

# ENVIRONMENTAL FOUNDATION OF JAMAICA

## 2005-2006 ANNUAL REPORT



### **Mission Statement**

The mission of The Environmental Foundation of Jamaica is to serve the public good by promoting and implementing activities designed to conserve and manage the natural resources and environment of Jamaica in the interest of sustainable development and to improve child survival and child development.

### **Vision**

The EFJ will be a national leader in the Child Development and Environment sectors by the year 2012, with effective partnerships to ensure sustainable development in the programmes, policies and practices of the public sector, private sector and civil society.

### **Core Values**

- Good governance that dictates transparency of process and accountability.
- Supporting partnerships and development initiatives consistent with our mission.
- Respecting the value of initiatives coming from the public and private sectors and channeling this interest into partnerships with community groups and other organizations of civil society.
- Developing and maintaining relationships that are consistently ethical while being effective and efficient in doing the organization's business with members, clients and staff.
- Non-discrimination in relation to gender, race, creed and age.



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**Board, Staff and Associates**

**BOARD MEMBERS**

Mr. James Rawle	Chairman, Treasurer, NGO Representative
Ms. Nicole Foga	Secretary/Director, NGO Representative
	Chair, Compliance and Human Resources Committee
Dr. Leary Myers	Director, Representative of the Government of Jamaica
Mr. John Morgan	Director, Representative of the Government of the United States Of America
Prof. Susan Walker	Director, Representative of the University of the West Indies, Chair, Grant Management Committee
Mr. Carlton Levy	Child Survival Director
Mrs. Sheila Grant	Director, NGO Representative, Chair, Membership Committee
Mrs. Gina Sanguinetti Phillips	Director, NGO Representative

**MEMBERS OF STAFF**

**Executive Office**

Mrs. Joan Grant Cummings	Chief Executive Officer
Ms. Sydonnie Rothery	Executive Secretary
Ms. Karlene Russell	Strategic Planning and Development Manager

**Finance Department**

Mr. Kurt Hollingsworth	Financial Manager
Ms. Joanna Prendergast	Assistant Manager, Treasury
Mrs. Marcia Dolphy	Coordinator, Accounting Services
Mr. Leighton Cornwall	Senior Accounting Clerk
Mr. Rohan Shaw	Information Systems Consultant

**Human Resources and Administration Department**

Mrs. Andrea Jarrett	Human Resources and Administration Manager
Ms. Paulet Noble	Human Resources Assistant
Ms. Marcia Johnson	Receptionist
Ms. Audrey Kirkland	Office Attendant/Relief Receptionist
Ms. Paulette Westcarr	Office Attendant
Mr. David Beckford	Messenger
Mr. Leonard Reid	Gardener



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**Programme Department**

Mrs. Lisa Harrison	Programme Manager
Mr. Derrick Gayle	Coordinator, Environment Programme
Ms. Janice Blake	Coordinator, Child Sector Programme
Mrs. Elecia Myers	Coordinator, Technical Support and Services
Ms. Asha Bobb-Semple	Programme Officer, Environment Programme
Ms. Khalaliah Hamilton	Programme Officer, Child Sector Programme
Mrs. Charmaine Webber	Programme Administrator

<b>STANDING COMMITTEES</b>
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**Executive Committee**

Mr. James Rawle	Chairman, Treasurer, NGO Representative
Ms. Nicole Foga	Secretary/Director, NGO Representative
	Chair, Compliance and Human Resources Committee
Mrs. Joan Grant Cummings	Chief Executive Officer

**Finance and General Purposes Committee**

Mr. James Rawle	Chairman, Treasurer, NGO Representative
Ms. Nicole Foga	Secretary/Director, NGO Representative
	Chair, Compliance and Human Resources Committee
Dr. Leary Myers	Director, Representative of the Government of Jamaica
Mr. John Morgan	Director, Representative of the Government of the United States Of America
Mr. Carlton Levy	Child Survival Director
Mrs. Joan Grant Cummings	Chief Executive Officer
Mr. Kurt Hollingsworth	Financial Manager



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**Grant Management Committee**

Prof. Susan Walker	Director, Representative of the University of the West Indies, Committee Chair
Dr. Leary Myers	Director, Representative of the Government of Jamaica
Ms. Karyll Johnston	Representative of the Government of the United States Of America
Mr. Carlton Levy	Child Survival Director
Mrs. Gina Sanguinetti Phillips	Director, NGO Representative
Mrs. Joan Grant Cummings	Chief Executive Officer
Mrs. Lisa Harrison	Programme Manager

**Compliance and Human Resources Committee**

Ms. Nicole Foga	Secretary/Director, NGO Representative Committee Chair
Mr. James Rawle	Chairman, Treasurer, NGO Representative
Mrs. Joan Grant Cummings	Chief Executive Officer
Mrs. Andrea Jarrett	Human Resources and Administration Manager
Mr. Kurt Hollingsworth	Financial Manager

**Membership Committee**

Mrs. Sheila Grant	Director, NGO Representative, Committee Chair
Mrs. Winsome Townsend	Representative of the Government of Jamaica
Prof. Wilma Bailey	Representative of the University of the West Indies
Mrs. Gina Sanguinetti Phillips	Director, NGO Representative
Association of Development Agencies	
National Environmental Societies Trust	
Council of Voluntary Social Services	
Mrs. Joan Grant Cummings	Chief Executive Officer
Mrs. Elecia Myers	Coordinator, Technical Support and Services

**Endowment Fund Trustees**

Nicole Foga  
Earl Jarrett  
Prof. Elsa Leo-Rhynie, C.D.  
Mr. James Rawle  
Mrs. Jeanne Robinson, O.D.



