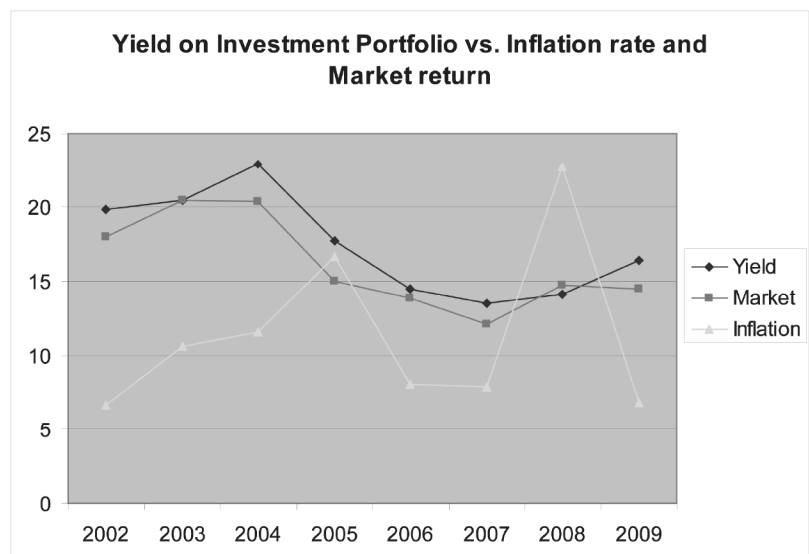
### Investment Portfolio and Investment Income

At the end of the 2008-2009 fiscal year, the Foundation's investment portfolio was valued at J\$515.21M compared to J\$650.10 at the close of the 2008-2009 fiscal year, reflecting a decrease of J\$134.89M. Total disbursements for the year of J\$249.97M (grants, investment advisors fees and transfers to administration) exceeded the J\$92.57M inflows (investment income and GOJ deposits to the fund) by J\$157.40M.

Net income earned from investments during the year was J\$71.06M, representing a weighted average yield on funds invested for the year of approximately 16.42% (2008: 14.11%). The rate of return was below the average yield on Government of Jamaica (GOJ) one year fixed rate bonds (repo) yield of 21.50% (2008, 14.70%). This GOJ rate was a reduction on interest rates on Government paper. From market indications these rate should continue to trend downwards in the short run.

The weighted average yield was 9.62 percentage points above the Consumer Price Index (CPI) of 6.80% for the period August 2008 to July 2009 (point to point). This means there was a positive real return on the portfolio reversing the negative 8.58% negative real growth from the prior year. The graph below depicts the historical performance of the Foundation over the last eight years.

The Foundation's equity investment portfolio suffered significantly during the fiscal year. Starting with a balance of \$64.83 million the Equity portfolio declined in value to \$43.899 million a 32% decline in value. The Foundation's investment is primarily in blue chip securities and the fact that overall there was a decline of 32% is indicative of the fact that we are in a very harsh economic climate.





The following tables indicate the current allocation of the investment portfolio:

**Allocation among approved Fund Managers (after IFRS Fair Value Adjustment)**

	<b>Balance 31 July 2009</b>	<b>%age of Total</b>	<b>Balance 31 July 2008</b>	<b>%age of Total</b>
Barita Portfolio Management Ltd.	316,180,000.00	60.55%	311,459,000.00	47.91%
Scotia Investments	148,209,000.00	28.38%	245,249,000.00	37.72%
National Commercial Bank	12,101,000.00	2.32%	12,466,000.00	1.92%
First Global Financial Services	24,684,000.00	4.73%	60,691,000.00	9.34%
RBTT Bank Jamaica Limited	16,017,000.00	3.07%	15,242,000.00	2.34%
Unquoted Equities	5,000,000.00	0.96%	5,000,000.00	0.77%
	522,191,000.00		650,107,000.00	

**Asset Allocation (before IFRS Fair Value Adjustment and accrued interest)**

	<b>Balance 31 July 2009</b>	<b>%age of Total</b>	<b>Balance 31 July 2008</b>	<b>%age of Total</b>
GOJ Secured Fixed Income	457,275,000.00	87.57%	565,035,000.00	86.91%
Quoted Equity	43,899,000.00	8.41%	64,830,000.00	9.97%
RBTT Loan Facility	16,017,000.00	3.07%	15,242,000.00	2.34%
Unquoted equity	5,000,000.00	0.96%	5,000,000.00	0.77%
	522,191,000.00		650,107,000.00	

During the year under review, the Committee along with the Foundation's Investment Managers worked to maximize the returns on the investments. In doing so the portfolio was realigned to meet the cash flow needs as well as available funds were invested in higher rate variable rate instruments that were on the market. This was achieved while holding firm to the guidelines of preserving the value of the corpus. Grant disbursements for the ensuing financial year have been projected at \$204.5 million. As the Foundation continues to be the major donor to non-governmental and community based organizations the need to have the grant making activities continue in this capricious economic climate is important. However, the Foundation is mindful of the fact that if no second generation funding is received the organization will be wound up in 2012.