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**Attorneys**

Myers, Fletcher & Gordon  
Park Place  
21 East Street  
Kingston

**Auditors**

PricewaterhouseCoopers  
Scotiabank Centre  
Corner of Duke & Port Royal Streets  
Kingston

**Commercial Bankers**

National Commercial Bank Jamaica Limited  
Private Banking Branch  
The Atrium  
32 Trafalgar Road  
Kingston 10

**Investment Managers**

Barita Portfolio Management Limited  
First Global Financial Services Limited  
National Commercial Bank Jamaica Limited  
Scotia Jamaica Investments Limited



## **Chairman's Message**

The EFJ began the year with a strategic focus. Having completed two years of the five year Strategic Plan, the decision was taken to Review the Plan (the Review) to ensure that both the Plan and the Foundation were responsive to emerging issues and challenges.

The Review coincided with a Ten Year Evaluation (the Evaluation) of the Foundation's grant making programme commissioned by the Board.

The Review confirmed the relevance of most of our strategies and identified new ones which have either since been implemented or have informed the 2006-2007 workplan. The Evaluation found, among other things, that the impact of the EFJ's grant-making is more visible at the community level than at the national level and that the Foundation needed to enhance its monitoring and evaluation of projects. Overall, the evaluation confirmed that the current path and strategic focus of the Foundation supports its viability, relevance and sustainability. The Evaluation revealed that the EFJ over time had developed best practices and learned valuable lessons which were worth sharing with members, grantees and partners.

During the period 2005-2006 we engaged in more strategic grant-making to better enable the Foundation to build on its strong record of grant management and continued compliance with reporting procedures. We disbursed 147 grants totaling in excess of J\$274M of which more than 50% went to rural grantees and Kingston based grantees with rural programmes. The Foundation augmented its monitoring and evaluation processes by linking outcomes to baseline data wherever possible and increasing the amount of time spent in the field by the Programme staff.

We were compliant with the Foundation's Governing Agreement administrative expense requirements for the period under review, with Administrative Expenses being \$55M or 20.06%, of grant disbursements, which is below the maximum 25% stipulated by the Agreement.



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We invested in developing a robust management information system which will allow us to improve our ability to manage the grant portfolio, share with grantees and stakeholders information obtained through the Grant-Making programme, and document the information gained from grant projects. The implementation of the system will result in the organization becoming a more effective grant-maker better able to utilize a programmatic approach which is in line with national priorities.

Emerging out of our on-going commitment to improve our responsiveness to the needs of grantees, we adopted the recommendation of our members for a small grants programme. The Programme known as the Discretionary Grants Programme allows grantees to access grants up to \$200,000.00. Seven grants totaling \$1,032,000.00 were awarded under the Programme.

During the year we approved 42 grants to 22 members totaling \$67M. The membership Sub Committee of the Board is finalizing a membership programme which is intended to further enhance the relationship between the Foundation and its members.

We take pride in our partnerships with other philanthropic organizations and donor agencies. The partnership with the Bernard van Leer Foundation has carried over into Phase Two of the Bernard van Leer Foundation's "Kingston Inner City Child Support Project". In addition, we entered into a new partnership with the Jamaica Protected Areas Trust as the Fund Administrator of the Forest Conservation Fund.

Another notable partnership is with the RBTT Bank Jamaica Limited and the Development Credit Authority of the United States Agency for International Development (USAID) which created the "Go Green Facility". Under the facility US\$1.2M in loans have been approved by the Bank to six (6) small and medium sized private sector enterprises, for use in environmentally friendly projects.





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Cognizant of our role in developing public awareness in the environment and child sectors we launched an annual public lecture series. The Inaugural Public Lecture, which focused on the environment, was presented by Prof. The Hon. Gerald Lalor O.J, C.D and entitled “Earth and its Environment”. Additionally, we supported a seminar series during the Jamaica Foundation for Children’s Annual Children’s Expo and facilitated our grantees in sharing their work and experiences with patrons of the Expo.

During the period under review the EFJ received regional and international exposure through its participation in the Strategic Planning exercise of the Latin American and Caribbean Network of Environmental Funds (RedLAC), attendance at the annual assembly in Antigua, Guatemala, attendance at the annual Council on Foundations (COF) conference and membership of the EFJ Board Secretary on the International Committee of the COF.

The investment portfolio balance decreased by 14.1% to J\$944M during the year, indicative of the sustained high level of Grant-making activity in a macroeconomic environment of declining yields in financial instruments. In response to the declining portfolio balance and the need to sustain grants in the child and environment sectors, we have been emphasizing prudent fiscal management and are actively exploring second generation funding and the diversification of the investment pool to increase revenue.

During the year, there were several changes on the Board, including the retirement of NGO Directors Robert Kerr and John McFarlane and the resignation of Child Survival Director Elsa Leo-Rhynie consequent on her appointment as Interim Principal at the University of the West Indies. In addition both the Government of Jamaica (GOJ) and United States Government (USG) Board Directors, namely Mrs. Patricia Sinclair McCalla, and Dr. Kevin Rushing respectively resigned. We are most appreciative of the contributions by these Directors and wish them every success in their new endeavours.



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As a result of these transitions the Board welcomed a number of new directors namely, Mr. James Harmon representing the USG, Dr. Leary Myers representing the GOJ, Mr. Carlton Levy, as the Child Survival Director and Mesdames Gina Sanguinetti Phillips and Sheila Grant as NGO Representatives.

At the Secretariat level, we recruited a new Chief Executive Officer during the period under review. The post was nationally and internationally advertised and after a series of interviews of highly qualified candidates, Mrs. Joan Grant Cummings was appointed CEO. Her appointment has made vacant one of the NGO director positions on the Board.

I thank the members of the Board and the Foundation staff for their hard work, diligence and commitment over the past year. During the period under review the EFJ has continued the process of becoming a more responsive and efficient grant-maker.

I am confident that both Board members and the Secretariat are ready for whatever challenges the New Year will bring as we work together with grantees and stakeholders to have a meaningful impact on the child and environment sectors.

James E. D. Rawle  
October 2006



## **Grant Management**

The Year 2005/2006 has been a pivotal one for the EFJ with time taken to review its grant-making strategy to date and seeking further ways to enhance and improve it. Since 1993, the EFJ has funded 928 projects in the amount of \$1,683,170,000. This is a major accomplishment in itself underpinned by many successful projects in the Child and the Environment Sectors. The Call system continues to be the main vehicle for grant-making and has become extremely competitive. This raises many issues for the EFJ within the context of increased competition for grant funding all around, and seeming increased needs by communities and organizations, that have become more engaged in seeking solutions to the problems they face. Consequently, the EFJ is required to become even more discerning in decision-making and to continuously find ways to improve the grant management process. Similar to last year, the themes for the March Call 2006 were :

### Environmental Conservation and Management

1. Biological Diversity:
  - a. Habitat Conservation and Management
  - b. Public Awareness and Education
2. Alternative Energy

### CHILD SURVIVAL AND DEVELOPMENT

1. Children in Challenging Circumstances with a focus on:
  - a. Abuse and Violence Prevention
  - b. Abandoned and Institutionalised Children
  - c. Children Affected by STD's (including HIV/AIDS)
2. Children with Special Needs and Disabilities



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The Grant Management Committee, which is the sub-committee of the Board with responsibility for grant approval and management, met nine times during the 2005/06 financial year. At these meetings the committee reviewed proposals and made recommendations to the Board. Three hundred and five (305) proposals were reviewed and the Board approved seventy seven (77) for \$245,288,846.28.

With the introduction of the Discretionary Grants Programme, 7 projects were funded for a total amount of \$1,032,000.00. Disbursements for the year amounted to \$274,742,470.40M which included amounts from the previous Call.

Comparative Approval and Disbursement Rates

	Received	Approved	Amount Approved (J\$M)	Amount Disbursed (J\$M)
1993/1994	108	30	17.90	10.30
1994/1995	228	95	77.51	27.50
1995/1996	218	94	57.70	49.35
1996/1997	134	81	44.68	36.90
1997/1998	90	39	18.35	40.32
1998/1999	48	30	25.52	24.94
1999/2000	87	52	79.38	45.81
2000/2001	106	40	92.46	59.10
2001/2002	76	45	69.82	97.57
2002/2003	80	52	112.40	100.50
2003/2004	442*	148	526.76	261.55
2004/2005	394*	148**	334.25**	390.1
2005/2006	305*	77	245.29	274.74
<b>TOTAL</b>	<b>2,316</b>	<b>931</b>	<b>1702.02</b>	<b>1,418.68</b>

\*Includes proposals from second call to be assessed in next financial year.

\*\* Additional hurricane approvals



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Comparative Grants Approved by Themes and Year of Award 04/05 – 05/06

Themes	Number of Grants Approved 2004/2005	Value of Grants Approved 2004/2005	Number of Grants Approved 2005/2006	Value of Grants Approved 2005/2006
Environment	70	\$187,417,463.00	46	\$163,653,284.00
Child Survival & Development	75	\$146,834,347.08	31	\$ 81,635,562.28
Total	145	\$334,251,810.08	77	\$245,288,846.28

**Capacity Development of Grantees**

The Foundation continues to focus on the capacity development of its grantees. This included capacity building workshops in Kingston and Montego Bay and a number of grantees that received capacity development support to enhance their project implementation activity. In the areas of proposal preparation and project implementation, prospective grantees were provided with training prior to the Calls while successful applicants participated in orientation training ahead of their project implementation activities.

**Project Highlights**

The EFJ's grant-making has largely centred on projects that have local impact. However, in 1998 the Foundation in partnership with grantees embarked on a number of projects of national importance. These projects are complete or near completion and have met their targeted outputs.



## **Environmental Conservation and Management**

### Dunn's River Watershed

In partnership with Friends of the Sea, the Dunn's River Watershed Rehabilitation project, was established targeting 240 hectares of reforestation, which was successfully completed. The activity was accompanied by the establishment of a new CBO – Hills United Development Organisation (HUDO)- in the buffer communities, with the objective of pursuing alternative livelihoods in order to reduce pressure on the re-established forest.