## **Administrative Expenses**

Administrative expenses totaled J\$52.57M for the year and was 26.63% of grant disbursements. This represents a 1.63% non-compliance with the administrative expense ceiling prescribed in the Governing Agreement of no more than 25% of grant disbursements. The non-compliance was as a result of booking \$2.71 million in accelerated depreciation on the M.I.S. project expenditure from prior years that was capitalised. Additionally, amounts for Miscellaneous Income items such as surpluses received on the disposal of Fixed Assets are not included in the Administrative expenditure amount.

It is also noteworthy that the Administrative expense amount has not changed significantly over the prior year; \$52.57 million compared to \$52.47 million (2007 2008) and \$54.10 m (for 2006 2007). The Foundation continues to monitor costs and improve efficiency of staff members given the challenging economic climate that we operate in.

## **Investment in Walkerswood Partners Limited (WPL):**

As was documented in the report for 2007 2008, WPL was experiencing a severe financial crisis which threatened its survival as a going concern. Consequently the recovery of the amount the Foundation invested in WPL was also in doubt.

The major creditors of WPL having reviewed the proposals aimed at restructuring and reorganizing the operations of WPL gave support to the proposal submitted by the Pan Jamaican Investment Trust Ltd and Associated Manufacturers Limited. Under their planned reorganisation of WPL the Foundation would receive ten (10) cents in the dollar for their investment with an option to participate in the profits. After lengthy negotiations and acting upon the considered advice of the Government of Jamaica, Government of United States and our Auditors PricewaterhouseCoopers the Foundation accepted the proposal of ten cents in the dollar along with the option to participate in profits. This agreement is pending signing to be effected.

The foregoing arrangement had no impact on the financial statements for the 2008 2009 year as an impairment of the investment was accounted for in the prior fiscal year.

## **Inflow under the Enterprise for the Americas Agreement (EAA)**

Payments under the EAA agreement continued to be received on schedule and during the financial year 2008 2009 a total of US\$257,139.00 of Aid Debt funds were received. In cumulative terms the Foundation has received 96.80% of the payments under this agreement. (The full amount of PL480 funds had already been received.)





### STATUS OF INFLOWS UNDER THE ENTERPRISE FOR THE AMERICAS AGREEMENT AS AT JULY 31, 2009 (US\$)

Funding Source	Expiry Date	Total Expected Inflows US\$	Actual Inflows US\$	% Received
Fund 1 - PL480	Sep 2001.	9,197,708.00	9,197,708.00	100.00%
Fund 2 - AID Debt	Sep 2012.	12,292,036.00	11,860,993.00	96.49%
<b>Total</b>		<b>21,489,744.00</b>	<b>21,058,701.00</b>	<b>96.80%</b>

Funding Source	Expiry Date	Amount Due US\$		Amount Collected US\$	
		Current Yr	To Date	Current Yr	To Date
Fund 1 - PL480	Sep 2001.	0	9,197,708	0	9,197,708
Fund 2 - AID Debt	Sep 2012.	257,139	11,860,993	257,139	11,860,993
<b>Total</b>		<b>257,139</b>	<b>21,058,701</b>	<b>257,139</b>	<b>21,058,701</b>



**Environmental Foundation of  
Jamaica**  
(A foundation limited by guarantee)

**Financial Statements**  
**31 July 2009**



# Environmental Foundation of Jamaica

(A foundation limited by guarantee)

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Year ended 31 July 2009

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Scotiabank Centre  
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Telephone (876) 922 6230  
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## Independent Auditors' Report

To the Members of  
Environmental Foundation of Jamaica  
(A foundation limited by guarantee)

### Report on the Financial Statements

We have audited the accompanying financial statements of Environmental Foundation of Jamaica, set out on pages 1 to 35, which comprise the balance sheet as of 31 July 2009 and the statement of changes in the Americas' Funds and cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory notes.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the Jamaican Companies Act. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion



# PRICEWATERHOUSECOOPERS

Environment Foundation of Jamaica  
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Independent Auditors' Report  
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## **Opinion**

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the foundation as of 31 July 2009, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Jamaican Companies Act.

## **Report on Other Legal and Regulatory Requirements**

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying financial statements are in agreement therewith and give the information required by the Act, in the manner so required.

*PriceWaterhouseCoopers*

Chartered Accountants  
23 October 2009  
Kingston, Jamaica