### Hope Estates and Hope Zoo

Redevelopment plans for the Hope Zoo were completed and Capacity Development grants were provided to establish and support the Nature Preservation Foundation which now manages the Hope Gardens and Hope Zoo. A Business Plan to guide the process to sustainability was also part of the output and this has already created the possibility for other donors to support the further development of the Gardens and the Zoo.

### National Heroes Park

Completed activities at the National Heroes Park include a new landscape and engineering design, irrigation system and landscaping of the south west area of the Park, including the Eventide Memorial. Work in the Park has been overseen by Cornerstone Ministries with involvement of a local CBO in Allman Town. The work remains ongoing and with the support of the surrounding communities this area is likely to be redeveloped as a national focal point for culture and recreation.



## **Child Survival and Development**

### Dudley Grant Memorial Trust – Early Childhood Resource Centre Upgrading Project

The regulatory environment in early childhood has been changing rapidly since 2004. The Early Childhood Commission has been established as a regulatory and planning body for the sector and the Early Childhood Act 2004 was passed introducing standards for early childhood services. In light of this, the project is seen as one of the key inputs into the overall strategy for the improvement of the performance of Jamaican children at the early childhood level, and thereafter as a consequence at the primary and secondary levels. The project is a great example of a major collaboration with other funding agencies as support is also being given through the Bernard van Leer Foundation. The project is currently operational in three parishes - St. Thomas, Manchester and St. James. The delivery of programmes in and through Resource Centres is being strengthened through demonstration projects, management development and equipment acquisition. The Project has also sponsored the participation of 200 early childhood practitioners as part of the National Council on Technical and Vocational Education and Training (NCTVET) pilot programme at Level II under the auspices of the Enhancement of Basic Schools Project (EBSP). Resource Centre Managers, Education Officers and key community members have received training in the new environments proposed for the model basic schools and an initial cohort of parents has also been trained.

### Project Management

The Grant Management Committee is also responsible for the management of active grants and monitored the progress of these grants through reports from the staff of the Programme Department. These staff members monitored the work of grantees through project visits, telephone calls and written and verbal reports. The active project portfolio currently has 223 projects: 127 projects in the Environment and 96 in the Child Sector. With the introduction of the new grant-management software, GIFTS, we expect to further improve our monitoring, evaluation and analysis of project outcomes.



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**Grant Awards**

**PL480 GRANTS – Environmental Conservation & Management**

**Theme: Coastal Habitat Protection \$28,166,019.00**

Organization	Project Name	Amount Approved
BREDS: The Treasure Beach Foundation	The Treasure Beach Destination Management & Sustainable Development Project: A Focus on Solid Waste and Coastal Zone Management	\$5,202,640.00
Cockpit Citizens Association	Restoration of Mangrove/Salt Marsh Through Public Education and Participation	\$1,424,060.00
Discovery Bay Marine Lab	Enhancing Coral Reef Fish Habitat and Aiding Beach Replenishment Through Coral Restoration	\$1,041,700.00
Natural History Society Of Jamaica	Printing and Distribution of the Book “Reefs, Mangroves and Hurricanes”	\$808,000.00
Negril Coral Reef Preservation Society	Technical Assessments and Environmental Mitigation Framework to Support the Rehabilitation at Long Bay and Bloody Bay, Negril	\$5,911,000.00
University of the West Indies Department of Life Sciences	St. Thomas Coastal Habitat Protection Project: Ecological Assessment of the Morant Wetlands	\$5,280,319.00
University of the West Indies Department of Life Sciences	Status and Conservation of Sea Turtles in Jamaica	\$4,631,200.00
University of the West Indies Department of Geography & Geology	Beach Erosion and Other Coastal Hazards: Ensuring Safety at the Community & Management Levels	\$3,867,100.00

**Theme: Hazardous Waste Management \$10,427,160.00**

Organization	Project Name	Amount Approved
Friends of the Cornwall Regional Hospital	Replacement of Asbestos Boiler Steam Pipes - Cornwall Regional Hospital	\$4,000,000.00
University of the West Indies Department of Chemistry	Asbestos Removal from Succaba Pen Old Harbour	\$6,427,160.00





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**Theme: Solid Waste Recycling** **\$9,119,000.00**

Organization	Project Name	Amount Approved
Association of Development Agencies	Building Capacity in ADA in Sustainable Development & Waste Management	\$5,890,000.00
Negril Chamber of Commerce	Solid Waste & Environmental Management For Sustainable Development in Negril	\$3,229,000.00

**Theme: Upper Watershed Reforestation** **\$31,670,500.00**

Organization	Project Name	Amount Approved
Friends of the Sea/Hills United Development Organization	Feasibility Investigation for the Bogue Forest Estate Eco Tourism Attraction	\$6,000,000.00
Huntley Farmers Association	Huntley Carrot Puree Factory	\$2,251,000.00
Jamaica Conservation and Development Trust	Community Education for Upper Watershed Management in the Blue and John Crow Mountains National Park	\$6,252,000.00
La Zin Farmers Association	Upper Rio Cobre Reforestation Project Phase 3: Protect Our Natural Resources for A Better Life	\$5,997,000.00
Reckford JAS Branch	Pilot Reforestation of the Upper Watershed Of the Rio Minho	\$5,967,000.00
Yallahs Development Area Committee	Pilot Reforestation of the Upper Watershed of Yallahs River	\$5,985,500.00

**Theme: Waste Water Recycling and Reuse** **\$23,276,290.00**

Organization	Project Name	Amount Approved
Edwin Allen High School	Edwin Allen Biodigestors and River Water Project	\$6,310,000.00
Jamaica 4H Clubs (Central Region)	Upgrading Waste Management Systems at Two Jamaica 4H Clubs Centres	\$2,171,290.00
Technical & Environmental Committee of the St. Andrew High School for Girls Board of Management	Creating Green Spaces Through Water Conservation and Innovative Waste Management	\$3,464,000.00



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**Theme: Waste Water Recycling and Reuse cont'd. \$23,276,290.00**

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Organization	Project Name	Amount Approved
Time and Patience Primary School PTA	Environmentally Friendly Sewage Disposal System	\$832,000.00
University of the West Indies (Bursary)	The Extension of the Existing Waste Recycling and Reuse System	\$6,296,000.00
United Way of Jamaica	Technical Assistance Support Fund For Project Development and Implementation	\$3,828,000.00
Valley Christian Ministries Basic School	Basic School Upgrading	\$375,000.00

**Theme: Habitat Conservation and Management \$15,078,400.00**

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Organization	Project Name	Amount Approved
Accompong Maroon Council	The Original Trails of the Maroons	\$637,400.00
Jamaica Conservation And Development Trust	BJCMNP Enforcement & Compliance Programme Support II	\$6,261,000.00
Michael Manley Foundation	Michael Manley Awards for Community Self-Reliance and Environmental Conservation	\$4,000,000.00
Windsor Research Centre Ltd.	Forest Restoration in Cockpit Country: A Community Based Project to reestablish Ecological Processes in abandoned pasture	\$4,180,000.00



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**Theme: Biological Diversity** **\$10,849,000.00**

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Organization	Project Name	Amount Approved
Natural History Society	Publication of Map of The Blue And John Crow Mountain National Parks	\$200,000.00
Cornerstone Ministries	National Heroes Park Redevelopment	\$6,000,000.00
University of the West Indies, Department of Life Sciences	The Impact of Marine Invasive Species on Jamaica's Biological Diversity Through the Ballast Water	\$3,449,000.00
Jamaica Association on Mental Retardation	Occupational Therapy of the Mentally Retarded Through Agricultural and Environmental Management of Land	\$1,200,000.00

**Theme: Public Awareness and Education** **\$9,490,275.00**

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Organization	Project Name	Amount Approved
Jamaica Environment Trust/ Joint Board of Teacher Education	Advancing Biodiversity Education in Teachers' Colleges Islandwide	\$4,493,275.00
University of the West Indies, Biotechnology Centre	Production and Dissemination Of Medicinal Plant Monographs	\$4,997,000.00

**Theme: Alternative Energy** **\$12,808,295.00**

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Organization	Project Name	Amount Approved
College of Agriculture Science And Education	Demonstration of Alternative Energy Hybrids for Small Farmers in Jamaica	\$4,500,000.00
Irwin High School	Solar Energy Supply for Irwin High School	\$6,123,000.00
University of the West Indies, Department of Physics	Enhancing Education in Alternative Energy	\$2,185,295.00



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**Theme: Capacity Building** **\$11,150,000.00**

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Organization	Project Name	Amount Approved
Dolphin Head Trust	Dolphin Head Trust Consolidation 2006: A Strategic Initiative to Existing Livelihood Initiatives	\$5,850,000.00
Jamaica Conservation and Development Trust	JCDT Organizational Sustainability	\$2,000,000.00
University of the West Indies, Development & Endowment Fund	Caribbean Regional Conference on Philanthropy II	\$3,300,000.00

**Discretionary Grants** **\$836,345.00**

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Organization	Project Name	Amount Approved
Community Organisation for Management & Sustainable Development	Training in Community Development	\$196,500.00
Dolphin Head Trust	Special Event	\$195,000.00
Hills United Development Organisation	Outfitting of Administrative Offices	\$175,345.00
Marlon Beale	Completion of Ph.D.	\$70,000.00
Negril Coral Reef Preservation	Completion of Non-motorized zone	\$199,500.00



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**AID DEBT GRANTS – Child Survival & Development**

**Theme: Early Childhood and Development** **\$3,657,500.00**

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Organization	Project Name	Amount Approved
University of the West Indies, Section of Child Health	The Development of a Parenting Education Strategy for the Early Childhood Years	\$3,657,500.00

**Theme: Early Stimulation** **\$9,904,044.28**

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Organization	Project Name	Amount Approved
University of the West Indies, Child Development Group Research	Caregiver Training and Early Childhood Stimulation in Places of Safety	\$3,419,340.00
Dudley Grant Memorial Trust	Early Childhood Resource Centre Upgrading Project – Roving Caregivers Programme Year II	\$3,861,494.28
Gravel Hill Basic School	Training of Parents and Staff in Early Stimulation of Children	\$1,238,700.00
Majesty Gardens Basic School	Improvement of Majesty Gardens Basic School Home/School Environment	\$1,384,510.00

**Theme: Training of Professionals** **\$12,650,225.00**

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Organization	Project Name	Amount Approved
3D Projects	Facilitation of the Development of Children with Learning Disabilities In Basic Schools	\$5,999,400.00
Dudley Grant Memorial Trust	Early Childhood Resource Centre Upgrading Project – Training	\$4,600,000.00
Janice A. Blake	MSc. Varying Exceptionalities	\$780,000.00
Parenting Partners Caribbean	Strengthening the Delivery of Parenting Education and Support Programme	\$1,270,825.00



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**Theme: Enrichment Programmes** **\$12,670,893.00**

Organization	Project Name	Amount Approved
Clifton and Mount Peace Citizens Association	A Pilot for the Early Reading Stimulation Programme and Infrastructural Improvement of the Mount Peace Basic School	\$1,567,500.00
Council of Voluntary Social Services	International Volunteer Day 2005	\$1,080,000.00
University of the West Indies, Department of Educational Studies, School of Education	Promoting Young Children's Social and Emotional Competence and Preventing Aggression in Basic Schools	\$3,472,603.00
Dudley Grant Memorial Trust	Early Childhood Resource Centre Upgrading Project – Evaluation	\$2,320,000.00
Jamaica Christian Boys' Home	A Reliable Motor Vehicle to Transport Children to and from School	\$3,000,000.00
Patrick Gardens Citizens' Association	Park and Playfield Development Phase 1	\$1,230,790.00

**Theme: Abandoned and Institutionalized Children** **\$3,500,000.00**

Organization	Project Name	Amount Approved
Home of Charlottes Children Foundation (HCCF)	Psychological Intervention, Support and Development for Children Exposed to Violence	\$3,500,000.00

**Theme: Abuse and Violence Prevention** **\$8,829,000.00**

Organization	Project Name	Amount Approved
Association of Clubs	Intervention Today for a Violence Free Tomorrow	\$2,499,000.00
Children First Agency	Preserving Our Children for a Better Jamaica	\$2,850,000.00
Hope for Children Development Company	Community Response for the Protection of Children from Violence and Abuse Phase II	\$3,480,000.00



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**Theme: CHILDREN AFFECTED BY STDs (incl. HIV/AIDS) \$6,470,000.00**

Organization	Project Name	Amount Approved
Jamaica Aids Support for Life	Strengthening the Support of Children Infected and affected by HIV/AIDS	\$3,650,000.00
Joint Board of Teacher Education	JBTE HIV Children's Institution Outreach Project	\$2,300,000.00
South St. James Social & Economic Development Trust Company Ltd.	Providing Counselling and Lifestyle Modification and Healthcare to Children Affected by HIV/AIDS	\$520,000.00

**Theme: Children with Special Needs and Disabilities \$17,524,500.00**

Organization	Project Name	Amount Approved
Community Based Rehabilitation Disability Agency	Merger of Community Based Rehabilitation Agencies	\$2,385,500.00
Community Based Rehabilitation Disability Agency	Parenting Training and Development: Key to Successful Childcare and Protection - Disability Sector	\$3,858,000.00
Jamaican Association on Mental Retardation	Training of Child Care Facilitators and Teachers for Persons with Mental Retardation	\$5,000,000.00
Rural Services for Children with Disabilities (RSCD)	Support for Implementation of the Strategic Plan of Action	\$5,121,000.00
St. Christopher's School for the Deaf	Resource and Learning Centre Brown's Town Schools	\$1,160,000.00

**Theme: Capacity Building \$5,379,400.00**

Organization	Project Name	Amount Approved
Jamaica Society for the Blind	Enhancing the Life of Blind Children	\$3,175,000.00
Dudley Grant Memorial Trust	Dudley Grant Memorial Trust - Strengthening Institutional Capacity	\$2,204,400.00



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**Theme: Scholarship** **\$900,000.00**

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Organization	Project Name	Amount Approved
Lisa Marie Playfair	Ph.D. – General Psychology – Specialization Educational Psychology at Walden University	\$900,00.00

**Discretionary Grants** **\$150,000.00**

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Organization	Project Name	Amount Approved
Jamaica Foundation for Children	Sponsorship at Children’s Expo 2006	\$150,000.00

**SUMMARY**

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Environmental Conservation & Management	(46)	\$163,653,284.00
Child Survival & Development	(31)	\$ 81,635,562.28
<b>Total - 77 Projects</b>	<b>77</b>	<b>\$245,288,846.28</b>

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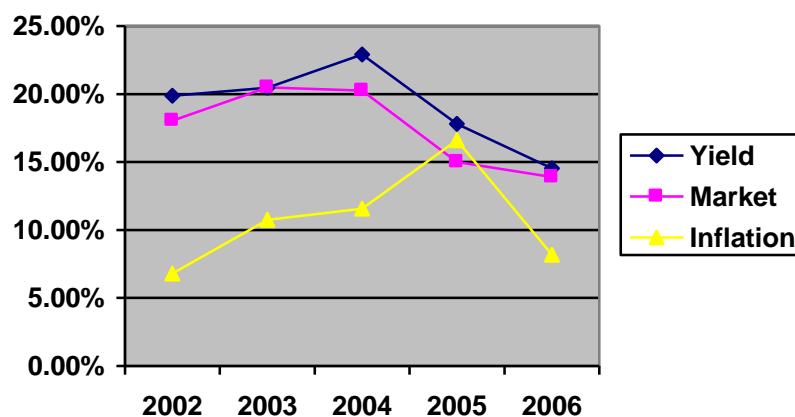


## FINANCE COMMITTEE REPORT

### INVESTMENT PORTFOLIO AND INVESTMENT INCOME

The Foundation's investment portfolio was valued at J\$944M at the end of fiscal 2006, versus J\$1.1B at the close of fiscal 2005, a decrease of J\$155M. Total disbursements for the year of J\$336M (grants J\$274.7M, investment advisors fees J\$6M and transfers to administration J\$55.3M) exceeded the J\$154M inflows (investment income and GOJ deposits to the fund) by J\$182M.

Net income earned from investments during the year amounted to J\$126M, representing a weighted average yield on funds invested for the year of approximately 14.5% (2005 17.8%). This rate of return exceeded the average Government of Jamaica secured one year fixed income instrument (repo) yield of 13.9% (2005 15.0%), and represents a 6 percentage point excess over the Consumer Price Index of 8.2% for the period August 2005 to July 2006 (point to point). The following graph illustrates that the trend for the portfolio yield continues to outstrip market and inflation.





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The decline in the yield on the portfolio was due to the following factors:

1. 77% of the portfolio currently held in fixed income instruments was impacted by the continued tight monetary policy and a stable exchange rate dominating the macro-economic climate.
2. 19% of the portfolio was invested in long-term, reduced yield investments to provide discounted financing facilities for the New Financial Options.
3. The equity portion of the portfolio declined by 22.6% during the financial year, reflective of the local stock market performance for the period (JSE index decline was 19.3% for the period).

The following tables indicate the current allocation of the investment portfolio:

**Allocation among approved Fund Managers (before IFRS Fair Value Adjustment)**

	<b>Balance 31-Jul-06</b>	<b>% age of Total</b>	<b>Balance 31-Jul-05</b>	<b>% age of Total</b>
Barita Portfolio Management Ltd.	264,368,000	28.00%	397,535,000	36.16%
Scotiabank Jamaica Trust and Merchant Bank	327,846,000	34.72%	440,146,000	40.04%
National Commercial Bank	41,906,000	4.44%	80,102,000	7.29%
First Global Financial Services	133,285,000	14.12%	8,000,000	0.73%
RBTT Bank Jamaica Limited	126,852,000	13.43%	123,599,000	11.24%
Unquoted Equities	50,000,000	5.30%	50,000,000	4.55%
<b>Total Investments</b>	<b>944,257,000</b>		<b>1,099,382,000</b>	

**Asset Allocation (before IFRS Fair Value Adjustment)**

Investment type	Balance at 31-Jul-06	% of Total	Balance at 31-Jul-05	% of Total
GOJ Secured Fixed Income	729,425,000	77.25%	876,722,000	79.75%
Quoted Equity	37,980,000	4.02%	49,061,000	4.46%
RBTT Loan Facility	126,852,000	13.43%	123,599,000	11.24%
Unquoted Equity	50,000,000	5.30%	50,000,000	4.55%
<b>Total</b>	<b>944,257,000</b>	<b>100.00%</b>	<b>1,099,382,000</b>	<b>100.00%</b>



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During the year under review, the Committee initiated discussions with the Foundation's Investment Advisors regarding the asset allocation, in light of the sustainability challenges facing EFJ in the coming years. These discussions will continue into 2006-07, with a view to changing the composition of the portfolio, so as to increase income, while preserving value.

**ADMINISTRATIVE EXPENSES**

The administrative expenses of J\$55M for the year amounted to 20.06% of grant disbursements. This represents compliance with the administrative expense ceiling prescribed in the Governing Agreement at no more than 25% of grant disbursements. Continued close monitoring and management of costs have resulted in the administrative expenses increasing by only 4% over the 2005 amount of J\$53M.

**NEW FINANCIAL PRODUCTS**

Last year we reported the establishment of the "Go Green Loan Facility", a partnership arrangement between the Foundation, the Development Credit Authority (DCA) of the United States Agency for International Development (USAID) and RBTT Bank Jamaica Limited, with the EFJ providing 40% (US\$2M) of a US\$5M loan pool, targeted at small and medium sized enterprises in the hotel/tourist and manufacturing sectors. The facility is aimed at providing inexpensive loans to for private sector environmental projects, and to date RBTT has approved six (6) loans valued at a total of US\$1.2M.

Dividends continue to accrue on the equity investment in Walkerswood Partners Limited (WPL), and the first payment of J\$11M becomes due within sixty (60) days of the end of the WPL financial year 2006 (December 31), the agreed moratorium period for payment of dividends.



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**STATUS OF INFLOWS UNDER THE ENTERPRISE FOR THE AMERICAS  
AGREEMENT AS AT JULY 31, 2006**

<b>Funding Source</b>	<b>Expiry Date</b>	<b>Total Expected Inflows US\$</b>	<b>Actual Inflows US\$</b>	<b>% Received</b>
Fund 1 - PL480	Sep 2001	9,197,708	9,197,708	100.00%
Fund 2 - AID Debt	Sep 2012	12,292,036	10,915,375	88.80%
<b>Total:</b>		<b>21,489,744</b>	<b>20,113,083</b>	<b>93.59%</b>

<b>Funding Source</b>	<b>Expiry Date</b>	<b>Amount Due</b>		<b>Amount Collected</b>	
		<b>Current Yr</b>	<b>To Date</b>	<b>Current Yr</b>	<b>To Date</b>
Fund 1 - PL480	Sep-01	0	9,197,708	0	9,197,708
Fund 2 - AID Debt	Sep-12	438,563	10,915,375	438,563	10,915,375
<b>Total:</b>		<b>438,563</b>	<b>20,113,083</b>	<b>438,563</b>	<b>20,113,083</b>



## **Membership Committee Report**

The Environmental Foundation of Jamaica currently has on record 42 member organizations. EFJ seeks membership partners who are working in the areas of Child Survival and Development and Natural Resources Conservation and Management. Our members are critical partners in our drive to make an impact on systemic problems in the Child and the Environment Sectors.

During 2005 –2006, the Membership Committee of the Environmental Foundation of Jamaica (EFJ) continued under the leadership of Mr. Robert Kerr, Chairperson, to plan and implement a programme for Membership that was relevant to the mandate and mission of the Foundation and its members. To that end we saw increased efforts at streamlining various elements of the Membership portfolio of EFJ such as finalizing the Membership Guidelines, reviewing the membership application process, encouraging dialogue with and input from the membership through a Membership Forum and follow up sector meetings, improving communication with and between members, among other activities.

As part of the goal of growing the EFJ’s membership, the EFJ’s membership recruitment process was examined with a view to increasing the number of members. Steps were taken towards developing an application process and a recruitment system that would build on the current core of members pivotal to the work of the Foundation. These efforts are continuing with a view to seeing full implementation within the next two-year period.

### **Membership Forum and Sector Meetings**

A key objective of the Committee in relation to the organization’s Strategic Plan is a commitment to support dialogue and strategy development for solving systemic problems within the Child and Environment sectors. To this end, a Membership Forum was held which sought to encourage strategies and collaborative programmes aimed at bringing about much



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needed change. Professor Anthony Clayton (Alcan Professor of Caribbean Sustainable Development, Sir Arthur Lewis Institute of Social and Economic Studies) was the main presenter at that forum which also saw input from Dr. David Smith (Programme Specialist, Environment and Disaster Management, UNDP) and the Child Development Agency. Follow up meetings to the September 15, 2005 Membership Forum were held on Thursday November 17, 2005 for the Environment Sector and on November 29, 2005 for the Child Sector to continue dialogue and encourage development of collaborative programmes and projects. The Forum and follow-up sector meetings allowed for the provision of recommendations for consideration by the Board of EFJ for implementation in EFJ's Membership Programme.

### **Capacity Building**

EFJ has continuously sought to build capacity in our members in various ways and during the year held Proposal Writing Workshops open to members, grantees and potential grantees, and provided support to membership calendar events, programmes and activities in partnership with NEST and CVSS/United Way. Approval of a grant to the Association of Development Agencies will also facilitate membership involvement in Training opportunities such as Project Management and Advocacy and Negotiation skills. Members and the general public were also invited to participate in EFJ's First Annual Lecture which saw a presentation on "Earth and Its Environs". The Committee also supported the Child Month activities through a seminar by members at the Annual Children's Expo. Both activities were well attended.

The Membership Committee remains committed to the :

1. Establishment and finalisation of policy and procedural documents pertinent to efficient Membership Administration (Membership Guidelines, Membership Application Form, Other) and where appropriate facilitate ongoing modification of these documents;



2. Establishment of a core of membership organizations appropriate for partnership with EFJ and its mandate for Environmental Management and Child Survival and Development;
3. Enhancing of the role of members in facilitating systemic changes in the Environment and Child Sectors
4. Strengthening (Capacity Building) of members to have enhanced roles and impact in the areas of EFJ's mandate;
5. Encouragement and facilitation, where necessary, of compliance of members;
6. Prevention of overlap through duplication of effort and resources, and facilitating cooperation of NGOs;
7. Facilitation of International Partnerships for strengthening of EFJ's mandate and EFJ members.

The Committee is thankful for the work of the past Chairman – Mr. Robert Kerr and is pleased that Mrs. Sheila Grant, NGO Representative, has willingly taken up the mantle to continue the development of an appropriate and effective Membership Programme.



## **Members**

Association of Clubs  
Association of Development Agencies  
Big Brothers of Jamaica  
BirdLife Jamaica  
Bluefields Peoples' Community Association  
Council of Voluntary Social Services, The  
Friends of the Sea  
Geological Society of Jamaica  
Girls Town Jamaica  
Hope for Children Development Company  
Hyacinth Lightbourne Memorial Association  
ICWI Group Foundation  
Jamaica Association for Persons with Mental Retardation  
Jamaica Association for the Deaf  
Jamaica Baptist Women's Federation  
Jamaica Cancer Society  
Jamaica Conservation and Development Trust  
Jamaica Environment Trust  
Jamaica Family Planning Association  
Jamaica Foundation for Children  
Jamaica Institute of Environmental Professionals  
Jamaica National Children's Home  
Jamaica Red Cross Society  
Jamaica Save the Children  
Jamaica Society for Agricultural Sciences  
Jamaica Society for the Blind  
Jamaican Geographical Society  
Kings House Foundation  
Portmore Joint Citizens Association  
National Development Foundation of Jamaica  
National Environmental Societies Trust  
Negril Coral Reef Preservation Society  
Northern Jamaica Conservation Association  
Portland Environment Protection Association  
Private Sector Organisation of Jamaica  
Raymond's Citizens Association  
S-Corner Clinic  
Three-D Projects  
Unitas of Jamaica Limited  
Vouch Limited  
Yallahs Community Development Fund Limited  
Young Women's Christian Association